B.B.A., SHIPPING AND LOGISTICS MANAGEMENT

SYLLABUS

FROM THE ACADEMIC YEAR 2024 – 2025

TAMILNADU STATE COUNCIL FOR HIGHER EDUCATION, CHENNAI – 600 005

B.B.A., SHIPPING AND LOGISTICS MANAGEMENT

	LEARNING OUTCOMES-BASED CURRICULUM FRAMEWORK GUIDELINES BASED REGULATIONS FOR B.B.A., PROGRAMME								
Programme:	B.B.A., SHIPPING AND LOGISTICS MANAGEMENT								
Programme Code:									
Duration:	3 years [UG]								



Programme Outcomes:

- **PO1: Disciplinary knowledge:** Capable of demonstrating comprehensive knowledge and understanding of one or more disciplines that form a part of an undergraduate Programme of study
- PO2: Communication Skills: Ability to express thoughts and ideas effectively in writing and orally; Communicate with others using appropriate media; confidently share one's views and express herself/himself; demonstrate the ability to listen carefully, read and write analytically, and present complex information in a clear and concise manner to different groups.
- **PO3: Critical thinking:** Capability to apply analytic thought to a body of knowledge; analyse and evaluate evidence, arguments, claims, beliefs on the basis of empirical evidence; identify relevant assumptions or implications; formulate coherent arguments; critically evaluate practices, policies and theories by following scientific approach to knowledge development.
- **PO4: Problem solving: Capacity** to extrapolate from what one has learned and apply their competencies to solve different kinds of non-familiar problems, rather than replicate curriculum content knowledge; and apply one's learning to real life situations.
- **PO5: Analytical reasoning**: Ability to evaluate the reliability and relevance of evidence; identify logical flaws and holes in the arguments of others; analyze and synthesize data from a variety of sources; draw valid conclusions and support them with evidence and examples, and addressing opposing viewpoints.
- **PO6:** Research-related skills: A sense of inquiry and capability for asking relevant/appropriate questions, problem arising, synthesising and articulating; Ability to recognise cause-and-effect relationships, define problems, formulate hypotheses, test hypotheses, analyse, interpret and draw conclusions from data, establish hypotheses, predict cause-and-effect relationships; ability to plan, execute and report the results of an experiment or investigation
- **PO7: Cooperation/Team work:** Ability to work effectively and respectfully with diverse teams; facilitate cooperative or coordinated effort on the part of a group, and act together as a group or a team in the interests of a common cause and work efficiently as a member of a team
- **PO8: Scientific reasoning**: Ability to analyse, interpret and draw conclusions from quantitative/qualitative data; and critically evaluate ideas, evidence and experiences from an open-minded and reasoned perspective.
- **PO9: Reflective thinking**: Critical sensibility to lived experiences, with self awareness and reflexivity of both self and society.
- **PO10 Information/digital literacy:** Capability to use ICT in a variety of learning situations, demonstrate ability to access, evaluate, and use a variety of relevant information sources;

Programme Specific Outcomes:

PSO1: To enable students to apply basic microeconomic, macroeconomic and monetary concepts and theories in real life and decision making.

PSO 2: To sensitize students to various economic issues related to Development, Growth, International Economics, Sustainable Development and Environment.

PSO 3: To familiarize students to the concepts and theories related to Finance, Investments and Modern Marketing.

PSO 4: Evaluate various social and economic problems in the society and develop answer to the problems as global citizens.

PSO 5: Enhance skills of analytical and critical thinking to analyze effectiveness of economic policies.

	PO 1	PO2	PO3	PO4	PO5	PO6	PO7	PO8
PSO 1	Y	Y	Y	Y	Y	Y	Y	Y
PSO 2	Y	Y	Y	Y	Y	Y	Y	Y
PSO3	Y	Y	Y	Y	Y	Y	Y	Y
PSO 4	Y	Y	Y	Y	Y	Y	Y	Y
PSO 5	Y	Y	Y	Y	Y	Y	Y	Y

3 – Strong, 2- Medium, 1- Low

Highlights of the Revamped Curriculum:

- ➤ Student-centric, meeting the demands of industry & society, incorporating industrial components, hands-on training, skill enhancement modules, industrial project, project with viva-voce, exposure to entrepreneurial skills, training for competitive examinations, sustaining the quality of the core components and incorporating application oriented content wherever required.
- ➤ The Core subjects include latest developments in the education and scientific front, advanced programming packages allied with the discipline topics, practical training, devising mathematical models and algorithms for providing solutions to industry / real life situations. The curriculum also facilitates peer learning with advanced mathematical topics in the final semester, catering to the needs of stakeholders with research aptitude.
- ➤ The General Studies and Mathematics based problem solving skills are included as mandatory components in the 'Training for Competitive Examinations' course at the final semester, a first of its kind.
- ➤ The curriculum is designed so as to strengthen the Industry-Academia interface and provide more job opportunities for the students.

- ➤ The Industrial Statistics course is newly introduced in the fourth semester, to expose the students to real life problems and train the students on designing a mathematical model to provide solutions to the industrial problems.
- ➤ The Internship during the second year vacation will help the students gain valuable work experience, that connects classroom knowledge to real world experience and to narrow down and focus on the career path.
- ➤ Project with viva-voce component in the fifth semester enables the student, application of conceptual knowledge to practical situations. The state of art technologies in conducting a Explain in a scientific and systematic way and arriving at a precise solution is ensured. Such innovative provisions of the industrial training, project and internships will give students an edge over the counterparts in the job market.
- ➤ State-of Art techniques from the streams of multi-disciplinary, cross disciplinary and inter disciplinary nature are incorporated as Elective courses, covering conventional topics to the latest Artificial Intelligence.

Value additions in the Revamped Curriculum:

Semester	Newly introduced Components	Outco	ome / Benefits
I	Foundation Course	>	Instill confidence
	To ease the transition of learning		among students
	from higher secondary to higher	>	Create interest for the
	education, providing an		subject
	overview of the pedagogy of		
	learning Literature and analysing		
	the world through the literary		
	lens		
	gives rise to a new perspective.		
I, II, III, IV	Skill Enhancement papers	>	Industry ready
	(Discipline centric / Generic /		graduates
	Entrepreneurial)	>	Skilled human resource
			Students are equipped
			with essential skills to
			make them employable
		>	Training on language
			and communication
			skills enable the
			students gain
			knowledge and
			exposure in the
			competitive world.
		>	Discipline centric skill
			will improve the
			Technical knowhow of
			solving real life
			problems.
III, IV, V & VI	Elective papers	>	Strengthening the
			domain knowledge
		>	Introducing the
			stakeholders to the
			State-of Art techniques
			from the streams of
			multi-disciplinary,
			cross disciplinary and
			inter disciplinary nature
		>	Emerging topics in
			higher education/
			industry/
			communication
			network / health sector
			etc. are introduced with
			hands-on-training.

IV	Elective Papers		 Exposure to industry moulds students into solution providers Generates Industry ready graduates Employment opportunities enhanced 	
V Semester	Elective papers		 Self-learning is enhanced Application of the concept to real situation is conceived resulting in tangible outcome 	
VI Semester	Elective papers		 Enriches the study beyond the course. Developing a research framework and presenting their independent and intellectual ideas effectively. To cater to the needs of 	
Extra Credits: For Advanced Learners /	Extra Credits: For Advanced Learners / Honors degree			
Skills acquired from the C	ability, Profess	aspirants Problem Solving, Analytical sional Competency, Professional on and Transferrable Skill		

Credit Distribution for UG Programmes

Sem I	Credit	H	Sem II	Credit	H	Sem III	Credit	H	Sem IV	Credit	Н	Sem V	Credit	Н	Sem VI	Credit	H
Part 1. Language – Tamil	3	6	Part1. Language – Tamil	3	6	Part1. Language – Tamil	3	6	Part1. Language – Tamil	3	6	5.1 Core Course – \CC IX	4	5	6.1 Core Course – CC XIII	4	6
Part.2 English	3	6	Part2 English	3	4	Part2 English	3	6	Part2 English	3	6	5.2 Core Course – CC X	4	5	6.2 Core Course – CC XIV	4	6
1.3 Core Course – CC I	5	5	23 Core Course – CC III	5	5	3.3 Core Course – CC V	5	4	4.3 Core Course – CC VII Core Industry Module	5	4	5. 3.Core Course CC -XI	4	5	6.3 Core Course – CC XV	4	6
1.4 Core Course – CC II	5	5	2.4 Core Course – CC IV	5	5	3.4 Core Course – CC VI	5	4	4.4 Core Course – CC VIII	5	4	5. 4.Core Course –/ Project with viva- voce CC -XII	3	5	6.4 Elective -VII Generic/ Discipline Specific	3	5
1.5 Elective I Generic/ Discipline Specific	3	4	2.5 Elective II Generic/ Discipline Specific	3	4	3.5 Elective III Generic/ Discipline Specific	3	4	4.5 Elective IV Generic/ Discipline Specific	3	4	5.5 Elective V Generic/ Discipline Specific	3	4	6.5 Elective VIII Generic/ Discipline Specific	3	5
1.6 Skill Enhancement Course SEC-1	2	2	2.6 Skill Enhancement Course SEC-2	1	2	3.6 Skill Enhancement Course SEC-4, (Entrepreneurial Skill)	1	2	4.6 Skill Enhancemen t Course SEC-5	1	2	5.6 Elective VI Generic/ Discipline Specific	3	4	6.6 Naan Mudhalvan	2	2
1.7 Skill Enhancement -(Foundation Course)	2	2	2.7 Skill Enhancement Course –SEC- 3	1	2	3.7 E.V.S.	2	2	4.7 E.V.S	2	2	5.7 Naan Mudhalva n	2	2	6.7 Extension Activity	1	-
			2.8 Naan Mudhalvan	2	2	3.8 Naan Mudhalvan	2	2	4.8 Naan Mudhalvan	2	2	5.8 Internship / Industrial Visit / Field Visit	2	-			
	23	3 0		23	3 0		24	30		24	3 0		25	3 0		21	3 0

Choice Based Credit System (CBCS), Learning Outcomes Based Curriculum Framework (LOCF) Guideline Based Credit and Hours Distribution System for all UG courses including Lab Hours

First Year - Semester-I

Part	List of Courses	Credit	No. of
			Hours
Part-1	Language – Tamil	3	6
Part-2	English	3	6
Part-3	Core Courses & Elective Courses [in Total]	13	14
	Skill Enhancement Course SEC-1	2	2
Part-4	Foundation Course	2	2
		23	30

Semester-II

Part	List of Courses	Credit	No. of
			Hours
Part-1	Language – Tamil	3	6
Part-2	English	3	4
Part-3	Core Courses & Elective Courses including laboratory [in Total]	13	14
Part-4	Skill Enhancement Course -SEC-2	1	2
	Skill Enhancement Course -SEC-3 (Discipline / Subject Specific)	1	2
	Naan Mudhalvan	2	2
		23	30

Second Year - Semester-III

Part	List of Courses	Credit	No. of Hours
Part-1	Language - Tamil	3	6
Part-2	English	3	6
Part-3	Core Courses & Elective Courses including laboratory [in Total]	13	12
Part-4	Skill Enhancement Course -SEC-4 (Entrepreneurial Based)	1	2
	E.V.S	2	2
	Naan Mudhalvan	2	2
		24	30

Semester-IV

Part	List of Courses	Credit	No. of Hours
Part-1	Language - Tamil	3	6
Part-2	English	3	6
Part-3	Core Courses & Elective Courses including laboratory [in Total]	13	12
Part-4	Skill Enhancement Course -SEC-5 (Discipline / Subject Specific)	1	2
	V.B.E	2	2
	Naan Mudhalvan	2	2
		24	30

Third Year Semester-V

Part	List of Courses	Credit	No. of Hours
Part-3	Core Courses including Project / Elective Based	21	28
Part-4	Naan Mudhalvan	2	2
	Internship / Industrial Visit / Field Visit	2	-
		25	30

Semester-VI

Part	List of Courses	Credit	No. of
			Hours
Part-3	Core Courses including Project / Elective Based & LAB	18	28
Part-4	Extension Activity	1	-
	Naan Mudhalvan	2	2
		21	30

Consolidated Semester wise and Component wise Credit distribution

Parts	Sem I	Sem II	Sem III	Sem IV	Sem V	Sem VI	Total Credits
Part I	3	3	3	3	-	-	12
Part II	3	3	3	3	-	-	12
Part III	13	13	13	13	22	18	92
Part IV	4	4	3	6	4	1	22
Part V	-	-	-	-	-	2	2
Total	23	23	22	25	26	21	140

^{*}Part I. II, and Part III components will be separately taken into account for CGPA calculation and classification for the under graduate programme and the other components. IV, V have to be completed during the duration of the programme as per the norms, to be eligible for obtaining the UG degree.

	Methods of Evaluation						
	Continuous Internal Assessment Test						
Internal	Assignments	25 Marks					
Evaluation	Seminars	23 WILLING					
	Attendance and Class Participation						
External	End Semester Examination	75 Marks					
Evaluation	Life Schrester Examination	75 Warks					
	Total	100 Marks					
Methods of Assessment							
Recall (K1)	Simple definitions, MCQ, Recall steps, Concept definitions						
Understand/	MCQ, True/False, Short essays, Concept explanations, S	hort summary or					
Comprehend	overview						
(K2)							
Application (K3)	Suggest idea/concept with examples, Suggest formulae, Solve problems,						
rippireution (110)	Observe, Explain						
Analyze (K4)	Problem-solving questions, Finish a procedure in many s	teps, Differentiate					
	between various ideas, Map knowledge						
Evaluate (K5)	Longer essay/ Evaluation essay, Critique or justify with p	pros and cons					
Create (K6)	Check knowledge in specific or offbeat situations, Discussion, Debating or						
Create (Ku)	Presentations						

SEMESTER I

		SEMESTERT									
SEMESTER I							Hr	CR	MAR KS		ТОТ
COURSI		SUBJECTS		Т	P	O	s/ we ek	EDI T	CI A	Ext ern al	AL
Part I	Paper	Language - Tamil	Y	-	-	-	6	3	25	75	100
Part II	Paper	English	Y	-	-	-	6	3	25	75	100
Core Paper–I		Principles of Management	Y	-	-	1	5	5	25	75	100
Part III	Core Paper–II	Introduction to logistics Management and Shipping	Y	-	-	1	5	5	25	75	100
	Elective Paper-I	Accounting for Managers	Y	-	1		4	3	25	75	100
D . III		of Event Management	Y	-	-	-	2	2	25	75	100
Part IV Foundation Co		ourse BBA FC01- Managerial communication					2	2	25	75	100
	Total				1		30	23			

)r					S	v	Mark	Marks	
Subject Code	Subject Name	Categor y	L	Т	P	O	Credits	Inst.	CIA	Exter	Total
	PRINCIPLES OF Core Y								25	75	100
	Learnin	g Obje	ctiv	es							
CLO1	To impart knowledge about evolution of management										
CLO2	To provide understanding on making in organization	planni	ng j	proc	ess	and	impo	ortanc	e of	decisi	on
CLO3	To learn the application of pri	inciples	in	orga	niza	ition					
CLO4	To familiarize students abore significance of ethics in busin							ation	in	Busine	ess
CLO5	To study the process of effect	ive con	trol	ling	in c	rgar	nizati	on			
UNIT	Details	3						No. o Hour		Leari Objec	
I	Management: Definition – In Scope of Management - Functions of a Manager – Le Principles of Scientific Manager	Principle vels of	es	- R	ole	and	ı	15		CLO	D1
II	Planning and Decision Mak – Importance – Forms – Type Decision –making –Importance – making – Types of Decision	s – Ste e - Pro	ps i	n Pl	anni	ing -	-	15		CLO	D2
III	- making – Types of Decision. Organizing: Characteristics - Importance - Types of Organizations – Organization Structure – Departmentalization – Difference between centralization and decentralization – Authority, Delegation, Responsibility - Concepts								CLO	O3	
IV	Direction: Nature - Principles Co-ordination – Need - 7 Requisites for excellent Co-ordination	s- Purpo Γype - dination	ose o To	echr	iqu	es ·	-	15		CLO	O4
V	Controlling: Meaning - Prin Characteristics - Control Pro Control - Types of Control							15		CLO	O5
	Total							75			

	Course Outcomes								
Course Outcomes	On completion of this course, students will;	Program Outcomes							
CO1	Describe nature, scope, role, levels, functions and approaches of management	PO5							
CO2	Apply planning and decision making in management	PO2, PO5, PO6,PO8							
CO3	Identify organization structure and various organizing techniques P01, PO4								
CO4	Understand Direction, Co-ordination PO2,PO6								
CO5	Control mechanisms and practices of organisation.	PO3, PO8							
	Reading list								
1.	JAF Stoner, Freeman R.E and Daniel R Gilbert "Pearson Education, 2004.								
2.	Griffin, T.O., Management, Houghton Mifflin 2014.								
3	.Stephen A. Robbins & David A. Decenzo & Ma of Management" 7th Edition, Pearson Education, 2	2011							
4	Stoner, Freeman, Gilbert Jr. (2014). Management (6th edition), New Delhi: Prentice Hall India								
5	Robbins, S., Coulter, M., Sidani, D., and Jamali, D., Management: Arab World Edition, Pearson, 2014.								
	Reference Books								
1.	P.C. Tripathi& P.N Reddy; Principles of Management, Sultan Chand& Sons,6th Edition, 2017								
2.	L.M.Prasad; Principles & Practice of Managemen 8 th Edition.								
3.	Stephen P. Robbins & Mary Coulter; Managemen 13th Edition, 2017	t, Pearson Education,							
4.	Dr.C.B.Gupta; Principles of Management, Sultan Edition.	Chand& Sons, 3 rd							
5.	Harold Koontz, Hienz Weihrich, A Ramachandra Management, McGraw Hill, 2nd edition, 2015	Aryasri; Principles of							
	Web Resources								
1	https://www.toolshero.com/management/14-princip	les-of-management/							
2	https://open.umn.edu/opentextbooks/textbooks/693								
3	https://open.umn.edu/opentextbooks/textbooks/34								
4	https://openstax.org/subjects/business								
5	https://blog.hubspot.com/marketing/management-pr	<u>inciples</u>							
	Methods of Evaluation								
	Continuous Internal Assessment Test								
Internal	Assignments	25 Marks							
Evaluation	Seminar	23 WILLING							
	Attendance and Class Participation								
External Evaluation	End Semester Examination	75 Marks							
	Total	100 Marks							

	Methods of Assessment							
Recall (K1)	Recall (K1) Simple definitions, MCQ, Recall steps, Concept definitions							
Understand/ Comprehend (K2)	MCQ, True/False, Short essays, Concept explanations, Short summary or overview							
Application	Suggest idea/concept with examples, Suggest formulae, Solve problems,							
(K3)	Observe, Explain							
Analyze	Problem-solving questions, Finish a procedure in many steps,							
(K4)	Differentiate between various ideas, Map knowledge							
Evaluate (K5)	Longer essay/ Evaluation essay, Critique or justify with pros and cons							
Create (K6)	Check knowledge in specific or offbeat situations, Discussion, Debating or Presentations							

	PO 1	PO 2	PO 3	PO 4	PO 5	PO 6	PO 7	PO 8
CO 1	M	L	S	S	S	S	M	S
CO 2	M	S	S	S	M	M	L	S
CO 3	M	S	S	M	S	S	M	S
CO 4	S	M	S	S	S	S	L	S
CO 5	M	S	S	S	S	S	M	S

S-Strong M-Medium L-Low

CO-PO Mapping with program specific outcomes,

CO/PO	PSO1	PSO2	PSO3	PSO4	PSO5
CO1	3	3	3	3	3
CO2	3	3	3	3	3
CO3	3	3	3	3	3
CO4	3	3	3	3	3
CO5	3	3	3	3	3
Weightage	15	15	15	15	15
Weighted percentage of Course Contribution to Pos	3.0	3.0	3.0	3.0	3.0

								I	Marks		
Subject Code	Subject Name	C at eg or y	L	Т	P	O	C r e d i t s	n s t H o u r s	C I A	E x t e r n a l	To al
	INTRODUCTION TO LOGISTICS MANAGEMENT AND SHIPPING	Core	Y			-	5	5	25	75	10
	Learning Ol	bjective	es								
CLO1	To analyze the Logistics theories, mod			ncep	ts						
CLO2	To apply Import & Export concepts, mode	els and th	neori	ies th	ırouş	gh ca	se an	alysis	3		
CLO3	To enable the student to explore various d	imension	ns of	Shi	ppin	g Ind	lustry	,			
CLO4	To know the history of Logistics										
CLO5	Associate logistics activities with o	other bu	sine	ess a	ctiv	ities					
UNIT	Details	>						No. d Hou		Learning Objectives	
I	Logistics- Definition - History and Elements-The work of logistics-Lo marketing-retails logistics-Emerging	gistics	inte	erfa	ce	with		15		CL	O1
II	Logistics Management - Define competitive advantage through logist: Logistics management-Integrated legistics of the concept- Process.		new	ork-	Ro	ole o		15		CL	O2
	Outsourcing logistics-reasons - Logistics Strategy-Strategic role of logistics-role of logistics managers in strategic							15		CI	
III		manag	ers	in		ateg	C	13		CL	O3
III	role of logistics-role of logistics	manag logistica Introduc Registrat	ers al st tion tion	in rate – – I	gy Dif Port	ferei Stat	nt ce	15			O3 O4
	role of logistics-role of logistics decisions- Designing & implementing The reasons for Sea Transport – I Shipping markets – Trades – Ship F Control – Types of Ships -the Dry Ca	manag logistica Introduc Registrat argo Cha Manager Account ing – C	ers al st tion tion arter men as –	in rate — — — — — — — — — — — — — — — — — — —	gy Dif Port mai Mari odu	feren Stat ket time	nt see —			CL	

Course Outcomes	On completion of this course, students will;	Program Outcomes						
CO1	Discuss about the importance of logistics & its role in the Indian Economy	PO4,PO5,PO6,PO7						
CO2	Summarize various activities of logistics to satisfy the end Customers	PO1,PO2,PO4,PO5,P O6						
CO3	Appraise the strategies PO6,PO7,PO8							
CO4	Analyse sea transport PO1,PO2,PO4							
CO5	Evaluate ship management PO5,PO6,P07,P08							
	Reading list							
1.	Farahani, R., Rezapour, S. (2011). Logistics Operations and Models. Netherlands: Elsevier Science.							
2.	Waters, C. D. J. (2003). Logistics: An Introduction to Su D. J. Waters, Ed.). Palgrave Macmillan							
3	Ghiani, G., Musmanno, R., & Laporte, G. (2013). Introd Management. Wiley.							
4	Chase, R. B., Jacobs, F. R. (2016). Operations and Supp Core. United Kingdom: McGraw-Hill Education.	ly Chain Management: The						
5	Kasilingam, R. G. (2012). Logistics and Transportation of Planning. Netherlands: Springer US.	ortation: Design and						
	Reference Books							
1.	Song, D., Panayides, P. M. (2021). Maritime Logistics: A Shipping and Port Management. India: Kogan Page.	Guide to Contemporary						
2.	Lalwani, C., Mangan, J., Calatayud, A. (2020). Global Log Management. United Kingdom: Wiley.	gistics and Supply Chain						
3.	Supply Chain Management (Indian Case Studies). (2005). India: Dreamtech Press.							
4.	Sarder, M. (2020). Logistics Transportation Systems. Neth							
5.	Rowbotham, M. (2014). Introduction to Marine Cargo Markingdom: Taylor & Francis.	nagement. United						
	Web Resources							
1	https://uh.edu/~lcr3600/simulation/contents.html							
2	https://link.springer.com/chapter/10.1007/978-1-4615-5277							
3	https://www.marineinsight.com/maritime-law/what-is-intemanagement/	grated-logistics-						
4	https://resources.coyote.com/source/outsourced-logistics							
5	https://www.handybulk.com/dry-cargo-chartering-market/							
	Methods of Evaluation							
T . 1	Continuous Internal Assessment Test							
Internal	Assignments	25 Marks						
Evaluation	Seminar Attendance and Class Participation							
External	Attendance and Class Farticipation							
Evaluation Evaluation	End Semester Examination	75 Marks						
Livatuation	Total	100 Marks						
	Methods of Assessment							
Recall (K1)	Simple definitions, MCQ, Recall steps, Concept definitions	ons						
Understand/								
Comprehend (K2)	MCQ, True/False, Short essays, Concept explanati overview	ons, Short summary or						

Application	Suggest idea/concept with examples, Suggest formulae, Solve problems, Observe,				
(K3)	Explain				
A 1 (T/A)	Problem-solving questions, Finish a procedure in many steps, Differentiate				
Analyze (K4)	between various ideas, Map knowledge				
Evaluate	Langer assay/Evaluation assay Critique or justify with progend cons				
(K5)	Longer essay/ Evaluation essay, Critique or justify with pros and cons				
Cuanta (VC)	Check knowledge in specific or offbeat situations, Discussion, Debating or				
Create (K6)	Presentations				

	PO1	PO2	PO3	PO4	PO5	PO6	PO7	PO8
CO1				S	S		S	S
CO2	S	S		S	S	S		
CO3						S	S	S
CO4	S	S		S				
CO5					S	S	S	S

CO-PO Mapping (Course Articulation Matrix)

CO/PO	PSO1	PSO2	PSO3	PSO4	PSO5
CO1	3	3	3	3	3
CO2	3	3	3	3	3
CO3	3	3	3	3	3
CO4	3	3	3	3	3
CO5	3	3	3	3	3
Weightage	15	15	15	15	15
Weighted percentage					
of Course Contribution	3.0	3.0	3.0	3.0	3.0
to PO's			*		

Learning Objectives			<u> </u>						S		Marks	
FOR MANAGERS Cor Y - - 3 4 25 75 1	ct	Subject Name	Category	L	Т	P	0	Credits	Inst. Hou	CIA	External	Total
CLO1 To impart knowledge about basic concepts of accounting its applications		FOR		Y	-	_	-	3	4	25	75	100
CLO2 To analyze and interpret financial reports of a company CLO3 To understand the gross profit and net profit earned by organization CLO4 To foster knowledge on Depreciation of accounts CLO5 To understand the procedures of Accounting under Single entry system. UNIT Details No. of Hours Objectives Introduction: Meaning and scope of Accounting, Basic Accounting Concepts and Conventions — Objectives of Accounting — Accounting Transactions — Double Entry Book Keeping — Journal, Ledger, Preparation of Trial Balance Subsidiary book — Preparation of cash Book — Bank reconciliation statement — rectification of errors — Suspense account Preparation of Final Accounts — Adjustments — Closing stock, outstanding, prepaid and accrued, depreciation, bad and doubtful debts, provision and discount on debtors and creditors, interest on drawings and capital. Depreciation - Definition, causes, methods of depreciation (Straight line, written down and Annuity method) Single Entry — Meaning, Features, Defects, Differences between Single Entry and Double				Lea	rnin	g O	bjectiv	es				
CLO3 To understand the gross profit and net profit earned by organization CLO4 To foster knowledge on Depreciation of accounts CLO5 To understand the procedures of Accounting under Single entry system. UNIT Details No. of Hours Objectives Introduction: Meaning and scope of Accounting, Basic Accounting Concepts and Conventions — Objectives of Accounting — Accounting Transactions — Double Entry Book Keeping — Journal, Ledger, Preparation of Trial Balance Subsidiary book — Preparation of cash Book — Bank reconciliation statement — rectification of errors — Suspense account Preparation of Final Accounts — Adjustments — Closing stock, outstanding, prepaid and accrued, depreciation, bad and doubtful debts, provision and discount on debtors and creditors, interest on drawings and capital. Pepreciation - Definition, causes, methods of depreciation (Straight line, written down and Annuity method) Single Entry — Meaning, Features, Defects, Differences between Single Entry and Double	CLO1	To impart know	ledge a	bout	bas	ic co	ncepts	of acco	unting it	s applica	ations	
CLO4 To foster knowledge on Depreciation of accounts CLO5 To understand the procedures of Accounting under Single entry system. UNIT Details No. of Hours Objectives Introduction: Meaning and scope of Accounting, Basic Accounting Concepts and Conventions – Objectives of Accounting – Accounting Transactions – Double Entry Book Keeping – Journal, Ledger, Preparation of Trial Balance Subsidiary book – Preparation of cash Book – Bank reconciliation statement – rectification of errors – Suspense account Preparation of Final Accounts – Adjustments – Closing stock, outstanding, prepaid and accrued, depreciation, bad and doubtful debts, provision and discount on debtors and creditors, interest on drawings and capital. Depreciation - Definition, causes, methods of depreciation (Straight line, written down and Annuity method) Single Entry – Meaning, Features, Defects, Differences between Single Entry and Double	CLO2											
CLO5 To understand the procedures of Accounting under Single entry system. UNIT Details No. of Hours Objectives Introduction: Meaning and scope of Accounting, Basic Accounting Concepts and Conventions – Objectives of Accounting – Accounting Transactions – Double Entry Book Keeping – Journal, Ledger, Preparation of Trial Balance Subsidiary book – Preparation of cash Book III – Bank reconciliation statement – rectification of errors – Suspense account Preparation of Final Accounts – Adjustments – Closing stock, outstanding, prepaid and accrued, depreciation, bad and doubtful debts, provision and discount on debtors and creditors, interest on drawings and capital. Depreciation - Definition, causes, methods of depreciation (Straight line, written down and Annuity method) Single Entry – Meaning, Features, Defects, Differences between Single Entry and Double	CLO3	To understand the	he gros	s pro	ofit a	nd n	et profi	t earne	d by orga	nization	1	
UNIT Details No. of Hours Introduction: Meaning and scope of Accounting, Basic Accounting Concepts and Conventions – Objectives of Accounting – Accounting Transactions – Double Entry Book Keeping – Journal, Ledger, Preparation of Trial Balance Subsidiary book – Preparation of cash Book – Bank reconciliation statement – rectification of errors – Suspense account Preparation of Final Accounts – Adjustments – Closing stock, outstanding, prepaid and accrued, depreciation, bad and doubtful debts, provision and discount on debtors and creditors, interest on drawings and capital. Depreciation - Definition, causes, methods of depreciation (Straight line, written down and Annuity method) Single Entry – Meaning, Features, Defects, Differences between Single Entry and Double	CLO4	To foster knowle	edge o	n De	prec	iatio	n of aco	counts				
Introduction: Meaning and scope of Accounting, Basic Accounting Concepts and Conventions – Objectives of Accounting – Accounting Transactions – Double Entry Book Keeping – Journal, Ledger, Preparation of Trial Balance Subsidiary book – Preparation of cash Book II – Bank reconciliation statement – rectification of errors – Suspense account Preparation of Final Accounts – Adjustments – Closing stock, outstanding, prepaid and accrued, depreciation, bad and doubtful debts, provision and discount on debtors and creditors, interest on drawings and capital. Depreciation - Definition, causes, methods of depreciation (Straight line, written down and Annuity method) Single Entry – Meaning, Features, Defects, Differences between Single Entry and Double	CLO5	To understand the	he proc	edur	es o	f Ac	countin	g under	Single 6	entry sys	stem.	
Accounting, Basic Accounting Concepts and Conventions – Objectives of Accounting – Accounting Transactions – Double Entry Book Keeping – Journal, Ledger, Preparation of Trial Balance Subsidiary book – Preparation of cash Book — Bank reconciliation statement – rectification of errors – Suspense account Preparation of Final Accounts – Adjustments – Closing stock, outstanding, prepaid and accrued, depreciation, bad and doubtful debts, provision and discount on debtors and creditors, interest on drawings and capital. Depreciation - Definition, causes, methods of IV depreciation (Straight line, written down and Annuity method) Single Entry – Meaning, Features, Defects, Differences between Single Entry and Double	UNIT								Learning Objectives			
II — Bank reconciliation statement — rectification of errors — Suspense account Preparation of Final Accounts — Adjustments — Closing stock, outstanding, prepaid and accrued, depreciation, bad and doubtful debts, provision and discount on debtors and creditors, interest on drawings and capital. Depreciation - Definition, causes, methods of depreciation (Straight line, written down and Annuity method) Single Entry — Meaning, Features, Defects, Differences between Single Entry and Double	I	Accounting, Bas Conventions – Accounting Tra Book Keeping – of Trial Balance	object Object onsaction Journa	ount ives ons al, L	of of I	Con Acco Doub er, Pi	cepts a ounting ole Ent reparati	nd - rry on	12		CLO	l
Adjustments – Closing stock, outstanding, prepaid and accrued, depreciation, bad and doubtful debts, provision and discount on debtors and creditors, interest on drawings and capital. Depreciation - Definition, causes, methods of depreciation (Straight line, written down and Annuity method) Single Entry – Meaning, Features, Defects, Differences between Single Entry and Double	II	- Bank reconcilia	ation s	tater					12		CLO2	
IV depreciation (Straight line, written down and Annuity method) Single Entry – Meaning, Features, Defects, Differences between Single Entry and Double 12 CLOS	III	Preparation of Final Accounts – Adjustments – Closing stock, outstanding, prepaid and accrued, depreciation, bad and doubtful debts, provision and discount on debtors and creditors, interest on drawings			nd on	12		CLO3	3			
Differences between Single Entry and Double	IV	depreciation (Straight line, written down and				12		CLO4				
Entry System – Statement of Affairs Method – Conversion Method	V	Differences betw Entry System –	Differences between Single Entry and Double Entry System – Statement of Affairs Method – Conversion Method			ole	12		CLO5			
Total 60			To	tal					60			

	Course Outco	mes					
Course		lents					
Outcome		Program Outcomes					
CO1	Prepare Journal, ledger, trial balance	and PO2, PO1					
	cash book Classify errors and making rectification	·					
entries PO1							
CO3	Prepare final accounts with adjustme	ents PO2, PO6					
CO4	CO4 To understand depreciation PO2, PC						
CO5	Prepare single and double entry system						
	of accounting.	PO6					
	Reading Lis						
1.	edition.	cial Accounting, Arya Publications, 2nd					
	Jain .S.P &Narang .K, 1999, Financial A	counting, Kalvani Publishers, Ludhiana,					
2.	4th edition	, , , , , , , , , , , , , , , , , , ,					
3.	Rakesh Shankar. R &Manikandan.S,	Financial Accounting, SCITECH, 3rd					
<i>J</i> .	edition.						
4. Shukla&Grewal, 2002, Advanced Accounting, Sultan Chand &Sons, New							
5.	15th edition. Tulsian P.C., 2006, Financial Accounting	Pearson Education					
J.	References Bo						
1	Dr K Ganesan & S Ushena Regam – Accounting for Managers - Volume 1						
1. Charulatha Publications, Chennai							
2.	TS Reddy & amp; A.Murthy; Financial Accounting -Margham Publications,						
	oth Edition, 2019						
3.	David Kolitz; Financial Accounting – Ta M N Arora; Accounting for Management						
4. 5.	SN Maheswari; Financial Accounting - V	·					
	T. Horngren Charles, L. Sundern Gary,						
6.	Financial Accounting, Pearson Publication						
	Web Resource						
1.	https://ebooks.lpude.in/management/mba	/term_1/DMGT403_ACCOUNTING					
	_FOR_MANAGERS.pdf						
2.	https://www.drnishikantjha.com/booksCo	ollection/Accounting%20for%20Mana					
2.	gement%20for%20MBA%20.pdf						
3.	https://www.accountingtools.com/articles	/2017/5/15/basic-accounting-					
	principles						
4.		en.wikipedia.org/wiki/Single-entry_bookkeeping_system\					
5.	https://www.profitbooks.net/what-is-dep Methods of Evalu						
	Continuous Internal Assessment	uuvu					
Internal	Test						
Evaluati	Assignments	25 Marks					
on	Seminar						
T 4	Attendance and Class Participation						
Externa	End Semester Examination	75 Marks					
ı							

Evaluati								
on								
	Total	100 Marks						
	Methods of Assessment							
Recall (K1) Simple definitions, MCQ, Recall steps, Concept definitions								
Underst and/ Compr ehend (K2)	MCQ, True/False, Short essays, Concoverview	eept explanations, Short summary or						
Applica tion (K3)	Suggest idea/concept with examples, Observe, Explain	Suggest formulae, Solve problems,						
Analyze	Problem-solving questions, Finish a pr	ocedure in many steps, Differentiate						
(K4)	between various ideas, Map knowledge							
Evaluat e (K5)	Longer essay/ Evaluation essay, Critique	or justify with pros and cons						
Create (K6)	Check knowledge in specific or offbeat Presentations	at situations, Discussion, Debating or						

	PO 1	PO 2	PO 3	PO 4	PO 5	PO 6	PO 7	PO 8
CO 1	M	M	M	M	M	S	L	M
CO 2	S	M	M	M	M	S	L	S
CO 3	S	M	M	M	M	S	L	S
CO 4	S	M	M	M	M	S	L	M
CO 5	S	M	M	M	M	S	L	M

S-Strong M-Medium L-Low

CO-PO Mapping with program specific outcomes (Course Articulation Matrix)

CO/PO	PSO1	PSO2	PSO3	PSO4	PSO5
CO1	3	3	3	3	3
CO2	3	3	3	3	3
CO3	3	3	3	3	3
CO4	3	3	3	3	3
CO5	3	3	3	3	3
Weightage	15	15	15	15	15
Weighted percentage of Course Contribution to Pos	3.0	3.0	3.0	3.0	3.0

								S		Marl	KS
Subject Code	Subject Name	Category	L	Т	P	O	Credits	Inst. Hours	CIA	External	Total
	BASICS OF EVENT MANAGEMENT	SEC	Y	-	-	-	2	2	25	75	100
	Learning Objectives										
CLO1	To know the basic of event manage	ement i	ts co	once	epts						
CLO2	To make an event design										
CLO3	To make feasibility analysis for eve	ent.									
CLO4	To understand the 5 Ps of Event M	arketin	g								
CLO5	To know the financial aspects of ev	ent ma	nag	eme	ent a	and	its p	rome	otion		
UNIT	Details					No. of Hours		Learning Objectives			
I	Introduction : Event Management - Importance, Activities.	- Defin	itio	n, N	leed	,		6		CL	O1
II	Concept and Design of Events: Events Developing &, Evaluating event control of the Control of th							6		CL	O2
III	Event Feasibility: Resources – Feasibility, SWOT Analysis						6		CLO3		
IV	Event Planning & Promotion – Marketing & Promotion – 5Ps of Event Marketing – Product, Price, Place, Promotion, Public Relations						6	CLO4			
V	Event Budget – Financial Analysis – Event Cost – Event Sponsorship						6		CLO5		
	Total							30			

Course Outcomes	On completion of this course, students will;	Program Outcomes					
CO1	To understand basics of event management	PO1, PO6					
CO2	To design events	PO5, PO6					
CO3	To study feasibility of organising an event	PO2, PO6					
CO4	To gain Familiarity with marketing & promotion of PO6						
	event						
CO5	To develop event budget	PO6, PO8					
	Reading List	.C.1.C. 1 D					
1.	Event Management: A Booming Industry and an Eve						
	Kishore, Ganga Sagar Singh - Har-Anand Publications Pvi						
2.	Event Management by Swarup K. Goyal - Adhyayan Publ						
3.	Event Management & Public Relations by Savita Mohan -						
4	Event Planning - The ultimate guide - Public Relations by						
5	Event Management By Lynn Van Der Wagen & Br	enda R Carlos, Pearso					
	Publishers						
	References Books						
1.	Event Management By Chaudhary, Krishna, Bio-Green Pu						
2.	Successful Event Management By Anton Shone & Bryn P						
3.	Event management, an integrated & practical approach By Razaq Raj, Paul						
	Walters & Tahir Rashid						
4.	Event Planning Ethics and Etiquette: A Principled Approach to the Business of						
	Special Event Management by Judy Allen, Wiley Publish						
	Event Planning: Management & Marketing For Successfu						
5.	Marketing for Successful Events: Become an Event P	_					
	Successful Event Series by Alex Genadinik Create Space	e Independent Publishin					
	Platform, 2015						
	Web Resources						
1.	https://ebooks.lpude.in/management/bba/term_5/DMGT	304_EVENT_MANA					
	GEMENT.pdf						
2	https://www.inderscience.com/jhome.php?jcode=ijhem						
	International Journal of Hospitality & Event Management	-					
3	https://www.emeraldgrouppublishing.com/journal/ijefm						
	International Journal of Event and Festival Management						
4	https://www.eventbrite.com/blog//?s=roundup						
5	https://www.eventindustrynews.com/						
	Methods of Evaluation						
	Continuous Internal Assessment Test						
Internal	Assignments	5 Marks					
Evaluation Seminar 25 Walks							
	Attendance and Class Participation						
External Evaluation		75 Marks					
	Total	100 Marks					

	Methods of Assessment								
Recall (K1)	I (K1) Simple definitions, MCQ, Recall steps, Concept definitions								
Understand/ Comprehend (K2)	MCQ, True/False, Short essays, Concept explanations, Short summary or overview								
Application	Suggest idea/concept with examples, Suggest formulae, Solve problems,								
(K3)	Observe, Explain								
Analyze (K4)	Problem-solving questions, Finish a procedure in many steps, Differentiate between various ideas, Map knowledge								
Evaluate (K5)	Longer essay/ Evaluation essay, Critique or justify with pros and cons								
Create (K6)	Check knowledge in specific or offbeat situations, Discussion, Debating or Presentations								

S-Strong M-Medium L-Low

CO-PO Mapping (Course Articulation Matrix)

	PO 1	PO 2	PO 3	PO 4	PO 5	PO 6	PO 7	PO 8
CO 1	M	S	S	S	M	S	S	S
CO 2	M	S	S	S	M	S	S	S
CO 3	S	M	S	S	S	S	S	M
CO 4	S	M	S	S	S	S	S	S
CO 5	M	S	S	S	M	S	S	S

CO/PO	PSO 1	PSO 2	PSO 3	PSO 4	PSO 5
CO 1	3	3	3	3	3
CO 2	3	3	3	3	3
CO 3	3	3	3	3	3
CO 4	3	3	3	3	3
CO 5	3	3	3	3	3
Weightage	15	15	15	15	15
Weighted Percentage of					
Course Contribution to	3.0	3.0	3.0	3.0	3.0
Pos					

		_						S		Marl	KS
Subject Code	bject Code Subject Name L		Т	P	O	Credits	Inst. Hours	CIA	External	Total	
	MANAGERIAL COMMUNICATION	Core	Y	-	-	-	2	2	25	75	100
	Course Obj	ectives									
CLO1	To educate students role & importa	ince of	con	nmu	ınic	atio	n ski	lls			
CLO2	To build their listening, reading, w	riting &	sp	eak	ing	con	nmur	nicati	ion s	kills.	
CLO3	To introduce the modern communi	cation	for 1	man	age	rs.					
CLO4	To understand the skills required for	r facing	g in	terv	iew						
CLO5	To facilitate the students to underst	and the	e co	nce	pt o	f Co	mm	unic	ation	١.	
UNIT	Details						No. of Hours		Course Objectives		
I	Introduction: Definition – Me Principles of effective Communic Communication					- to		6		CL	O1
II	Business Letter – Layout- Kinds of Business Letters, offer, acceptance – Enquiry, replies, Order, Sales, and circulars						6		CL	O2	
III	Job Application, Resume writing and interviews - Interviews- Direct, telephonic & Virtual interviews- Group discussion – Presentation skills – body language 6 CL					О3					
IV	Reports - Communication through Reports – Agenda- Minutes of Meeting						6	6 CLO4			
V	Modern Forms of Communication : podcasts, Email, virtual meetings – Websites and their use in Business						6		CLO5		
	Total							30			

Course Outcomes	On completion of this course, students will;	Program Outcomes					
CO1	Understand communication process and its barriers.	PO1,PO2,PO3,PO4,					
CO2	Develop business letters in different scenarios PO1,PO2,PO3,PO PO5,PO6						
CO3	Develop oral communication skills & conducting PO2,PO3,PO4,Pointerviews PO6,PO7						
CO4	Use managerial writing for business communication	PO1,PO2,PO4,PO5, PO6,PO8					
CO5	Identify usage of modern communication tools & its significance for managers	PO3,PO4,PO5,PO6, PO7,PO8					
	Reading List						
1.	Krishan Mohan & Meena Banerji, Developing Communi India Ltd, 2008	cation Skills, Macmilla					
2.	Mallika Nawal –Business Communication – CENGAGE						
3.	Bovee, Thill, Schatzman, Business Communication Too Private Ltd - New Delhi.	day - Peason Educatio					
4.	Michael Brown, Making Presentation Happen, Allen & U	nwin, Australia, 2008					
5.	Sundar K.A, Business communication Vijay Nicole imprin	its Pvt. Ltd., Chennai.					
	References Books						
1.	Rajendra Paul & J S Kovalahalli, Essentials of Business Cor Chand & Sons, New Delhi, 2017	nmunication, Sultan					
2.	Dr. C B Gupta, Basic Business Communication, Sultan Char 2017						
3.	R C Sharma & Krishan Mohan, Business Correspondance an Graw Hill, India Pvt Ltd., New Delhi, 2006						
4.	Kevin Galaagher, Skills Development for Business and Man Oxford University Press, Delhi, 2010	agement Students,					
5.	R C Bhatia, Business Communication, Ane Books Pvt Ltd.,	Delhi, 2015					
	Web Resources						
1.	https://www.managementstudyguide.com/business_communica	ation.html					
2.	https://studiousguy.com/business-communication/						
3.	https://www.oercommons.org/curated-collections/469						
4.	https://www.scu.edu/mobi/business-courses/starting-a-business-communication-tools/	/session-8-					
5.	https://open.umn.edu/opentextbooks/textbooks/8						
	Methods of Evaluation						
	Continuous Internal Assessment Test						
Internal	Assignments	25 Marks					
Evaluation	Seminar	20 Marks					
	Attendance and Class Participation						
External Evaluation	End Semester Examination	75 Marks					
	Total	100 Marks					

	Methods of Assessment
Recall (K1)	Simple definitions, MCQ, Recall steps, Concept definitions
Understand/ Comprehend (K2)	MCQ, True/False, Short essays, Concept explanations, Short summary or overview
Application	Suggest idea/concept with examples, Suggest formulae, Solve problems,
(K3)	Observe, Explain
Analyze (K4)	Problem-solving questions, Finish a procedure in many steps, Differentiate between various ideas, Map knowledge
Evaluate (K5)	Longer essay/ Evaluation essay, Critique or justify with pros and cons
Create (K6)	Check knowledge in specific or offbeat situations, Discussion, Debating or Presentations

	PO 1	PO 2	PO 3	PO 4	PO 5	PO 6	PO 7	PO 8
CO 1	S	S	M	S	M	S	S	S
CO 2	S	S	S	S	S	S	M	M
CO 3	M	S	S	S	S	S	S	M
CO 4	S	S	M	S	S	S	M	S
CO 5	M	M	S	S	S	S	S	S

S-Strong M-Medium L-Low

CO-PO Mapping with program specific outcomes (Course Articulation Matrix)

CO/PO	PSO1	PSO2	PSO3	PSO4	PSO5
CO1	3	3	3	3	3
CO2	3	3	3	3	3
CO3	3	3	3	3	3
CO4	3	3	3	3	3
CO5	3	3	3	3	3
Weightage	15	15	15	15	15
Weighted percentage of	3.0	3.0	3.0	3.0	3.0
Course Contribution to Pos	5.0	5.0	3.0	3.0	3.0

SEME	STER II						Hrs /we	CR	MAX S	ТОТ	
COURSE COMPONENT		SUBJECTS	L	Т	P	O	ek	EDI T	CIA	EXT	AL
Part I	Paper Language - Tamil		Y	-	-	-	6	3	25	75	100
Part II	Paper	English	Y	-	-	-	4	3	25	75	100
	Core Paper– III	Transportation and Distribution Management	Y	-	_	_	5	5	25	75	100
Part III	Core Paper– IV	Organisational Behaviour	Y	-	-	-	5	5	25	75	100
	Elective -II	Business Regulatory Frame Work	Y		-	_	4	3	25	75	100
Part IV	SEC2 -	Managerial Skill evelopment	Y	-	-		2	1	25	75	100
	SEC3 Business Etiquette and Corporate Grooming						2	1	25	75	100
	Naan Mudhalvan						2				
	*Substitute Paper: Office							2			
	M	lanagement									
		Total					30	23			

Note:

* The Naan Mudhalvan subject paper is a must and compulsory for all the students. It is to be noted that in case any student failed / re-appear in the Naan Mudhalvan semester paper in such occasion the student is to write the substitute paper to clear the arrear.

								I	Marks		
Subject Code	Subject Name	C at eg or y	L	T	P	O	C r e d i t s	n s t H o u r s	C I A	E x t e r n a l	T ot al
	TRANSPORTATION AND DISTRIBUTION MANAGEMENT	Core	Y	_	-	-	5	5	25	75	100
	Learning Ob										
CLO1	To explore the fundamental concepts of tr	ansporta	tion	and	dist	ibuti	ion m	anage	ement	İ	
CLO2	To gain knowledge in network planning										
CLO3		To Make use of the advantages and disadvantages of the various models.									
CLO4	To Gain well verse knowledge on vehicle routing and scheduling.										
CLO5	To be well versed in the application of IT in transportation and distribution management.										
UNIT	Details							No. (Hou		Lear Object	
I	Role of Distribution in Supply Chain – Designing Distribution Channels						15		CL	O1	
II	Distribution Networks – Factors Influencing Distribution Network Decisions – Network Design & Optimization Approach and Techniques							15		CL	O2
Ш	Role of Transportation in Supply Chain – Factors influencing Transportation Decisions – Modes of Transportation – Transportation mode Selection Process. Transportation Principles and Participants - Characteristics and Selection						О3				
IV	Transportation Performance, Costs and Value Measures – Factors driving Transportation Costs – Categories of Transportation Costs – Transportation Routing Decisions						O4				
V	Transit Operation Software – Benefits of Transportation Software – Advanced Fleet Management System – Inter modal Freight Technology – Transportation Security Initiatives and Role of Technology						O5				
	initiatives and itole of reenhology				Total						

Course Outcomes	On completion of this course, students will;	Program Outcomes						
CO1	Gain knowledge about the distribution requirements planning	PO1,PO2,PO4,PO6						
CO2	Develop the various distribution network models	PO1,PO4,PO6,PO7, PO8						
CO3	Make use of the advantages and disadvantages of the various models. PO2,PO3,PO4,I 07,PO8							
CO4	Gain well verse knowledge on vehicle routing and scheduling. P06,I							
CO5	Application of IT in transportation and distribution management.	PO6,PO7,PO8						
	Reading list							
1.	Raghuram and N. Rangaraj, Logistics and Supply chain Managen and Analytical Models: Cases and Concepts, New Delhi: Macmillar	n, 2000.						
2.	Janat Shah, Supply Chain Management, Pearson Education India, 20							
3	David Lowe, Lowe's Transport Manager's and Operator's Handbook							
4	Satish K Kapoor, Basics of Distribution Management, A Learning	A Logistical Approach, PHI						
5	Naveen K Singh, Transportation and Logistics Operation Green Books	ons and Management, Bio-						
	Reference Books							
1.	Sunil Choprra, Peter Meindl, Supply Chain Management: Strategy, Planning, and Operation, Pearson, 2010.							
2.	Michael B Stroh, Practical Guide to Transportation and Logistics, Logistics Network, 2006.							
3.	Alan Rushton, John Oxley, Handbook of Logistics & Distribution Management, Kogan Page Publishers, 2000.							
4.	Bernd Lauterbach, transportation Management with SAP, Sap Pr America							
5.	Subrata Chattopadhyay, transport management, Everest Pu Web Resources	ublishing House						
1	https://egyankosh.ac.in/bitstream/123456789/72288/1/Uni	t-7 pdf						
2	https://www.itf-oecd.org/sites/default/files/docs/02logistics	•						
3	https://ocw.mit.edu/courses/esd-260j-logistics-systems-fal 2006/3a09fc7ee1175120b31399b1ce06b175_lect21.pdf	*						
4	https://corporatefinanceinstitute.com/resources/valuation/c	listribution-management/						
5	https://www.investopedia.com/terms/d/distribution-manag							
	Methods of Evaluation	F						
	Continuous Internal Assessment Test							
Internal	Assignments	25 Mayles						
Evaluation	Seminar	25 Marks						
	Attendance and Class Participation							
External Evaluation	rnal End Semester Examination 75 Marks							
2 3/ 3/ 4- 4-	Total 100 Marks							
	Methods of Assessment							
Recall (K1)	Simple definitions, MCQ, Recall steps, Concept definiti	ons						
Understand/ Comprehend (K2)	MCQ, True/False, Short essays, Concept explanation overview	ons, Short summary or						
Application (K3)	Suggest idea/concept with examples, Suggest form Observe, Explain	nulae, Solve problems,						

Analyze (K4)	Problem-solving questions, Finish a procedure in many steps, Differentiate between various ideas, Map knowledge
Evaluate (K5)	Longer essay/ Evaluation essay, Critique or justify with pros and cons
Create (K6)	Check knowledge in specific or offbeat situations, Discussion, Debating or Presentations

	PO1	PO2	PO3	PO4	PO5	PO6	PO7	PO8
CO1	S	S	M	S	M	S	L	M
CO2	L	S	S	S		S	S	S
CO3	S	S	S	S	M	S	S	M
CO4		L	M	M		S	S	M
CO5			M	M		S	S	S

CO-PO Mapping (Course Articulation Matrix)

CO/PO	PSO1	PSO2	PSO3	PSO4	PSO5
CO1	3	3	3	3	3
CO2	3	3	3	3	3
CO3	3	3	3	3	3
CO4	3	3	3	3	3
CO5	3	3	3	3	3
Weightage	15	15	15	15	15
Weighted percentage of Course Contribution to PO's	3.0	3.0	3.0	3.0	3.0

		_						Š	Marks		
Subject Code	Subject Name	Category	Т	Τ	Ь	0	Credits	Inst. Hours	CIA	External	Total
	ORGANIZATIONAL BEHAVIOUR	Spec ific Elec tive	Y	-	ï	1	5	5	25	75	100
	Learning Ob	jective	S								
CLO1	To have extensive knowledge on OB		-	ope	of	OB					
CLO2	To create awareness of Individual Be	ehaviou	ır.								
CLO3	To enhance the understanding of Gro				$\overline{}$						
CLO4	To know the basics of Organisaitona							nal S	truct	ure	
CLO5	To understand Organisational Change, Conflict and Power										
UNIT	Details							No. of Hours		Lear Object	
I	Introduction: Concept of Organiza Nature, Scope and Role of OB: Discip OB							15		CL	01
II	shaping and reinforcement. Concept of behavior and attitude.	 Individual Behaviour: 1. Learning and attitude - Concept of learning, conditioning, shaping and reinforcement. Concept of attitude, components, behavior and attitude. 2. Motivation : Concept; Theories (Hierarchy of needs, X and 						15		CL	O2
III	Personality and Values: Concept of personality; Myers-Briggs Type Indicator (MBTI); Big Five model. Relevance of values; factors affecting perception.							15		CL	O3
IV	 Group Behaviour: 1. Groups and Work Teams: Concept: Five Stage model of group development; 2. Leadership: Concept and theories - Styles - Behavioral theories and contingency theories. 						l	15		CL	O4
V	Organisational Culture And Change: - Concept of culture - Forces of change, planned change, Resistance, Steps to overcoming resistance							15		CL	O5
								75			

	Course Outcomes							
Course Outcomes	On Completion of the course the students will	Program Outcomes						
CO1	To define Organisational Behaviour, Understand the opportunity through OB. PO1, PO2, PO6, PO7							
CO2	To apply self-awareness, motivation, leadership and learning theories at workplace. PO2,PO4. PO5, PO							
CO3	To analyze the complexities and solutions of group behaviour. PO1, PO2, PO4, PO5, PO6							
CO4	To impact and bring positive change in the culture of the organisaiton.	PO2, PO3, PO4 PO5, PO8						
CO5	To create a congenial climate in the organization.	PO1, PO2, PO5 PO6, PO8						
	Reading List							
1.	Neharika Vohra Stephen P. Robbins, Timothy A. <i>Behaviour</i> , Pearson Education, 18 th Edition, 2022.	0 , 0						
2.	Fred Luthans, Organizational Behaviour, Tata Mc Graw H							
3.	Ray French, Charlotte Rayner, Gary Rees & Sally R Behaviour, John Wiley & Sons, 2011							
4.	Louis Bevoc, Allison Shearsett, Rachael Collinson, <i>Organizational Behaviour Reference</i> , Nutri Niche System LLC (28 April 2017)							
5.	Dr. Christopher P. Neck, Jeffery D. Houghton and Emma L. Murray <i>Organizational Behaviour: A Skill-Building Approach</i> , SAGE Publications, Inc 2nd edition (29 November 2018).							
	References Books							
1.	Uma Sekaran, Organizational Behaviour Text & cases, 2 nd Hill Publishing CO. Ltd	edition, Tata McGraw						
2.	Gangadhar Rao, Narayana, V.S.P Rao, Organizational Beh 2000, Konark Publishers Pvt. Ltd, 1 st edition	aviour 1987, Reprint						
3.	S.S. Khanka, Organizational Behaviour, S. Chand & Co, N	ew Delhi.						
4.	J. Jayasankar, Organizational Behaviour, Margham Publica	ations, Chennai, 2017.						
5.	John Newstrom, <i>Organizational Behaviour: Huma Behavio</i> Hill Education; 12th edition (1 July 2017)	our at Work, McGraw						
	Web Resources							
1	https://www.iedunote.com/organizational-behavior							
2	https://www.london.edu/faculty-and-research/organisational-beh	<u>naviour</u>						
3	Journal of Organizational Behavior on JSTOR							
4	International Journal of Organization Theory & Behavior Emerald Publishing							
5	https://2012books.lardbucket.org/pdfs/an-introduction-to-organi	zational-behavior-v1.1.pd						
	Methods of Evaluation							
T 4 1	Continuous Internal Assessment Test							
Internal Evaluation	Assignments Seminars	25 Marks						
Evaluation								
External	Attendance and Class Participation End Semester Examination 7	75 Marks						
Evaluation	Total 1	00 Marks						
	10141	OU WIAINS						

	Methods of Assessment
Recall (K1)	Simple definitions, MCQ, Recall steps, Concept definitions
Understand/ Comprehend (K2)	MCQ, True/False, Short essays, Concept explanations, Short summary or overview
Application	Suggest idea/concept with examples, Suggest formulae, Solve problems,
(K3)	Observe, Explain
Analyze (K4)	Problem-solving questions, Finish a procedure in many steps, Differentiate between various ideas, Map knowledge
Evaluate (K5)	Longer essay/ Evaluation essay, Critique or justify with pros and cons
Create (K6)	Check knowledge in specific or offbeat situations, Discussion, Debating or Presentations

	PO 1	PO 2	PO 3	PO 4	PO 5	PO 6	PO 7	PO 8
CO 1	M	S	M	M	S	S	M	M
CO 2	S	S	M	S	S	S	M	S
CO3	S	M	M	M	S	S	M	S
CO 4	S	S	M	M	S	S	M	M
CO 5	S	S	M	M	S	S	M	M

S-Strong M-Medium L-Low

CO-PO Mapping with Programme Specific Outcomes (Course Articulation Matrix): Level of Correlation between PSO's and CO's

CO/PO	PSO 1	PSO 2	PSO 3	PSO 4	PSO 5
CO 1	3	3	3	3	3
CO 2	3	3	3	3	3
CO 3	3	3	3	3	3
CO 4	3	3	3	3	3
CO 5	3	3	3	3	3
Weightage	15	15	15	15	15
Weighted Percentage of					
Course Contribution to	3.0	3.0	3.0	3.0	3.0
Pos					

								S		Marks		
Subject Code	Subject Name	Category	Γ	T	P	0	Credits	Inst. Hours	CIA	External	Total	
	BUSINESS REGULATORY FRAME WORK	Core	Y	-	-	-	3	4	25	75	100	
	Course Obj	ectives	11_									
CLO1	Explain Indian Contracts Act											
CLO2	Understand Sales of goods act& contract of agency											
CLO3	Understand Indian Companies Act 1956											
CLO4	Understand Consumer Protection Act – RTI											
CLO5	Understand Cyber law											
UNIT	Details							No. d Houi		Learning Objectives		
I	Indian Contracts Act 1872 - Essentials - Offer and Acceptance - Consideration - Capacity of the parties						l	12		CLO1		
II	Special Contract - Indemnity and Guarantee - Bailment and Pledge							12		CLO2		
III	Brief outline of Indian Companies Act 1956 kinds- formation-MOA-AOA - Appointment of Directors- Duties-Meeting- Resolutions -Winding up							12		CLO3		
IV	Consumer Protection Act —Definitions (Sec 2) - Consumer protection council (Chapter II, Secs 4 to 8) - Consumer Disputes Redressal Agencies (Chapter III, 9 to 27) - Consumer Disputes Redressal Forum (The District Forum - (Secs. 10 to 15) - Consumer Disputes Redressal Commission (The State Commission - Secs 16 to 19) - National Consumer Disputes Redressal Commission (National Commission - Secs 20 to 23)					s) er m er ee	12		CLO4			
V	Sale of Goods Act 1930 - Essentials -The Price - Difference between Sale and agreement to sell - Difference between Sale and Hire purchase agreement - Formation of a contract of a sale - kinds of goods - rights of an unpaid seller					e e	12		CLO5			
							60					

Course Outcomes							
Course Outcomes	On Completion of the course the students will	Program Outcomes					
CO1	Explain Indian Contracts Act PO1,PO3,PO6,P						
CO2	Understand Sales of goods act and Contract of PO1,PO2,PO3,PO						
CO2	Agency	PO5,PO8					
CO3	Understand Indian Companies Act 1956 PO3,PO4,PO6,PO8						
CO4	Understand Consumer Protection Act – RTI PO1,PO2,PO3,PO6, PO7,PO8						
CO5	Understand Cyber law PO1,PO3,PO6,PO7, PO8						
Reading List							
1	Tulsian.P.C Business Law (2018) Third Edition, Mc						
2	Pillai R S N, Bhagavati, Business Law, Third Edition						
3	N D Kapoor(2019), Elements of Merchantile Law, Sultan Chand & Sons						
4	Constitutional Law – Dr. M.R. Sreenivasan & Ananc						
5	5 Business Law (Commercial Law) – Dr. M.R. Sreenivasan						
	References Books	1.12					
1	Business Regulatory Framework, Sahitya Bhawan Publications. Revised, 2022.						
2	Business Regulatory Framework, Garg K.C., Sareen V.K., Sharma						
2	<u>Mukesh</u> , 2013						
3	Business Regulatory Framework, Pearson Education India, 2011						
4	Bare Acts- RTI, Consumer Protection Act						
5	Business Regulatory Framework , Dr. Pawan Kumar Oberoi, Global Academic Publishers & Distributors, 2015						
	Web Resources						
1	https://www.gkpad.com/sachin/06-22/bcom-Busines	s-Regulatory-Framework					
1	-l.html						
2	http://www.simplynotes.in/e-notes/mcomb-com/business-regulatory-framework/						
3	https://www.studocu.com/in/course/mahatma-gandhi-university/business-						
4	regularly-framework/51661 International Journal of Law (lawjournals org.)						
	International Journal of Law (lawjournals.org) https://www.himpub.com/BookDetail.aspx?BookId=1936&NB=&Book_Title						
5	M=%20Business%20Regulatory%20Framework						
Methods of Evaluation							
	Continuous Internal Assessment Test						
Internal	Assignments	2516 1					
Evaluation	Seminars	25 Marks					
	Attendance and Class Participation						
External Evaluation	End Semester Examination	75 Marks					
	Total	100 Marks					
	Methods of Assessment						
Recall (K1)	Simple definitions, MCQ, Recall steps, Concept def	initions					
Understand/	MCQ, True/False, Short essays, Concept explanations, Short summary or						
Comprehend	overview						

(K2)	
Application (W2)	Suggest idea/concept with examples, Suggest formulae, Solve problems,
Application (K3)	Observe, Explain
Amaluza (IZA)	Problem-solving questions, Finish a procedure in many steps, Differentiate
Analyze (K4)	between various ideas, Map knowledge
Evaluate (K5)	Longer essay/ Evaluation essay, Critique or justify with pros and cons
Cweete (VA)	Check knowledge in specific or offbeat situations, Discussion, Debating or
Create (K6)	Presentations

	PO 1	PO 2	PO 3	PO 4	PO 5	PO 6	PO 7	PO 8
CO 1	S	M	M	M	S	S	L	S
CO 2	S	M	M	M	S	S	L	S
CO3	S	M	M	M	S	S	L	S
CO 4	S	M	M	M	S	S	L	S
CO 5	S	M	M	M	S	S	L	S

S-Strong M-Medium L-Low

	PSO 1	PSO 2	PSO 3	PSO 4	PSO 5
CO 1	3	3	2	3	3
CO 2	3	3	3	3	3
CO 3	3	3	2	3	3
CO 4	3	3	3	3	3
CO 5	3	3	3	3	3
Weightage	15	15	13	15	15
Weighted percentage					
of Course	3.0	3.0	2.6	3.0	3.0
Contribution to Pos					

									Marks			
Subject Code	Subject Name	Category	L	L T P		O	Credits	Inst. Hours	CIA	External	Total	
	MANAGERIAL SKILL DEVELOPMENT	SEC	Y	-	-	-	1	2	25	75	100	
	Learning Objectives To improve the self-confidence, groom the personality and build emotional											
CLO1	competence	room (ilic	рсг	3011	anty	an	u ou	iiu v		iiai	
	To address self-awareness and the as	ssessme	ent o	of c	ore	mar	nage	ment	skil	ls such	ı as	
CLO2	communication, working with team						_					
	change.											
CLO3	To assess the Emotional intelligence	2					7					
CLO4	To induce critical-thinking and analy	ytical s	kills	s to	inv	estig	gate	com	plex	proble	ems	
CLO4	to propose viable solutions											
CLO5	To improve professional etiquettes											
UNIT	Details							No. o Hou		Lear Object	_	
	Self: Core Competency, Unde	rstandi	ng	of	Se	elf,		Hou		Objec	uves	
I	Components of Self—Self-identity		_		Sel	lf -		6		CLO1		
	confidence and Self-image.			-								
II	Self Esteem: Meaning & Important	nce, Co	omp	one	nts	of		CI (00		
II	self-esteem							6		CL	J 2	
III	Building Emotional Compe	tence:]	Emo	otio	nal		6 CLO3			03	
111	Intelligence — Meaning, Componer							U		CL		
	Thinking skills: The Mind/Brain/				inki	ng						
	skills, Critical Thinking and	Learni	ng,	N	1 aki	ing						
IV	Predictions and Reasoning.							04				
	Creativity: Definition and nature of creativity, Idea											
	generation and evaluation (Brain	Storr	nıng	g),	Ima	ıge						
	generation and evaluation.	How	to 1			1						
	Communication related to course: presentations, conducting meeti					orai of						
	projects, reporting of case analysis	_	_		-							
	Voce, Assignment writing	, answ	CIIII	g II	1 1	ıva						
V	Debates, presentations, role plays and group discussions 6 CLC							O5				
•	on current topics.						CL.					
	Audio and Video Recording of the	e above	e ex	erci	ises	to						
		mmuni				ınd						
	professional etiquettes.											
	Total							30				

	Course Outcomes	I
Course Outcomes	On completion of this course, students will;	Program Outcomes
CO1	Identify the personal qualities that are needed to sustain in the world of work.	PO1, PO2, PO6, PO7
CO2	Explore more advanced Management Skills such as conflict resolution, empowerment, working with teams and creating a positive environment for change.	PO1, PO2, PO5
CO3	Acquire practical management skills that are of immediate use in management or leadership positions.	PO6, PO7
CO4	Employ critical-thinking and analytical skills to investigate complex business problems to propose viable solutions.	PO1, PO2
CO5	Make persuasive presentations that reveal strong written and oral communication skills needed in the workplace.	PO4
	Reading List	
1.	Managerial Skill Articles	
2.	The Management Skills of SALL Managers - SiSAL Journal	1//
3.	Managerial Skills by Dr.K.Alex S.CHAND	7
4.	Managerial Skills 2 by Cynthia Menezes Prabhu, Pen to Prin	t Publishing LLP
5.	Gallagher (2010), Skills Development for Business & Oxford University Press. PROF. SANJIV	Management Student
	References Books	
1.	Joshi, G. (2015), Campus to Corporate-Your Roadmap to E Publication	mployability, Sage
2.	McGrath E. H. (9 Ed. 2011), Basic Managerial Skills, Prent Learning Private Limited.	ice Hall India
3.	Whetten D. (e Ed. 2011), Developing Management Skills, F Learning Private Limited.	Prentice Hall India
4.	P. Varshney, A. Dutta, Managerial Skill Development, Alf	a Publications, 2012
5.	EQ- soft skills for Corporate Carrer by Dr. Sumeet Suseela	an
	Web Resources	
1.	https://www.ipjugaad.com/syllabus/ggsip-university-bba-4thskill-development-syllabus/63	n-semester-managerial
2.	https://www.academia.edu/4358901/managerial_skill_develo	opment_pdf
3	https://www.academia.edu/4358901/managerial_skill_develo	opment_pdf
4	https://rccmindore.com/wp-content/uploads/2015/06/Manage AC.pdf	erial-SkillsAll-Units-
5	https://www.aisectuniversityjharkhand.ac.in/PDFDoc/Studyl/MBA-1-MSD(Managerial%20skill%20development).pdf	Notes/MBA/SEM%20

	Methods of Evaluation	
	Continuous Internal Assessment Test	
Internal	Assignments	25 Marks
Evaluation	Seminar	23 Warks
	Attendance and Class Participation	
External Evaluation	End Semester Examination	75 Marks
	Total	100 Marks
	Methods of Assessment	
Recall (K1)	Simple definitions, MCQ, Recall steps, Concept definit	ions
Understand/	MCQ, True/False, Short essays, Concept explanation	one Short summary or
Comprehend	overview	ons, short summary or
(K2)	Overview	
Application	Suggest idea/concept with examples, suggest form	nulae, Solve problems,
(K3)	Observe, Explain	
Analyze (K4)	Problem-solving questions, Finish a procedure in m	nany steps, Differentiate
Allalyze (K4)	between various ideas, Map knowledge	
Evaluate (K5)	Longer essay/ Evaluation essay, Critique or justify with	pros and cons
Create (K6)	Check knowledge in specific or offbeat situations,	Discussion, Debating or
Create (K0)	Presentations	

S-Strong M-Medium L-Low

	PO 1	PO 2	PO 3	PO 4	PO 5	PO 6	PO 7	PO 8
CO 1	M	M	S	S	S	M	M	S
CO 2	M	M	S	S	S	S	S	M
CO3	S	S	S	S	S	S	S	
CO 4	S	S	S	S	S	S	M	S
CO 5	M	M	S	S	S	M	S	S

CO/PO	PSO 1	PSO 2	PSO 3	PSO 4	PSO 5
CO 1	3	3	3	3	3
CO 2	3	3	3	3	3
CO 3	3	3	3	3	3
CO 4	3	3	3	3	3
CO 5	3	3	3	3	3
Weightage	15	15	15	15	15
Weighted Percentage of					
Course Contribution to	3.0	3.0	3.0	3.0	3.0
Pos					

		_						S		Marks		
Subject Code	Subject Name	Category	L	Т	P	o	Credits	Inst. Hours	CIA	External	Total	
	BUSINESS ETIQUETTE AND CORPORATE GROOMING SEC Y 1							2	25	75	100	
	Learning Ob	jective	S		ı	ı						
CLO1	To impart knowledge about basic e	etiquette	es ir	pro	ofes	sio	nal c	ondu	ct			
CLO2	To provide understanding about involved	the wo	orkp	lace	e co	ourt	esy	and	ethic	cal iss	ues	
CLO3	To suggest on guidelines in manag	ing rud	e an	d ir	npa	tien	t clie	ents				
CLO4	To familiarize students about si relative business attire	gnifica	nce	of	cu	ltur	al s	ensit	ivity	and	the	
CLO5	To stress on the importance of attir	e										
TINITE	D 4 3]	No. c	of	Lear	ning	
UNIT	Details						1	Hou	rs	Objec	etives	
I	Introduction to Business Etiquette ABCs of etiquette- meeting and greprinciples of exceptional work behave	eting s						6		CL	O1	
II	Workplace Courtesy and Bu Workplace Courtesy- Practicing co and manners in a workplace-Etiq gatherings- Professional qualities ex employer's perspective	uette a	cou it fo	orm	sy al			6		CL	O2	
III	Telephone Etiquette, email etiquette and Disability Etiquette Mastering the telephone courtesy, handling rude or impatient clients -internet usage in the work place, email etiquette, online chat etiquette guidelines							6		CL	O3	
IV	Diversity and Cultural Awareness at Workplace Impact of diversity-Cultural Sensitivity-Taboos and Practices-Inter-Cultural Communication							6		CL	O4	
V	Business Attire and Professionalism Businessstyleandprofessionalimage-dresscode- guidelinesforappropriatebusinessattire-groomingfor success.							6		CL	O5	
	Total							30				

	Course Outcomes	
Course Outcomes	On completion of this course, students will;	Program Outcomes
CO1	Describe basic concepts of business etiquette and corporate grooming.	PO5, PO6,
CO2	Outlinetheetiquetteandgroomingstandardsfollowedinbu sinessenvironmentand the significance of communication	PO4 PO7 PO1
CO3	Create cultural awareness and moral practices in real life workplace scenarios	PO8, PO6
CO4	Analyze workplace courtesy and resolve ethical issues with respect to etiquette and grooming for success	PO1, PO3, PO8, PO6
CO5	Apply the professionalism in the workplace considering diversity and courtesy	PO3, PO8, PO6
	Reading List	
1.	Journal of Computer Mediated Communication By ICA	
2.	Business and Professional Communication by Sage Journ	als
3.	Business Etiquette Made Easy: The Essential Guide to P Myka Meier, Skyhorse	rofessional Success by
4.	Emily Post's The Etiquette Advantage in Business: Perso Success by Peggy Post and Peter Post, William Morrow	onal Skills for Professional
5.	Shital Kakkar Mehra,"BusinessEtiquette:AguidefortheIndianProfessionar(2012)	al",HarperCollinsPublishe
	References Books	
1.	Indian Business Etiquette, Raghu Palat, JAICO Publish	
2.	NinaKochhar, "AtEasewithEtiquette", B. jain Publisher, 2	
3.	NimeranSahukar,PremP.Bhalla,"TheBookofEtiquettean Mahipublishers,2004	
4.	SarveshGulati(2012),CorporateGroomingand Etiquette IndiaPvt. Ltd.	
5.	The Essentials of Business Etiquette: How to Greet, Eat, a Success by Barbara Pachter, Mc Graw Hill Education	and Tweet Your Way to
	Web Resources	
1.	http://osou.ac.in/eresources/DIM-08-BLOCK-3.pdf	
2.	https://www.columbustech.edu/skins/userfiles/files/Train/%20Business%20Etiquette%20(1).pdf	
3	https://www.sbu.edu/docs/default-source/life-at-sbu-docu wardrobe-nbsppdf	ments/professional-
4	https://www.tutorialspoint.com/business_etiquette/groom	ing_etiquettes.htm
5	https://wikieducator.org/Business_etiquette_and_groomir	ng
	Methods of Evaluation	
	Continuous Internal Assessment Test	
Internal	Assignments	25 Marks
Evaluation	Seminar	
	Attendance and Class Participation	
External Evaluation	End Semester Examination	75 Marks
	Total	100 Marks

	Methods of Assessment
Recall (K1)	Simple definitions, MCQ, Recall steps, Concept definitions
Understand/ Comprehend (K2)	MCQ, True/False, Short essays, Concept explanations, Short summary or overview
Application	Suggest idea/concept with examples, Suggest formulae, Solve problems,
(K3)	Observe, Explain
Analyze (K4)	Problem-solving questions, Finish a procedure in many steps, Differentiate between various ideas, Map knowledge
Evaluate (K5)	Longer essay/ Evaluation essay, Critique or justify with pros and cons
Create (K6)	Check knowledge in specific or offbeat situations, Discussion, Debating or Presentations

$\frac{Mapping\ with\ program\ outcomes}{CO\text{-PO\ Mapping\ with\ Programme\ Specific\ Outcomes\ (Course\ Articulation\ Matrix):}$

Level of Correlation between PSO's and CO's

CO/PO	PSO 1	PSO 2	PSO 3	PSO 4	PSO 5
CO 1	3	3	3	3	3
CO 2	3	3	3	3	3
CO 3	3	3	3	3	3
CO 4	3	3	3	3	3
CO 5	-	3	3	3	3
Weightage	12	15	15	15	15
Weighted Percentage of					
Course Contribution to	2.4	3.0	3.0	3.0	3.0
Pos					

	PO 1	PO 2	PO 3	PO 4	PO 5	PO 6	PO 7	PO 8
CO 1	M	M	S	S	S	M	M	S
CO 2	M	M	S	S	S	M	M	S
CO 3	M	M	S	S	S	M	M	S
CO 4	M	M	S	S	S	S	M	S
CO 5	M	M	M	S	S	S	M	S

								S		Marks		
Subject Code	Subject Name	Category	L	Т	P	O	Credits	Inst. Hours	CIA	External	Total	
	OFFICE MANAGEMENT		Y	-	ı	-	2	2	25	75	100	
	Learning Ob	jective	S									
CLO1	Understand the concept of office a	nd qual	itie	sof	ma	nage	er					
CLO2	Analyse the office environment											
CLO3	Develop the skills of mail handling	<u>.</u>										
CLO4	Organise office form											
CLO5	Describe Office appliance											
UNIT	Details							No. d Hou		Lear Object	_	
I	Office - Meaning and Importance Office - Officer Manager - Qualitie							6		CL	01	
II	Office Environment - Office layou Advantages and Disadvantages	ıt - Obj	ecti	ves	-			6		CL	O2	
III	Mail Handling - Centralized and Decentralized Mail Handling							6 CLO3		O3		
IV	Office forms - Meaning - Type of forms - Objectives and its advantages							6		CLO4		
V	Office Appliances - Meaning - Importance - Factors in Selecting office Machines							6		CLO5		
	Total							30				

	Course Outcomes								
Course Outcomes	On completion of this course, students will;	Program Outcomes							
CO1	To understand the concept of office and qualities of manager	PO1, PO6							
CO2	To Analyse the office environment	PO5, PO6							
CO3	To Develop the skills of mail handling. PO2, PO6								
CO4	To Organise office form PO6								
CO5	To Describe Office appliance	PO6, PO8							
	Reading List								
1.	Event Management: A Booming Industry and an E Kishore, Ganga Sagar Singh - Har-Anand Publications I								
2.	Event Management by Swarup K. Goyal - Adhyayan Pu	blisher - 2009							
3.	Event Management & Public Relations by Savita Mohar	n - Enkay Publishing House							
4	Event Planning - The ultimate guide - Public Relations b	by S.J. Sebellin Ross							
5	Event Management By Lynn Van Der Wagen & I Publishers								
	References Books								
1.	Commercial correspondence and office management - R Baghavathi	L.S.N. Pillai and							
2.	Office Management - R.K. Chopra								
3.	Office Management - Prasanta K.Ghosh								
4.	Office Organisation and Management - S.P. Arora								
5.	Business Communication (Text, cases and Labor Krishnamacharyulu and Lalitha Ramakrishnan Web Resources	ratory Manual) - C.S.C.							
1	https://www.schandpublishing.com/books/higher-education	on/commerce-							
1.	management/office-management/9788121922524/								
2	http://www.worldcolleges.info/sites/default/files/school Office_Management-EM1.pdf	books/Std12-Voc-							
3	https://cuils.cuchd.in/cgi-bin/koha/opac-detail.pl?biblionumber=125675&shelfbrowse_itemnum	nber=163517							
4	https://www.waterstones.com/category/business-financand-workplace/office-management								
5	https://www.academia.edu/44331654/Book_Office_Maal_Practice_OMSP_	inagement_and_Secretari							
	Methods of Evaluation								
	Continuous Internal Assessment Test								
Internal	Assignments								
Evaluation	Seminar	25 Marks							
	Attendance and Class Participation								
External Evaluation	End Semester Examination	75 Marks							
	Total	100 Marks							
	Methods of Assessment								
Recall (K1)	Simple definitions, MCQ, Recall steps, Concept definit	ions							
Understand/	MCQ, True/False, Short essays, Concept explanation								
Comprehend	overview	-							

(K2)							
Application	Suggest idea/concept with examples, Suggest formulae, Solve problems,						
(K3)	Observe, Explain						
Analyze (K4)	Problem-solving questions, Finish a procedure in many steps, Differentiate between various ideas, Map knowledge						
Evaluate (K5)	Longer essay/ Evaluation essay, Critique or justify with pros and cons						
Create (K6)	Check knowledge in specific or offbeat situations, Discussion, Debating or Presentations						

S-Strong M-Medium L-Low

CO-PO Mapping (Course Articulation Matrix)

Level of Correlation between PSO's and CO's

	PO 1	PO 2	PO 3	PO 4	PO 5	PO 6	PO 7	PO 8
CO 1	M	S	S	S	M	S	S	S
CO 2	M	S	S	S	M	S	S	S
CO 3	S	M	S	S	S	S	S	M
CO 4	S	M	S	S	S	S	S	S
CO 5	M	S	S	S	M	S	S	S

CO/PO	PSO 1	PSO 2	PSO 3	PSO 4	PSO 5
CO 1	3	3	3	3	3
CO 2	3	3	3	3	3
CO 3	3	3	3	3	3
CO 4	3	3	3	3	3
CO 5	3	3	3	3	3
Weightage	15	15	15	15	15
Weighted Percentage of					
Course Contribution to	3.0	3.0	3.0	3.0	3.0
Pos					

SEMES'	TER III	SUBJECTS						_	MAXMA RKS		
			L	T	P	O	eek	DIT		AL	
COURSE COMPONENT							Hrs/week	CREDIT	INT	EXT	TOTAL
Part I	Paper–III	Language – Tamil	Y	-	-	-	6	3	25	75	100
Part II	Paper–III	English	Y	-	-		6	3	25	75	100
Part III	Core Paper-V	Marketing Management	Y	-	-	-	4	5	25	75	100
	Core Paper–VI	Port and terminal Management	Y	^-	-	-	4	5	25	75	100
	Elective –III	Export and Import Management	Y	-	-	-	4	3	25	75	100
Part IV	Skill Enhancem	ent course SEC 4									
1 art 1 v	Computer Appli	cations in Business	-	-	Y	-	2	1	50	50	100
	(Practical subjec	et)			Ì						
	Naan Mudhalva	ın									
	*Substitute Paper: New Venture		Y	-	-		2	2	25	75	100
	Management										
	Environmental Studies			-	7	-	2	2			
	Total			•			30	24			

Note:

^{*} The Naan Mudhalvan subject paper is a must and compulsory for all the students. It is to be noted that in case any student failed / re-appear in the Naan Mudhalvan semester paper in such occasion the student is to write the substitute paper to clear the arrear.

							~	In	Marks		
Subject Code	Subject Code Subject Name te go ry L T P O re di ts	C re di ts	st. H ou rs	C I A	Ex te rn al	T ot al					
	MARKETING MANAGEMENT	Core	Y	-	-	-	5	4	25	75	100
	Learning Objectives										
CLO1	To understand the ma										
CLO2	To identify the marke	t segme	ntati	on a	nd t	he Pro	oduct	mix			
CL03	To select the different	pricing	met	thod	S						
CLO4	To know the channels	of dist	ibut	ion							
CLO5	To understand the pro	motion	mix								
UNIT		Details			1	,		No. of Hours		Learn Object	_
I	Fundamentals of Marketing - Market - Classification of Market - Role of Marketing - Importance - Modern Marketing - Marketing Functions - Concept of Marketing Mix - Marketing Approaches							12 CLO1			01
II	Market Segmentat And Basis of Characteristics – B Product Mix-New P - Product Life Cycle	Segmen enefits roduct I	tatio	n Clas	-Pro	oduct ations	- 3 -	12		CLC	02
III	Pricing – Meaning - Objectives - Significance Basic Principles of pricing - Methods of pricing - pricing policies and strategies - pricing process - Factors affecting Pricing Decisions						of -	12		CLC	93
IV	Physical Distribution: Meaning- Importance – Features - Type of channel of distribution -							CLC) 4		
V	Promotion - Promotion mix - Sales Promotion tools - Objectives - Importance - Factors determining promotion mix - Digital Marketing - Application and benefits) 5	

	Course Outcomes										
Course Outcomes	On Completion of the course the students	will Program Outcomes									
CO1	To list and identify the core concepts Marketing and its mix.	of PO1, PO2, PO3									
CO2	To sketch the market segmentation, nature of product, PLC PO1, PO2, PO3,PO6, PO										
CO3	To analyze the appropriate pricing methods PO1 PO2, PO3, PO4, PO8										
CO4	To determine the importance of vari channels of distribution	PO1, PO2, PO6									
CO5	To assess the applications of digital marketing	ng PO1, PO2, PO7									
Reading List											
1.	Philip Kotler & Gary Armstrong, Princip Perspective, Pearson Education, 2018.	-									
	Rajan Saxena, Marketing Management, Tata l										
	L.Natarajan, Marketing, Margham Publication										
	J P Mahajan & Anupama Mahajan, Princip House, 2017.	les of Marketing, Vikas Publishing									
5.	K Karunakaran, Marketing Management, Him	nalaya Publishing House,2017.									
	References Books										
	C.B.Gupta & Rajan Nair Marketing Management, Sultan Chand &Son 2020										
, ,	V.S. Ramaswamy & S. Namakumari, 2002, Principles of Marketing, first edition, S.G. Wasani / Macmillan India Ltd,										
3.	Cranfield, Marketing Management, Palgrave Macmillan.										
4.	Harsh V Verma & Ekta Duggal, Marketing, Oxford University Press, 2017.										
5.	Sontakki C.N, Marketing Management, Kalya	ni Publishers, Ludhiana.2016									
	Web Resources										
1.	http://eprints.stiperdharmawacana.ac.id/24/1 Management 14th Edition%28BookFi%2	-									
2.	https://mrcet.com/downloads/MBA/digitalno	•									
3.	https://www.enotesmba.com/2013/01/marke	<u> </u>									
4.	Industrial Marketing Management Journal										
5.	Journal of Marketing Management Taylor	•									
	Methods of Evaluation	n									
	Continuous Internal Assessment Test										
Internal	Assignments	25 Montre									
Evaluation	Seminars	25 Marks									
	Attendance and Class Participation										
External Evaluation	End Semester Examination	75 Marks									
	Total 100 Marks										
	Methods of Assessmer	nt									
Recall (K1)	Simple definitions, MCQ, Recall steps, Co	oncept definitions									
Understan d/ Comprehe nd (K2)	MCQ, True/False, Short essays, Concept explanations, Short summary or										
Applicatio n (K3)	Suggest idea/concept with examples, Suggest formulae, Solve problems, Observe, Explain										

Analyze	Problem-solving questions, Finish a procedure in many steps, Differentiate
(K4)	between various ideas, Map knowledge
Evaluate (K5)	Longer essay/ Evaluation essay, Critique or justify with pros and cons
Create	Check knowledge in specific or offbeat situations, Discussion, Debating or
(K6)	Presentations

	PO 1	PO 2	PO 3	PO 4	PO 5	PO 6	PO 7	PO 8
CO 1	S	S	M	M	M	S	M	M
CO 2	S	S	M	S	M	S	M	S
CO3	S	S	M	M	M	S	M	S
CO 4	S	S	M	M	M	S	M	M
CO 5	S	S	M	M	M	S	M	S

S-Strong M-Medium L-Low

CO/PO	PSO 1	PSO 2	PSO 3	PSO 4	PSO 5
CO 1	3	3	3	3	3
CO 2	3	3	3	3	3
CO 3	2	3	3	3	3
CO 4	3	3	3	3	3
CO 5	3	3	3	2	3
Weightage	14	15	15	14	15
Weighted Percentage of					
Course Contribution to	2.8	3.0	3.0	2.8	3.0
Pos					

								Ι		Marl	ks
Subject Code	Subject Name	C at eg or y	L	Т	P	O	C r e d i t s	n s t H o u r s	C I A	E x t e r n a l	T ot al
	PORT AND TERMINAL MANAGEMENT	Core	Y	_		-	5	4	25	75	100
	Learning Ob	jective	S								
CLO1	To familiarize students with the role o structure of ports.	f ports,	feat	ures	s and	d dit	ffere	nt fo	rms o	f own	ership
CLO2	To understand the the role, organ operators	isation	and	d op	oera	tion	s of	diff	erent	termi	inal
CLO3	To understand the relevant frame and operational issues in port and t							ddres	ss co	mmer	cial
CLO4	To comprehend the the role of Porports and terminals in promoting the sector				_				-		f
CLO5	To grasp the significance of port of	charges	and	por	t co	mpe	ensat	ion r	elated	l issue	S

UNIT	Details	No. of Hours	Learning Objectives
I	Difference between Major and Minor Ports – State owned ports - Ports in India - Natural Harbors - New Ports to be developed in India - Major Ports of the World - Port Officials and their roles - Role of Ports - Port users	12	CLO1
II	Container Terminals - Privatization of Terminals - Reason for Privatization –PPP Projects - Major Terminal Operators in India - Terminal Operators of the world - Privatization the need of the hour - Coal, Liquid bulk, LNG Terminals	12	CLO2
III	Import Cycle - Export Cycle - Facilities in a Terminal – Yard planning – Vessel ship planning – stacking of refrigerated & hazardous containers - Container Monitoring and stacking – Types of ships – CFS, ICD & its roles - CFS inside a Terminal - Reasons for Congestion of a terminal - decongesting the terminal.	12	CLO3
IV	Major Port Trust Act - Port as a custodian of the cargo - Transit sheds - Cargo receivers - Types of Cargo - goods handled in port - Wharfs and Berths - Various berths in a Port - Meaning of Berth Restrictions - Draught - Port equipments and damage - Extra services - Berth reservation schemes	12	CLO4

V	Port Tariff - Pilots and their duties - Tugs and its usage Night navigations - Light Dues - Tariff Authorities of Mag Port - Revision of rates - Port Trustees - Safety Procedure Introduction of ISPS – SOLAS - Damage to Port property ships - Compensation and confiscation of cargo to adjudues.	jor s - by	12	CLO5				
	Total		60					
	Course Outcomes		00					
Course Outcomes	On completion of this course, students will;	Pr	Program Outcomes					
CO1	Describe the role of ports, features and different forms of ownership structure of ports.	PC		05,PO6,PO7, PO8				
CO2	Explain the role, organisation and operations of different terminal operators	PC)2,PO4,PO5, PO6				
CO3	Apply relevant frameworks and methods to address commercial and operational issues in port and terminal management.		PO6	.PO7,PO8				
CO4	Analyze the role of Port Trust Act in organisation and operation of ports and terminals in promoting the efficiency of the maritime and logistics sector	М	PO1,PO2,PO3,PO4 PO6					
CO5	Evaluate port charges and port compensation related issues.	PC)1,PC	02,PO3, PO4				
	Reading list							
1.	Major Port Trust Act – Government of India							
2.	PATRICK M.ALDERTON. 2008, Port Management and Operations			Category, U.K.				
3	Sathish Sharma, Port and Terminal Management, Random							
4	Mihir Das, Port Management A 360 degree view, JBS Ac							
5	Paul Wright Valerie Stringer & & more, Port and Termi	inal Ma	nager	nent, Institute				
	of Chartered Shipbrokers(2015) Reference Books							
1	Captain Bill Chalmers, FICS . 2020. Port and Terminal Mana	gament	Lon	don IIK				
1. 2.	WORLD BANK. 2007, Port Reform Tool Kit. World Bank							
	MARIA G.BURNS. 2014., Port Management and Operation		-					
3.	ALAN E.BRANCH. 2008, Elements of Shipping. Chapma							
4.	Publications, U.K							
5.	Evrim Ursavas Guldogan, Port Operations and Container T	'erminal	Man	agement				
	with applications							
	Web Resources							
1	http://shipping.nic.in/ (Ministry of Shipping, Govt. of India	ı)						
2	http://ipa.nic.in/ (Indian Port Association)							
3	www.ippta.org.in (Indian Private Ports and Terminals Asso							
4	Unctad.org/en/PublicationsLibrary/dtlktcd2013d1_en.pdf (FStudies - UNCTAD)	Port Mai	nagen	nent Case				
5	http://www.porttechnology.org/technical_papers/list (Port	Technol	ogy)					
	Methods of Evaluation							
	Continuous Internal Assessment Test							
Internal	Assignments	25 Mar	rke					
Evaluation	Seminar	23 IVIa	5 Marks					
	Attendance and Class Participation							

External Evaluation	End Semester Examination	75 Marks							
	Total	100 Marks							
Methods of Assessment									
Recall (K1)	Recall (K1) Simple definitions, MCQ, Recall steps, Concept definitions								
Understand/ Comprehend (K2)	omprehend MCQ, True/False, Short essays, Concept explanations, Short summary or overview								
Application (K3)	Suggest idea/concept with examples, Suggest for Observe, Explain	mulae, Solve problems,							
Analyze (K4)	Problem-solving questions, Finish a procedure in nubetween various ideas, Map knowledge	nany steps, Differentiate							
Evaluate (K5)	Longer essay/ Evaluation essay, Critique or justify with	n pros and cons							
Create (K6)	Check knowledge in specific or offbeat situations, Presentations	Discussion, Debating or							

	PO 1	PO 2	PO 3	PO 4	PO 5	PO 6	PO 7	PO 8
CO 1	M	M	M	S	S	S	S	S
CO 2	S	S	M	S	S	S	M	M
CO3	M	M	M	M	M	S	S	S
CO 4	S	S	S	S	M	S	M	M
CO 5	S	S	S	S	M	M	M	M

Sstrong M-Medium L-Low

CO/PO	PSO 1	PSO 2	PSO 3	PSO 4	PSO 5
CO 1	3	3	3	3	3
CO 2	3	3	3	3	3
CO 3	3	3	3	3	3
CO 4	3	3	3	3	3
CO 5	3	3	3	3	3
Weightage	15	15	15	15	15
Weighted Percentage of					
Course Contribution to	3.0	3.0	3.0	3.0	3.0
POs					

								I		Marl	KS
Subject Code	Subject Name	C at eg or y	L	Т	P	o	C r e d i t s	n s t H o u r s	C I A	E x t e r n a l	T ot al
	EXPORT IMPORT	Core	Y	_	Ţ	-	3	4	25	75	100
	MANAGEMENT Learning Ob	iective	S								
CLO1	To understand the nature and registrati			ires	of e	xpo	rt-in	port	busi	ness.	
CLO2	To enlighten on the documentation system						$\overline{}$				
CLO3	To comprehend the steps in export	_			l im	port	ant	docu	ment	tation.	
CLO4	To apprehend the steps in import p important documentation										
CLO5	To familiarize with the global trend	ds for I	ndia	n B	usin	ess.					
UNIT	Details							No. (Hou		Lear Objec	_
I	Preparation for Export Mark Formalities – Export Licensing Product – Identification of Ma Exporting – Payment Terms –	Meaning and Definition of Export – Classification – Preparation for Export Marketing – Registration Formalities – Export Licensing – Selection of Export Product – Identification of Markets – Methods of Exporting – Payment Terms – Letter of Credit – Liberalization of Imports – Categories of Importers.							12 CLO		O1
II	Aligned Documentation system – Shipping Bill – Certificate of Originate's Receipt – Bill of Lading – Procedure for obtaining ISO Certification – Types of Marine Import Documents – Transport Do – Certificate of Inspection – Certificate of Inspection – Certificate Declaration.	in – Co GR For 9000 Insur cument	onsu m – ance s –	lar ISO BIS e P Bill	Invo O 90 S 1 olici	oice 000 1400 ies Entr	- 00 - y	12		CL	O2
III	Export Contract - Steps in Export Procedure – Forward Cover – Finance Institutional Frame worked for export Finance – Excise Clearance – Pre-shipment Inspection – Methods of Pre-shipment Inspection – Role of Clearing and Forwarding Agents – Shipping and Customs Formalities								O3		
IV	Pre-Import Procedure – Steps in In Dimensions of Import Procedure – Imports – Warehousing of Import Control Provisions for Imports – Documents – Town of Export Excel	Custon ted go Retire	ns Fo ods	orm – 1	aliti Excl	es fo	or ge	12		CL	O4

V	GLOBALISATION OF INDIAN BUSINESS - India's competitive advantage in Industries like IT, Textiles, Gerrand jewelry- India's strength and weakness in Internationa Business		CLO5					
	Total	60						
	Course Outcomes							
Course Outcomes	On completion of this course, students will;	Prograi	n Outcomes					
CO1	Describe the nature and registration procedures of export-import business		PO2,PO4, 06,PO8					
CO2	Explain the documentation system of export-import business.	PO2,PO	04,PO6,PO7					
CO3	Summarize the details on Export Procedure and Documentation	PO4	,PO5,PO6					
CO4	Summarize the details on Import Procedure and Documentation	PO4	,PO5,PO6					
CO5	Analyze the the global trends for Indian Business.	1	05,PO6,PO7, PO8					
	Reading list							
1.	Aseem Kumar (2007), Export and Import Management, Excel Books							
2.	Virandra K Pamacha (2015) A Guida to International Trada and Export Management, Join Rook							
3	H. P. Bhandari Foreign Exchange Hard Book							
4	Director General of Foreign Trade, Foreign Trade Policy and Handbook of Procedures, 2015							
5	Rama Gopal (2014), Export Import Procedures - Documentati International (P) Ltd., Delhi.	on and Logis	stics, New Age					
1. 2.	Reference Books Justin Pauland Rajiv Aserkar, Export Import Management, University Press, 2013. UshaKiranRai, Export - Import and Logistics Management, Learning, 2010.							
3.	Thomas E.Johnson & Donna L.Bade, Export I Documentation Amacom Publishers	•	cedures and					
4.	Coyle et.al, Management Of Transportation, 7th Edition, Ce		-					
5.	Thomas A.Cook Kelly Raia, Mastering import and export edition, Harper Collins	managemeni	, tilitu					
	Web Resources							
1	http://www.eiilmuniversity.co.in/downloads/Import-Export	-Managemen	ıt.pdf					
2	https://www.mlsu.ac.in/econtents/1198_e- book%20on%20export%20import%20procedure.pdf							
3	https://epgp.inflibnet.ac.in/epgpdata/uploads/epgp_content/s M022359/ET/1504613221m22Q1.pdf	S000023MA	/P001406/					
4	https://archive.mu.ac.in/myweb_test/TYBA%20study%20n APER%20-VI%20EXPORT%20MANAGMENT.pdf	naterial/T.Y.l	B.A.%20P					
5	https://egyankosh.ac.in/bitstream/123456789/10292/1/Unit-	8.pdf						
<u></u>	Methods of Evaluation	1						
	Continuous Internal Assessment Test							
Internal	Assignments	25 14 1						
		23 Marks	5 Marks					
Evaluation	Seminar Attendance and Class Participation							

External Evaluation	End Semester Examination	75 Marks							
	Total	100 Marks							
Methods of Assessment									
Recall (K1) Simple definitions, MCQ, Recall steps, Concept definitions									
Understand/ Comprehend (K2)	M('() True/Halse Short essays ('oncent explanations Short summary or								
Application (K3)	Suggest idea/concept with examples, Suggest for Observe, Explain	nulae, Solve problems,							
Analyze (K4)	Problem-solving questions, Finish a procedure in nubetween various ideas, Map knowledge	nany steps, Differentiate							
Evaluate (K5)	aluate Longer essay/ Evaluation essay Critique or justify with pros and cons								
Create (K6)	Check knowledge in specific or offbeat situations, Presentations	Discussion, Debating or							

Trupping with program outcomes												
	PO1	PO2	PO3	PO4	PO5	PO6	PO7	PO8				
CO1	S	S	M	S	S	S	S	S				
CO2	L	S	M	S	M	S	S	M				
CO3	L	L	M	S	S	S	L	M				
CO4	L	L	M	S	S	S	L	M				
CO5	L	S	M	S	M	S	L	S				

CO-PO Mapping (Course Articulation Matrix) Level of Correlation between PSO's and CO's

CO/PO	PSO1	PSO2	PSO3	PSO4	PSO5
CO1	3	3	3	3	3
CO2	3	3	3	3	3
CO3	3	3	3	3	3
CO4	3	3	3	3	3
CO5	3	3	3	3	3
Weightage	15	15	15	15	15
Weighted percentage of Course Contribution to PO's	3.0	3.0	3.0	3.0	3.0

		ry					S			Marks		
Subject Code	Subject Name	Category	L	Т	P	0	Credits	Inst.	CIA	Exter	Total	
	COMPUTER APPLICATION IN BUSINESS	SEC	Y	-	Y	-	1	2	50	50	100	
	Learning Ob	jective	S									
CLO1	To build skills in Ms-Word											
CLO2		To build skills in Ms-Excel,										
CLO3	To build skills in Ms- Power Point		41	1-4	• • • •	4 - 1-1						
CLO4 CLO5	To Design a simple database and n To understand the Google form	nanage	tne	data	ı ın	tabi	.e					
	To understand the Google form	-		7				No.	of	Lear	nina	
UNIT	Details							Hou		Objec	_	
I	Introduction, Menus, Shortcuts, working with Documents-Openin Editing Document, Using Tooll Formatting Documents-Setting fo Style-Setting foot notes, page creating sections and frames, pictures, Setting document style Settings, borders, alignments, Merg rows and columns, Drawing-formatting, grouping, ordering, rota Word completion, Spell check.	g, Sav pars, F nt, par break, Inserting, Creating, spl Inserting	ing, Rule agra Ling ating ittir ig, ctur	Clars, aph, ne clip g Tag, start draws dra	He Pa bre an Tabl sorti awi:	ng, elp, nge ak, rts, es- ing ng, ols-		6		CL	O1	
II	Introduction, Spread sheet application, Tool bars and icons, Spreadsheet-Opening, saving, closing, setting margins, Converting file to different formats, spread sheet addressing, Entering And Editing Data- Copy, cut, paste, undo, redo, find, search, replace, filling continuous rows and columns, inserting data cells, columns, rows and sheet, Basic formulas, Functions Types- Mathematical, Group, string, date and time, Formatting Spread Sheet- Alignment, font, border, hiding, locking, cells, Highlighting values, background color, bordering and shading, Working With Sheet-Sorting, filtering, subtotals, Charts-Selecting,							6		CLO2		
III	Introduction, opening new presentemplates, presentation layout, Cradding text, Formatting- Adding stills, arranging objects, adding heabackground, slide layout, Slide Shomovies, Adding Effects-Setting animeffects, audio and video.	ntation, reating style, c der and w, Inse mation	Pre olor l fo rting and	sen , gr oter g pi tra	tationalistation	ent ide res,		6 CLO3				
IV	Database introduction - Creating Table - Modifying Data in Table					ing		6		CL		
V	Use Google forms to develop & sha	re ques	tion	ınaiı	re.			6		CL	O5	
	Total							30				

Exercise

Word:

- 1. Create table with five columns and six rows. Do the following options using that table: a) Sorting,
- b) The sum function c)m Merge cell d) Table headings

Convert Text to a table, Splitting a Table and Table AutoFormat. Show with example.

- 2. Assuming yourself as the General Manager of a company draft an appointment letter to a candidate short-listed through an interview.
- 3. Create at least two pages of text with multicolumn layouts like magazines and newspapers. Add the following options:
- a) Borders and shading for title
- b) Use WordArt for heading
- c) Use Text Box

EXERCISES: Excel

- 1. Prepare a Mark Sheet of a School for 10 Students with 6 Subjects details and Calculate how many students pass and fail by including one column as result in the mark sheet.
- 2. Prepare an EMPLOYEE Database of an Organization with the following details: (Atleast 10 Details) Name, Emp Id, Gender, Address, Phone No, E-Mail Id Qualification, Designation, Department, Salary, Year Of Joining And Working Station

Draw chart to find out the % of Male & Female working (Pie chart)

3. Graphically present the following sales data from ABC Corporation Limited

Zone	Sales in Lakh	Sales in Lakhs										
	1st quarter	2nd quarter	3rd quarter	4th quarter								
North	23	26	32	30								
South	21	25	30	30								
East	24	26	29	27								
West	21	26	28	29								

EXERCISES: Power Point

- 1. Present the agenda of the Annual General Meeting of a company using PowerPoint.
- a) Set a suitable timing between two slides.
- b) Use appropriate templates, fonts and styles.
- c) Store a copy of the presentation as a PowerPoint show (ie., with a pps extension)
- d) The timing between slides is 30 seconds.
- e) Use different animation effects for each slide.

Prepare at least seven slides.

- 2. Design presentation slides for a products of your choice the slides must include name, brand name, type of product, characteristics, special offers, price etc.
- a) Changing background colour, font colour using wordart.
- b) Use manual mode for the slide show.
- c) Use Top-down, Bottom-up, Zoom in and Zoom out effects.

EXERCISES: Access

- i. Create a table, form and report for the database: "Patient details"
- ii. Fields are: patient, Patient name, Patient age, Patient Gender, Patient address, Patient phone, Patient mobile, Patient email, Doctor detail, Patients reports (At least 10 records should be included).

Google Form:

- 1. Create a Quiz using Google form
- 2. Create a survey using Google form

Course	Course Outcomes								
Outcomes	On completion of this course, students will;	Program Outcomes							
CO1	Demonstrate hands on experience with Ms-word for business activities	PO1, PO2, PO6, PO7							
CO2	Demonstrate hands on experience with Ms-Excel for business activities	PO1, PO2, PO6, PO7							
CO3	Demonstrate hands on experience with Ms-power point for business activities	PO1, PO2, PO6, PO7							
CO4	Design a simple database and manage the data in table	PO1, PO2, PO6, PO7							
CO5	Demonstrate hands on experience with Google forms PO1, PO2, P								
-	Reading List								
1.	International Journal of Computer Applications in Technol	ogy							
2.	International Journal of Computer Applications – IJCA								
3.	P.Rizwan Ahmed; Computer Application in Business, 2019.	Margham Publication							
4.	Computer Application in Business (Tamil Nadu) by Dr. R	2.Paramaeswaran							
5.	Taxmann's Basics of Computer Applications in Business H.N. Tiwari, Taxmann Publications Private Limited.	by Hem Chand Jain ar							
	References Books								
1.	P.Rizwan Ahmed; Computer Application in Business and Margham Publications, 2019.	Management,							
2.	Google Form Made Simple The Perfect Guide to Creating Forms from Beginners to Expert by Mary Brockman	and Modifiying Google							
3.	Bittu Kumar; Mastering Ms-Office, V&S Publishers, 2017	7.							
4.	Lisa A. Bucki, John Walkenbach, Faithe Wempen, & Mic Microsoft Office 2013 BIBLE, Wiley, 2013.	hael Alexander;							
5.	S.S. Shrivatsava; Ms-Office, First Edition, Laxmi Publication	tions, 2015.							
1	Web Resources								
1.	https://www.microsoft.com/en-us/microsoft-365/blog/								
2	https://www.ipjugaad.com/syllabus/ggsip-university-bba-1st-serapplications-syllabus/18	nester-computer-							
3	https://byjus.com/govt-exams/microsoft-word/								
4	https://edu.gcfglobal.org/en/google-forms/								
5	https://www.tutorialkart.com/tally/tally-tutorial/								
<u> </u>	Methods of Evaluation								
	Continuous Internal Assessment Test								
Internal	Practical Assessment								
Evaluation		50 Marks							
r vaiuau011	Class Participation Attendance								
External		50 Marks							
Evaluation		00 Marles							
	Total 1	00 Marks							

	Methods of Assessment
Recall (K1)	Simple definitions, MCQ, Recall steps, Concept definitions
Understand/ Comprehend (K2)	MCQ, True/False, Short essays, Concept explanations, Short summary or overview
Application	Suggest idea/concept with examples, Suggest formulae, Solve problems,
(K3)	Observe, Explain
Analyze (K4)	Problem-solving questions, Finish a procedure in many steps, Differentiate between various ideas, Map knowledge
Evaluate (K5)	Longer essay/ Evaluation essay, Critique or justify with pros and cons
Create (K6)	Check knowledge in specific or offbeat situations, Discussion, Debating or Presentations

	PO 1	PO 2	PO 3	PO 4	PO 5	PO 6	PO 7	PO 8
CO 1	M	M	M	M	M	S	M	M
CO 2	S	M	M	M	M	S	S	M
CO 3	M	M	M	S	M	S	M	M
CO 4	S	S	M	M	M	S	S	M
CO 5	S	S	M	S	M	S	S	M

S-Strong M-Medium L-Low

CO/PO	PSO 1	PSO 2	PSO 3	PSO 4	PSO 5
CO 1	3	3	-	3	3
CO 2	3	3	-	3	3
CO 3	3	3	-	3	3
CO 4	3	3	-	3	3
CO 5	3	3	-	3	3
Weightage	15	15	-	15	15
Weighted Percentage of					
Course Contribution to	3.0	3.0	-	3.0	3.0
Pos					

								S		Marl	KS
Subject Code	Subject Name	Category	L	Т	P	O	Credits	Inst. Hours	CIA	External	Total
	ENTREPRENEURIAL SKILL - NEW VENTURE MANAGEMENT	SEC	Y	1	-	1	2	2	25	75	100
	Learning Ob	jective	S								
CLO1	To learn to generate and evaluate n	ew bus	sines	ss id	leas						
CLO2	To learn about a business model th	at gene	rate	s m	one	У					
CLO3	To understand how to find, evaluat	e and b	ouy a	ı bu	sine	ess					
CLO4	To evaluate the feasibility of idea i	nto a V	enti	ıre							
CLO5	To understand sources who lend fo	r new v	vent	ures	3						
UNIT	Details							No. of Hours		Learning Objectives	
I	importance - Importance of	developing creativity and understanding innovation,						6		CLO1	
II	Developing Successful Business Id Recognizing Opportunities and Gen strategies: New Product – France existing firm.	erating						6		CL	O2
III	Feasibility Analysis: Marketin Financial Feasibility analysis - Indu Analysis-assessing a New Venture' and Viability	istry ar		om	peti			6		CL	O3
IV	Moving from an Idea to a New Venture: Preparing the Proper Ethical and Legal Foundation-						CLO4				
V	Financing the New Venture: Financing entrepreneurial ventures - Valuation of a new company - Arrangement of funds - Alternate Source of Funding - Start-ups, MSMEs, any new venture							6		CLO5	
	Total							30			

	Course Outcomes								
Course Outcomes	On completion of this course, students will;	Program Outcomes							
CO1	Understand the concept of entrepreneurship and skill sets of an entrepreneur.	PO2,PO6							
CO2	Assess new venture opportunities & analyze strategic choices in relation to new ventures	PO2, PO6							
CO3	Develop a credible business plan for real life situations.	PO1, PO2, PO5, PO6							
CO4	Coordinate a team to develop and launch and manage the new venture through the effective leadership	PO4, PO5							
CO5	Evaluate different sources for financing new venture	PO2, PO6							
	Reading List								
1.	Journal of Business Venturing – Elsevier								
2.	Technology, Innovation, Entrepreneurship and Competiti	ve Strategy, Emerald							
	Entrepreneurship: New Venture Creation (2016) David H								
3.	India,								
4.	Entrepreneurship and New Venture Creation; Arun Saha (2008)	y, V. Sharma; Excel Book							
5.	Entrepreneurship ,11 th Edition , By Robert D. Hisrich, l Shepherd , Sabyasachi Sinha , Mc Graw Hill	Michael P.Peters, Dean A.							
	References Books								
1.	New Venture Creation, Kathleen R. Allen, Cengage Pub	olication (2013)							
2.	Essentials of Entrepreneurship and Small Business Management. Scarborough, N. M., Cornwall, J. R., & Zimmerer, T. (2016). Boston: Pearson.								
3.	Project Appraisal and Management, Agrawal, Rashmi and Mehra, Yogieta S. (2017). New Delhi. Taxmann Publications.								
4.	The Manual for Indian Start -ups Tools to Start and Scal Venture by Vijaya Kumar Ivaturi and Meena Ganesh, P								
5.	Entrepreneurship Development, Indian Cases on Chang Ramachandran, Mc Graw Hill Publication	· ·							
	Web Resources								
	https://www.studocu.com/en-gb/document/university-of-	aberdeen/new-venture-							
1.	development/new-venture-development-lecture-notes/152								
2.	https://core.ac.uk/download/pdf/98660713.pdf								
3.	https://ugcmoocs.inflibnet.ac.in/download/course/curricumg36.pdf	lum/nptel/noc18-							
4.	https://www.tutorialspoint.com/entrepreneurship_developmen	t/starting a business.htm							
	https://www.entrepreneur.com/starting-a-business/10-ver								
5.	entrepreneurs-can-start-for-cheap-or-free/300786								
	Methods of Evaluation								
	Continuous Internal Assessment Test								
Internal	Assignments	0.53.5.1							
Evaluation	Seminar 25 Marks								
	Attendance and Class Participation								
External Evaluation	End Semester Examination	75 Marks							
	Total	100 Marks							

	Methods of Assessment
Recall (K1)	Simple definitions, MCQ, Recall steps, Concept definitions
Understand/ Comprehend (K2)	MCQ, True/False, Short essays, Concept explanations, Short summary or overview
Application	Suggest idea/concept with examples, suggest formulae, Solve problems,
(K3)	Observe, Explain
Analyze (K4)	Problem-solving questions, Finish a procedure in many steps, Differentiate between various ideas, Map knowledge
Evaluate (K5)	Longer essay/ Evaluation essay, Critique or justify with pros and cons
Create (K6)	Check knowledge in specific or offbeat situations, Discussion, Debating or Presentations

S-Strong M-Medium L-Low

CO/PO	PSO 1	PSO 2	PSO 3	PSO 4	PSO 5
CO 1	3	3	3	3	3
CO 2	3	3	3	3	3
CO 3	3	3	3	3	3
CO 4	3	3	3	3	3
CO 5	3	3	3	3	3
Weightage	15	15	15	15	15
Weighted Percentage of					
Course Contribution to	3.0	3.0	3.0	3.0	3.0
Pos					

	PO 1	PO 2	PO 3	PO 4	PO 5	PO 6	PO 7	PO 8
CO 1	M	S	M	S	S	S	M	M
CO 2	S	S	M	S	S	S	M	S
CO 3	S	S	M	S	S	S	S	S
CO 4	S	S	M	S	S	M	S	S
CO 5	M	S	M	S	M	S	M	M

SEMES	TER IV	SUBJECTS					Hrs/w eek		MAXM ARKS		
COURS		SUBJECTS	L	T	P	O		CR EDI T	CI A	EXT	TOTAL
Part I	Paper	Language - Tamil	Y	-	-	-	6	3	25	75	100
Part II	Paper	English	Y	-	-	4	6	3	25	75	100
В	Core Paper– VII	Business Environment	Y	-	_	_	4	5	25	75	100
Part III	Core Paper– VIII	Customs Procedures	Y	-	-	-	4	5	25	75	100
	Elective Paper–IV	E-logistics	Y	-	-	-	. 4	3	25	75	100
Part IV	SEC5 Tally			_	Y	-	2	1	50	50	100
	Naan Mudhalvan *Substitute Paper: Intellectual Property Rights		Y	-	_	-	2	2	25	75	100
	Value Based Education		Y	-	\ -	-	2	2	25	75	100
		Total			J		30	24			

Note:

^{*} The Naan Mudhalvan subject paper is a must and compulsory for all the students. It is to be noted that in case any student failed / re-appear in the Naan Mudhalvan semester paper in such occasion the student is to write the substitute paper to clear the arrear.

		_						Š	Marks		
Subject Code	Subject Name	Category	L	Т	P	O	Credits	Inst. Hours	CIA	External	Total
	BUSINESS	Cor	Y	-	-	-	5	4	25	75	100
	ENVIRONMENT	e								13	100
	C	ourse	Obj	ectiv	es						
CLO1	To impart knowledge on t	he con	cept	of b	usin	ess e	nvironi	ment (& its s	ignifica	ance
CLO2	To know the political env	ironm	enta	l fact	ors	and i	ts impa	ct on	busine	ess.	
CLO3	To know the Economic e	nviron	men	tal fa	ctor	s and	l its im	pact o	n busi	ness	
CLO4	To throw light on importa	nce of	the	types	of S	Socia	ıl Organ	nizati	on.		
CLO5	To create awareness of in	dustria	l-tec	hnol	ogic	al ad	lvancen	nents.			
UNIT	De		No. o		Course						
	TI 4 CD ·	TD •		$\overline{}$	•,			Hour	S	Object	ives
	The concept of Business Environment : its nature and significance A brief overview of political,										
I	<u> </u>		12		CLC	1					
	cultural, legal, economic, and social environments and their impact on business and strategic decisions										
	Political Environment: H					15101	15				
II	economic roles of government.				,	nd		12		CLO2	
11	legal environment.									CLO	
	Economic Environmen	nt: Bus	sines	s Cv	cles						
	(Inflation, Deflation), Ma			•		eters					
III	Like GDP, Growth Rate,							12		CLC)3
	National Income, and Per Capita Income, and Their										
	Impact on Business Decis	ions									
	Social environment; cult	ural he	eritag	ge; so	cial						
IV	attitudes; castes and comm	attitudes; castes and communities Joint family								CLC)4
	systems; linguistic and rel										
	Technology environmen										
V	Features- basic Application							12		CLC	5
	AI, AR, Cloud, IOT, IIOT		Data	and	Ana	lytic	S				
	To	tal						60			

	Course Outcomes								
Course Outcomes	On completion of this course, students will;								
CO1	To understand the concepts of Business Environment.	PO1,PO2							
CO2	To apply knowledge in the business and strategic decisions. PO1, PO2, PO3								
CO3	To analyze the importance of business in various social groups. PO2,PO4, PO5,PO6, PO8								
CO4	To evaluate the types of economic environment and its impact on business.	PO3,PO4, PO5, PO6							
CO5	To construct and assess the environment for real-time business	PO1,PO2,PO3, PO8							
	Reading List								
1.	Sankaran.S (Reprint 2016) Business Environment, M.	argham Publishing							
1.	House, hid Revised Edition								
2.	Gupta C B (Reprint 2018) ,Business Environment, Su	lltan Chand & Sons.							
	Eleventh Revised Edition	- Faring and Himselson							
3.	K.Ashwathappa, (Reprint 2016) Essentials of Business Environment, Himalaya								
	Publishing House, 6 th Edition, India Joshi Rosy Kapoor Sangam, Business Environment, Kalyani Publishers,								
4.	Ludhiana	xaryam r donshers,							
	References Books								
	Business Environment : A Test/Reference Book With	Case Studies Ebook :							
1.	Prakash, N R Mohan								
2.	Business Environment Ruchi Goyal Publisher: Ltd.2019	Neelkanth Publishers Pvt.							
3.	Business Environment, Fourth Edition, By Pearson								
4	Business Environment Indian And Global Per								
4.	AHMED, FAISAL ALAM, M. ABSAR, PHI Lear	rning							
	Web Resources								
1.	https://www.toppr.com/guides/commercial-knowledge/								
1.	environment/macro-political-legal-social-environment/								
2.	https://www.healthknowledge.org.uk/public-health-textb								
	management/5b-understanding-ofs/assessing-impact-externations Cherunilam, 2002, Business environment, Him								
3.	11 th Revised Edition,India.	araya i donshing flouse,							
4.	https://pestleanalysis.com/political-factors-affecting-business	/							
5.	https://www.taxmann.com/bookstore/bookshop/bookfiles/buedgechapter2.pdf	sinessandcommercialknowl							
	Methods of Evaluation								
T 4 1	Continuous Internal Assessment Test								
Internal Evaluatio	Assignments	25 Marks							
	Seminars	23 Marks							
n	Attendance and Class Participation								
External Evaluatio n	End Semester Examination	75 Marks							
	Total	100 Marks							

	Methods of Assessment					
Recall (K1)	Simple definitions, MCQ, Recall steps, Concept definitions					
Understa nd/	MCQ, True/False, Short essays, Concept explanations, Short summary or					
Compreh end (K2)	overview					
Applicati on (K3)	Suggest idea/concept with examples, Suggest formulae, Solve problems, Observe, Explain					
Analyze (K4)	Problem-solving questions, Finish a procedure in many steps, Differentiate between various ideas, Map knowledge					
Evaluate (K5)	Longer essay/ Evaluation essay, Critique or justify with pros and cons					
Create (K6)	Check knowledge in specific or offbeat situations, Discussion, Debating or Presentations					

	PO 1	PO 2	PO 3	PO 4	PO 5	PO 6	PO 7	PO 8
CO 1	S	S	M	S	S	M	M	S
CO 2	S	S	M	S	S	M	M	S
CO3	S	S	M	S	S	M	M	S
CO 4	S	S	M	S	S	M	M	S
CO 5	S	S	M	S	S	M	M	S

S-Strong M-Medium L-Low

CO-PO Mapping (Course Articulation Matrix) Level of Correlation between PSO's and CO's

	PSO 1	PSO 2	PSO 3	PSO 4	PSO 5					
CO 1	3	3	3	3	3					
CO 2	3	3	2	3	3					
CO 3	3	3	3	3	3					
CO 4	2	3	3	3	3					
CO 5	3	3	3	3	3					
Weightage	14	15	14	15	15					
Weighted percentage										
of Course	2.8	3.0	2.8	3	3.0					
Contribution to Pos										

								Ι		Marl	ks
Subject Code	Subject Name	C at eg or y	L	Т	P	O	C r e d i t s	n s t . H o u r s	C I A	e	T ot al
	CUSTOMS PROCEDURES	Core	Y	-	-	-	5	4	25	75	100
	Learning Ob	•									
CLO1	Develop a clear understanding and known		e ab	out	Cus	tom	s Pro	cedu	ires		
CLO2	Demonstrate proficiency in Customs Duti	ies									
CLO3	Calculate the duties and refunds										
CLO4	To understand delivery export repo	ort									
CLO5	Analyze the Warehouse clearance										
UNIT	Details							No. d Hou		Learning Objectives	
I	Preliminary-Definitions Officers of Customs-Classes- Appointments-Powers of Officers- Entrustments of Functions of Board, Appointment of Customs Ports, Airports, Warehousing Stations-Power to declare places to be Warehousing Stations. Prohibitions on Importation and Exportation of Goods- Power of Central Government to notify goods - Precautions to be taken by persons acquiring notified Goods					f ,) l	12		CL	O1	
II	Detection of illegally imported goods and Prevention of the disposal there of - Persons possessing notified goods to intimate the place of storage, etc Sections 11C, 11E and 11F not to apply to goods in personal use; Prevention or Detection of illegal import of Goods; Power to exempt.					S E	12		CL	O2	
III	Levy of and exemption From, Customs Duties-Dutiable goods-Duty on Pilfered goods- assessment of Duty-Interest on delayed Funds-Claim for Refund of Duty-Provisional Attachment to protect revenue in certain cases - Price of goods to indicate amount of duty paid thereon.					st al of	st la			О3	
IV	Provisions relating to Conveyances Exported Goods-Arrival of Vessels Power to board Conveyances-Deliv or export report- No Conveyance to order. Clearance of Imported good Chapter not to apply to baggag Clearance of goods for home con goods for exportation.	s and A very of o leave s and E e and	ircra exp with xpo Pos	aft i ort i hout rted tal	n Ir man t wr Go arti	ndia- ifest itten ods- cles-	- t n -	12		CL	O4

V	Goods in Transit-Transit and Tran shipment of certain goods without payment-Liability of duty on goods transited or transshipped. Warehousing-Appointing of Public Warehouses-Licensing of Private Warehouses-Clearance of Warehoused goods for home consumption and Exportation- Cancellation and return of Warehousing bond. Total	12	CLO5
	Course Outcomes	OU	
Course Outcomes	On completion of this course, students will;	Prograi	m Outcomes
CO1	Develop a clear understanding and knowledge about Customs Procedures		PO2, PO7, PO8
CO2	Demonstrate proficiency in Customs Duties	PO6,	PO2, PO4, PO7, PO8
CO3	Calculate the duties and refunds	PO6,	PO2, PO4, PO7, PO8
CO4	To understand delivery export report	PO	PO2, PO6, 7, PO8
CO5	Analyze the Warehouse clearance		PO2, PO6, 7, PO8
	Reading list		
1.	https://www.tollur.is/library/Skrar/Enskivefurinn/Customs_law_11_3_2		URL:
2.	Rozhkova YU. V. Tamozhenno-tarifnoe regulirovanie vneshnetorge Rozhkova - Orenburg: OGU, 2015. – 197 p. http://biblioclub.ru/index.pl		
3	al reading list: 1. The customs act. [Electronic version]: URL:. [Ele https://www.jacustoms.gov.jm/sites/default/files/docs/Legislation/The% % 201955%20LN%20149_55.pdf 2. Artamonova E. E. Tamo	ctronic Res	source]. – URL:
4	Artamonova E. E. Tamozhenno-tarifnoe regulirovanie vneshneekonom Federacii i Kitajskoj Narodnoj Respubliki / E.E. Artamonova - Nattp://biblioclub.ru/index.php?page=book&id=439696		
5	RK Jain's Customs Law Manual, - Acts, rules, reg commentary on customs law and Procedures, forms, Allied Centax Law Publications		
	Reference Books		
	Customs Act with Rules and Regulations as amended by Finan	nce Act 20	18,
1.	Taxmann	_	•
	Academy of Business Studies BIG's Easy Reference Customs	Manual f	for Import-
2.	Exports with commentary and Circulars by Arun Goyal 5 th Bu		•
3.	Anand Garg, Customs Tariff with IGST and Foreign trade pol		
4.	Datey V.S., Customs Law Practice & Procedures 15th Edition,	Taxmann	
	P.Veera Reddy, How to handle Customs Problems, 10 th Edition	n, Comme	rcial Law
5.	Publishers (India) Pvt. Ltd		
	Web Resources		
1	Science Library elibrary.ru – <u>www.elibrary.ru</u>		
2	The World Bank – https://www.worldbank.org		
3	The Organisation for Economic Co-operation and Development https://www.oecd.org	nt (OECD) -
4	The Economist – https://www.economist.com		

5 https://www.revenue.ie/en/tax-professionals/tdm/customs/import-export-										
3	policy/customs-import-procedures-manual.pdf									
	Methods of Evaluation									
	Continuous Internal Assessment Test									
Internal	Assignments	25 Marks								
Evaluation	Seminar	23 Marks								
	Attendance and Class Participation									
External Evaluation	End Semester Examination	75 Marks								
	Total 100 Marks									
	Methods of Assessment									
Recall (K1)	Simple definitions, MCQ, Recall steps, Concept definit	ions								
Understand/	MCQ, True/False, Short essays, Concept explanati	ons Short summary or								
Comprehend	overview	ons, Short summary or								
(K2)										
Application	Suggest idea/concept with examples, Suggest form	mulae, Solve problems,								
(K3)	Observe, Explain									
Analyze (K4)	Problem-solving questions, Finish a procedure in n between various ideas, Map knowledge	nany steps, Differentiate								
Evaluate (K5)	Longer essay/ Evaluation essay, Critique or justify with	n pros and cons								
Create (K6)	Check knowledge in specific or offbeat situations, Presentations	Discussion, Debating or								

wapping with program outcomes											
	PO1	PO2	PO3	PO4	PO5	PO6	PO7	PO8			
CO1	M	M	S	S	S	S	S	M			
CO2	M	M	S	M	S	M	S	M			
CO3	M	M	S	M	S	M	S	M			
CO4	M	M	S	S	S	M	S	M			
CO5	M	M	S	S	S	M	S	M			

CO-PO Mapping (Course Articulation Matrix)

Level of Correlation between PSO's and CO's

CO/PO	PSO1	PSO2	PSO3	PSO4	PSO5
CO1	3	3	3	3	3
CO2	3	3	3	3	3
CO3	3	3	3	3	3
CO4	3	3	3	3	3
CO5	3	3	3	3	3
Weightage	15	15	15	15	15
Weighted percentage of Course Contribution to PO's	3.0	3.0	3.0	3.0	3.0

								I		Marl	ks	
Subject Code	Subject Name	C at eg or y	L	Т	P	O	C r e d i t s	n s t . H o u r s	C I A	E x t e r n a	T ot al	
	E-LOGISTICS	Core	Y	-	-	-	3	4	25	75	100	
	Learning Ob	jective	S									
CLO1	To introduce the E Logistics process to			ıts.								
CLO2	To understand the E Logistics tools.											
CLO3	To familiarize the students with new techno	logies us	sed in	n log	gistic	s	7					
CLO4	To understand the E- logistics Process											
CLO5	To enable students to identify logistics											
UNIT	Details							No. d Hou			Learning Objectives	
I	Introduction to E-logistics - forward logistics - Reverse logistics - Logistics renovation toward E- logistics - importance of E-logistics - New trends and technology in logistics.					-	12		CLO1			
II	E-logistics method of documentation - interchange – Personal computer – En planning systems – The internet, intra world wide web – Web-enabled relatio warehouses and data marts – Decision	terprise nets and onal dat	reso l ext abas	ourc ranc ses,	ets – data		e	12		CL	O2	
Ш	ASNs – tracking systems – Satellite global positioning systems (GPS) and geographic information systems (GIS) – Bar-coding and scanning – Electronic signature technology – Wireless technology – Radio frequency identification (RFID)					_ _	12		CL	О3		
IV	Electronic procurement (e-procurement) – Transport and delivery management – Packing and order management – Inventory and warehousing – Application architecture of Customer relationship management (CRM) – E-business logistics and its benefits.					of	12		CLO4			
V	Forward E-logistics – Reverse E-logistics – Challenges of E-logistics – environmental issues – e-business strategy – Application for E-logistics – Business to business – Business to consumers – Exception based status alert – Transportation documentation.						3	12		CLO5		
	Total											

	Course Outcomes						
Course Outcomes	On completion of this course, students will;	Program Outcomes					
CO1	Analyze How logistic decisions impact the performance of PO1,P						
	the firm as well as entire supply chain	PO7					
CO2	Apply various E- logistics tools to the logistical process	PO1,PO2,PO4,PO6, PO7					
CO3	Familiarize the students with new technologies used in logistics	PO1,PO2,PO4,PO6, PO7					
CO4	Understand the E- logistics Process Integration	PO1,PO2,PO4,PO6, PO7					
CO5	Enable students to identify logistics strategies.	PO1,PO2,PO4,PO6, PO7					
	Reading list						
1.	Last Mile: How Startups Solve the Challenge of Deliver	ring to Your Door, Chris					
1.	Jordan and Joe Weber, 2017						
2.	Retail's Last Mile: Why Online Shopping Will Exceed <i>Jonathan Reeve</i> , 2016						
3	E-Logistics - Logistics for Ecommerce, Ramon Abalo Cos						
4	Six Billion Shoppers: The Companies Winning the Glo	obal E-Commerce Boom,					
•	Porter Erisman, 2017						
5	The Changing Postal Environment: Market and Policy	Innovation, Piere Luigi					
	Parcu, Timothy J. Brennan, and Victor Glass, 2021 Reference Books						
	E-Logistics: Managing Digital Supply Chains for Competiti	ve Advantage Stephen					
1.	Pettit, Yingli Wang, Kogan Page Ltd, 2 nd edition, 2021	ve ravantage, stephen					
	E-Logistics and E-Supply Chain Management: Applications	s for Evolving Business					
2.	Deryn Graham, 2013	7 101 2 701 7 mg 2 4 6 m c 6 5					
3.	"Logistics Management," by Christopher Lambert, 2020						
3.	Operations & Supply Management by Richard B. Chase, Ra	vi Shankar, F. Robert					
4.	Jacobs and Nichola, J. Aquilano; 12th Edition, Tata McGra						
	Designing and Managing the Supply Chain (latest edition) b						
5.	Kaminsky, E. Simchi-Levi and Shankar (SL); Tata McGraw	•					
	Web Resources	,					
1	https://dailylogistic.com/e-logistics/						
2	https://www.cubyn.com/blog/e-logistique-definition-enjeux						
3	https://www.csa.iisc.ac.in/~nv/79Elogf.pdf						
4	https://www.researchgate.net/publication/301560016_E-log	istics an introduction					
5	https://core.ac.uk/download/pdf/61008211.pdf						
<u> </u>	Methods of Evaluation						
	Continuous Internal Assessment Test						
Internal	Assignments	25.14					
Evaluation	Seminar	25 Marks					
	Attendance and Class Participation						
External Evaluation	•	75 Marks					
	Total	100 Marks					

	Methods of Assessment
Recall (K1)	Simple definitions, MCQ, Recall steps, Concept definitions
Understand/ Comprehend (K2)	MCQ, True/False, Short essays, Concept explanations, Short summary or overview
Application	Suggest idea/concept with examples, Suggest formulae, Solve problems,
(K3)	Observe, Explain
Analyze (K4)	Problem-solving questions, Finish a procedure in many steps, Differentiate between various ideas, Map knowledge
Evaluate (K5)	Longer essay/ Evaluation essay, Critique or justify with pros and cons
Create (K6)	Check knowledge in specific or offbeat situations, Discussion, Debating or Presentations

	PO 1	PO 2	PO 3	PO 4	PO 5	PO 6	PO 7	PO 8
CO 1	S	S	M	S	M	S	S	M
CO 2	S	S	M	S	M	S	S	M
CO 3	S	S	M	S	M	S	S	M
CO 4	S	S	M	S	M	S	S	M
CO 5	S	S	M	S	M	S	S	M

S-Strong M-Medium L-Low CO-PO Mapping (Course Articulation Matrix) Level of Correlation between PSO's and CO's

	PSO 1	PSO 2	PSO 3	PSO 4	PSO 5
CO 1	3	3	3	3	3
CO 2	3	3	3	2	3
CO 3	3	2>	3	3	3
CO 4	3	3	3	3	3
CO 5	3	3	3	3	2
Weightage	15	14	15	14	14
Weighted percentage					
of Course	3.0	2.8	3.0	2.8	2.8
Contribution to Pos					

		_									Marks								
Subject Code	Subject Name	Category	L	Т	P	o	Credits	Inst. Hours	CIA	External	Total								
	TALLY	SEC	Y	-	Y	-	1	2	50	50	100								
	Learning Ob	jective	S																
CLO1	To impart knowledge about basic u					s fur	nctio	ns											
CLO2	To understand the creation of group	ps and	Led	gers	S														
CLO3	To provide understanding about Da	ata Mar	nage	me	nt ii	n Ta	ılly												
CLO4	To understand the process of GST,																		
CLO5	To familiarize students about significations	gnificar	nce	of	Tal	ly i	in ir	nplic	atio	ons in	the								
UNIT	Details							No. c Hou		Lear	0								
I	Basic of Accounting & Fundamentals of Tally. ERP 9: Accounting Principles or Concepts, Rules for Accounting, Creation/ Setting up of Company in Tally ERP 9 and Configuration.							6		CL	O1								
II	Accounting Master in Tally. ERP 9: Groups & Ledgers Creation Inventory Master in Tally. ERP 9: Creation of Stock Groups and Categories and Units of Measure.							6		CL	02								
III	Vouchers Entries & Advance Accounting in Tally. ERP 9: Types of Vouchers, Invoicing, Bill Wise Details, Cost Centers and Bank Reconciliation and Scenarios							Vouchers Entries & Advance Accounting in Tally. ERP 9: Types of Vouchers, Invoicing, Bill Wise Details,						CL	O3				
IV	Advance Inventory & Taxes in Tally. ERP 9: Order processing, Batch Wise Details, POS, TDS, TDS Returns Filing, TCS, GST Returns, EPF, ESIC & Professional Tax.							6		CL	O4								
V	Technological Advantages , Payroll, Report Generations, Short Keys in Tally. ERP 9														6			CL	O5
	Total																		

	Course Outcomes						
Course Outcomes	On completion of this course, students will;	Program Outcomes					
CO1	To understand about the basic accounting and Tally. ERP 9 PO1						
CO2	Identify the maintained of Ledger and inventory system	PO1, PO2, PO7					
CO3	Creation of various vouchers and bill wise details	P01, PO4, PO7					
CO4	Understand various taxes returns and filing	PO2, PO6, PO7					
CO5	Relate and infer various reports generated in Tally ERP 9	PO2, PO7					
	Reading List						
1.	Journal of Emerging Technologies and Innovative Resea	rch					
2.	Global Journal for Research Analysis						
3.	Tally.ERP 9 with GST in Simple Steps by DT Editorial S	Services, Dreamtech Press					
4.	Vikas Gupta, Comdex Tally, ERP 9 Course Kit with C India, 2017						
5.	Official Guide To Financial Accounting Using Tally.Erp Education, BPB Publications	9 With Gst by Tally					
	References Books						
1.	Shraddha Singh & Navneet Mehra, Tally. ERP 9, V & S						
2.	Official Guide to Financial Accounting using Tally. ER Updated Edition, BPB Publications						
3.	Vinod Kumar, Tally. ERP 9 Made Easy, Accounting Ed	lucation					
4.	Bimlendu Shekhar, Tally Practical Work Book -1, 2 nd E	dition					
5.	Asian's Quintessential Course Tally.ERP 9 with GST by Vishnu Priya Singh edition 2020						
1.	Web Resources						
	https://tallysolutions.com/learning-hub/						
2. 3.	https://www.tutorialkart.com/tally/tally-tutorial/ https://sscstudy.com/tally-erp-9-book-pdf-free-downloa	J /					
4,	https://tallysolutions.com/tally/how-to-use-gst-in-tally-e	21 p-9/					
5.	https://www.javatpoint.com/tally						
	Methods of Evaluation Continuous Internal Assessment Test						
Intownal							
Internal Evaluation	Assignments Seminar	25 Marks					
Evaluation	Attendance and Class Participation						
External Evaluation	End Semester Examination	75 Marks					
Lvaluation	Total 100 Marks						
	Methods of Assessment	100 Marks					
Recall (K1)	Simple definitions, MCQ, Recall steps, Concept definiti	ons					
Understand/ Comprehend (K2)	MCQ, True/False, Short essays, Concept explanation overview						
Application (K3)	Suggest idea/concept with examples, Suggest form Observe, Explain	nulae, Solve problems,					
Analyze (K4)	Problem-solving questions Finish a procedure in many steps. Differentiate						

Evaluate (K5)	Longer essay/ Evaluation essay, Critique or justify with pros and cons
Create (K6)	Check knowledge in specific or offbeat situations, Discussion, Debating or Presentations

S-Strong M-Medium L-Low

CO-PO Mapping with Programme Specific Outcomes (Course Articulation Matrix): Level of Correlation between PSO's and CO's

CO/PO	PSO 1	PSO 2	PSO 3	PSO 4	PSO 5
CO 1	3	3	-	3	3
CO 2	3	3	-	3	3
CO 3	3	3	-	3	3
CO 4	3	3	-	3	3
CO 5	3	3	-	3	3
Weightage	15	15	-	15	15
Weighted Percentage of					
Course Contribution to	3.0	3.0	_	3.0	3.0
Pos					

	PO 1	PO 2	PO 3	PO 4	PO 5	PO 6	PO 7	PO 8
CO 1	S	M	M	M	M	S	S	M
CO 2	S	M	M	M	M	S	S	S
CO3	S	M	M	M	M	S	S	S
CO 4	M	M	M	M	M	M	S	M
CO 5	M	S	M	M	S	M	S	M

		Category						Š	Marks		
Subject Code	Subject Name		L	LT	P	o	Credits	Inst. Hours	CIA	External	Total
	INTELLECTUAL PROPERTY RIGHTS	SEC	Y	-	-	-	2	2	25	75	100
	Learning Ob	jective	S								
CLO1	To learn aspects of Intellectual proplay a major role in development a industries.								_	_	
CLO2	To disseminate knowledge on pate aspects	nts in I	ndia	and	d ab	roa	d an	d reg	gistra	tion	
CLO3	To evaluate the copyright law										
CLO4	To disseminate knowledge on copy aspects	rights	and	lits	rela	ited	righ	its an	nd re	gistrati	on
CLO5	To understand about Geographical	Indica	tors	,							
UNIT	Details									Learn Object	_
I	IPR Introduction: and the need for intellectual property right – IPR in India –Different Classifications – Important Principles of IP Management – Commercialization of Intellectual Property Rights by Licensing							5	(CLO1	
II	Introduction—Classification—Importance—Types of Patent Applications in India - Patent able Invention— Inventions Not Patentable.							5	(CLO2	
ш	Introduction–Fundamentals –Concept–Purpose– Functions–Characteristics–Guidelines - For Registration of Trade Mark – Kinds of TM – Protection – Non- Register Trademarks					6	5		CLO3		
IV	Introduction to Copyright– Conceptual Basis – Copy Right and Related Rights– Author & Ownership of Copyright - Rights Conferred By Copy Right– Registration – Transfer – Infringement						6	5		CLO4	
V	Geographical Indications: Concept, Protection & Significance							5	CLO5		
								30			

	Course Outcomes							
Course	On completion of this course, students will;	Program Outcomes						
Outcomes		2 2 92 4422 3 4430 3 4220						
CO1	Imbibe the knowledge of IPR through various laws PO1, PO6							
CO2	Apply the knowledge of patents PO5, PO6							
CO3	Understand the process of acquiring a trademark	PO2, PO6						
CO4	Create an awareness about copyrights	PO6, PO8						
CO5	Understand geographical indicators	PO6, PO8						
Reading List								
1.	Journal of Intellectual Property Rights							
2.	IntellectualPropertyRightsTextandCases: DR.R.Radhak	crishnan,						
۷.	DR.S. Balasubramanian							
3.	IntellectualPropertyPatents,TradeMarks, And Copy Rig	ghts–RichardStim						
4.	Intellectual Property Rights by Asha Vijay Durafe and D Wiley	Phanashree K.Toradmalle,						
5,	Fundamentals of Intellectual Property Rights For Student Lawyers by Ramakrishna and Anil Kumar HS	nts, Industrialist and Patent						
References Bo	oks							
1.	Landmark Judgements on Intellectual Property rights by Kush Kalra. Central Law Publishing							
2.	Intellectual Property Rights in India by V.k.Ahuja, Lexis Nexis							
3.	Introduction To Intellectual Property Rights Softbound By Singh, Phundan, Daya Publishing House							
4.	Introduction To Intellectual Property Rights by Chawkam H.S, Oxford &Ibh							
5.	Intellectual Property - Patents, Copyright, Trade Marks aby W Cornish and D Llewelyn and T Pain	and Allied Rights						
Web Resource								
1.	https://nptel.ac.in/courses/110/105/110105139/							
2.	https://www.wipo.int/edocs/pubdocs/en/wipo_pub_450	2020 ndf						
3.	https://ipindia.gov.in/	_2020.par						
4.	https://www.tutorialspoint.com/explain-the-intellectual-	-property-rights						
	https://www.icsi.edu/media/webmodules/FINAL IPR&							
5.	df							
Methods of E								
	Continuous Internal Assessment Test							
Internal	Assignments	25 M 1						
Evaluation	Seminar 25 Marks							
	Attendance and Class Participation							
External Evaluation	End Semester Examination	75 Marks						
	Total	100 Marks						
Methods of A	ssessment							
Recall (K1)	Simple definitions, MCQ, Recall steps, Concept definition	ions						
Understand/ Comprehend	MCQ, True/False, Short essays, Concept explanations, Short summary or overview							
(K2)								

Application	Suggest idea/concept with examples, Suggest formulae, Solve problems,						
(K3)	Observe, Explain						
Amalana (IZA)	Problem-solving questions, Finish a procedure in many steps, Differentiate						
Analyze (K4)	between various ideas, Map knowledge						
Evaluate	Langer assay/Evaluation assay Critique or justify with proc and cons						
(K5)	Longer essay/ Evaluation essay, Critique or justify with pros and cons						
Create (V.6)	Check knowledge in specific or offbeat situations, Discussion, Debating of						
Create (K6)	Presentations						

S-Strong M-Medium L-Low

CO-PO Mapping with Programme Specific Outcomes (Course Articulation Matrix): Level of Correlation between PSO's and CO's

СО/РО	PSO 1	PSO 2	PSO 3	PSO 4	PSO 5
CO 1	3	3	3	3	3
CO 2	3	3	3	3	3
CO 3	3	3	3	3	3
CO 4	3	3	3	3	3
CO 5	3	3	3	3	3
Weightage	15	15	15	15	15
Weighted Percentage of					
Course Contribution to	3.0	3.0	3.0	3.0	3.0
Pos					

	PO 1	PO 2	PO 3	PO 4	PO 5	PO 6	PO 7	PO 8
CO 1	M	M	M	S	M	M	M	M
CO 2	M	S	M	M	S	M	S	M
CO 3	M	S	S	S	M	S	S	M
CO 4	M	M	M	M	M	M	M	M
CO 5	M	M	M	M	S	M	S	M

INSTITUTIONAL TRAINING *

Curricular note on Skill enhancing core paper with External evaluation for the award of 2 Credits

Aims: The purpose of this skill enhancing (Training) core paper is to bridge the theoretical fundamentals with that of actual practice and to inculcate a spirit of inquiry & research rigor to investigate the nuances that go into the working of industry at large. Apart from adapting as team-worker, students are expected to gather, filter the required information and report the dynamics of the chosen industry in a standardized format.

Process: Colleges may institute MoU/Collaborative initiative with firms in their locality to get the consent and to make the training more purposeful. Every student, individually or in a group not exceeding three, shall undergo a four-week [a minimum of twenty working days] training in any organization [size, type and location to be specified by the respective college] of his/her choice during the vacation between fourth and fifth semester. In case of insufficient vacation, college level adjustments can be made to facilitate the students on training.

Prior permission may be obtained from the organization in advance by the students concerned and information shall be passed onto the colleges thus enabling the training supervision by the concerned faculties authorized by the college.

Weekly postal or electronic reporting should be obtained to ensure coherent and comprehensive training during the training period. A final report [Institutional Training Record – ITR] containing the introduction of the industry, the profile of the company and a valid conclusion indicating the benefits of the training shall be given not exceeding 30 [A4] pages [in a spiral-bound form/pre-printed record designed for this purpose].

Reporting Proforma: The profile of the company may include the organization-chart, people involved in key-positions, year of establishment and growth pattern (for at least five years), the products dealt and market to which it caters to, sales turn-over, market share [for last three years], competitors' details, number of employees and their brief profile, share capital&

Share holding pattern, market capitalization (in case of listed public company), group companies, if any, awards & recognitions (if any received), litigations, if any involved and so on.

Outcome: External evaluation by the concerned training supervisor along with External Examiner shall be appointed by the controller of Examinations of M.S University made during the end of the fifth semester for award of two credits and report the same to the university.

Second ye	ar Vacation Interns	ship -45 hours						2 cred	2 credits			
SEMES	TER V	SUBJECTS							M ARI	AXM KS		
COURS		SUBJECTS	L	Т	P	O	Hrs/week	CREDIT		EXT	TOTAL	
	Core Paper-IX	Management	Y	-	-	-	5	4	25	75	100	
		Information system										
	Core Paper-X	Research Methodology	Y	-	-	-	5	4	25	75	100	
	Core Paper-XI	Human Resources	Y	-	-	-	5	4	25	75	100	
Part III		Management										
	Core Paper-XII	Project with Viva –Voce	Y	-	-	-	5	3	50	50	100	
	Elective-V	Freight Forwarding and	Y	-	-	-						
		Port Operations						3	25	75	100	
		Or					4	3	25	13	100	
		Total Quality	•									
		Management										
		Or										
		Digital Marketing										
	Elective -VI	Consumer Behaviour	-	-	Y	-	4	3	25	75	100	
		Or										
		Security Analysis &										
		Portfolio Management										
Part IV	NAAN Mudhalva	nn 🔻	Y	-	-	-	2	2				
	* Substitute Paper	r: Fundamentals of										
	Fintech											
	Internship/Industr	rial Visit / Field Visit					-	2	50	50	100	
		Total					30	25				

For Internship:

- 1. A report should be submitted at the end of 5th semester and evaluated by external examiner
- 2. Internship students should submit certificate of attendance from the industry along with report

For Viva voce Examination:

- 1. Internal: 50 marks, External: 50marks
- 2. Group project report should be submitted
- 3. External 50 marks will be evaluated by the external examiners

								I		Marl	ks
Subject Code	Subject Name	C at eg or y	L	1]]	P (C r e d i t s	n s t H o u r s	C I A	E x t e r n a l	T ot al
	MANAGEMENT INFORMATION SYSTEM	Core	Y	(-	-	4	5	25	75	100
										<u> </u>	
	Learning Ob		S								
CLO1	Understand MIS in decision makin										
CLO2	Explain MIS, its structure and role										
CLO3	Classify & discuss information systems								Ma	nagen	ient
CLO4	Discuss SDLC and functional infor	rmation	sys	ten	ı ca	teg	ories				
CLO5	Outline functions of BPO, Data r management	mining	and	the	e re	ecen	t tre	nds i	in in	format	ion
UNIT	Details							No. o Hou	U		
I	Computers & Information processing- generation of computers- Input devices-Output devices- internal and external Storage devices- Batch & Online Processing-							15		CL	O1
	Hardware- Software, Types of software Concept of Information System- Characteristics of information system, objectives of MIS- System Classification- Categories of Information Systems- Structure of MIS- MIS support for planning, organising &										
II	Concept of Information System- Chainformation system, objectives of M. Classification- Categories of Information	aracteri IIS– Sy ation Sy	sten ystei	n ms-		ng &	ζ	15		CL	O2
III	Concept of Information System- Chainformation system, objectives of M Classification- Categories of Information Structure of MIS- MIS support for p	aracteri IIS – Sy ation Sy lanning function materia	sten yster g, org al Ir	n ms- gan nfor mar	isir rma	ntion ting	1 ,	15		CL	
	Concept of Information System- Chainformation system, objectives of M Classification- Categories of Information Structure of MIS- MIS support for p controlling Information for decision making- F System- Personal, production, strategic information system & co	aracteri IIS— Sy ation Sy ation Sy lanning function materia ompetit	sten yster yster g, org nal Ir nal Ir ive Purp	ns- gan nfor mar adv	isir rma rke vant	ntion ting	1 ,				O3
III	Concept of Information System- Chainformation system, objectives of M Classification- Categories of Information Structure of MIS- MIS support for p controlling Information for decision making- F System- Personal, production, strategic information system & coprocess of SIS planning Decision Support System- Character	aracteri IIS – Sy ation Sy ation Sy ation Sy ation Sy aninge function materia ompetit ristics – I - pros a aning – function	sten ysten ysten ysten grad In li, ive Purp nd c Type r Re	n ms- gan nfor mai adv oose onses o	rmarke vante	ation ting tage	1	15		CL	O3

	Course Outcomes							
Course Outcomes	On Completion of the course the students will	Program Outcomes						
CO1	Understand MIS in decision making	PO1, PO4,PO5,PO7, PO8						
CO2	Explain MIS, its structure and role in management functions	PO1, PO4, PO5, PO7						
CO3	Classify & discuss information system categories, Database Management systems	PO2, PO5, PO6, PO7, PO8						
CO4	Discuss SDLC and functional information system categories	PO1, PO4, PO5, PO7						
CO5	Outline functions of BPO, Data mining and the recent trends in information management	PO2, PO3, PO4, PO6, PO7, PO8						
	Reading List							
1.	Management Information Systems: Conceptual For Development by Davis, Olson, M. 2nd edition Tal Publications India							
2.	Dr. S.P. Rajagopalan, "Management Information Syste Publications, Chennai.							
3	Management Information System by Jawadekar, Tata Mc Edition	Graw hill Publication, 2 nd						
4	Management Information System by Ozz Effy							
5	Sadagopan, "Management Information Systems" - Prentice References Books	ce- Hall of India						
1.	Mudrick & Ross, "Management Information Systems", P.	rentice - Hall of India.						
2.	Management Information System by Concise study by K							
3.	CSV Murthy -"Management Information Systems" Hima	laya publishing House.						
4.	Michael Alexander (2014) Business Intelligence Tools fo	r Excel Analysts						
5	Management Information System by Oka MM							
	Web Resources							
1.	https://www.tutorialspoint.com/management_information ormation_system.htm	n_system/management_inf						
2.	http://tumkuruniversity.ac.in/oc_ug/comm/notes/MIS.pdf							
3	JMIS - Journal of Management Information Systems (jmi							
4	Management Information Systems Quarterly AIS Affilia for Information Systems (aisnet.org)	ated Journals Association						
5	https://nitsri.ac.in/Department/Electronics%20&%20Conng/MIS-Notes	nmunication%20Engineeri						
	Methods of Evaluation							
	Continuous Internal Assessment Test							
Internal	Assignments	25 Marks						
Evaluation	Seminars	23 Warks						
	Attendance and Class Participation							
External Evaluation	End Semester Examination	75 Marks						
	Total	100 Marks						
	Methods of Assessment							
Recall (K1)	Simple definitions, MCQ, Recall steps, Concept definition	ons						

Understand/ Comprehend (K2)	MCQ, True/False, Short essays, Concept explanations, Short summary or overview
Application	Suggest idea/concept with examples, Suggest formulae, Solve problems,
(K3)	Observe, Explain
Analyze (K4)	Problem-solving questions, Finish a procedure in many steps, Differentiate between various ideas, Map knowledge
Evaluate (K5)	Longer essay/ Evaluation essay, Critique or justify with pros and cons
Create (K6)	Check knowledge in specific or offbeat situations, Discussion, Debating or Presentations

	PO 1	PO 2	PO 3	PO 4	PO 5	PO 6	PO 7	PO 8
CO 1	S	M	M	M	S	S	S	M
CO 2	S	M	M	M	S	S	S	M
CO3	M	M	M	M	M	M	S	M
CO 4	S	S	M	M	M	S	S	M
CO 5	S	M	M	M	S	S	S	M

S-Strong M-Medium L-Low

CO-PO Mapping (Course Articulation Matrix) Level of Correlation between PSO's and CO's

	PSO 1	PSO 2	PSO 3	PSO 4	PSO 5
CO 1	3	3	3	3	3
CO 2	3	3	2	3	3
CO 3	3	3	3	3	3
CO 4	2	3	3	3	3
CO 5	3	3	3	3	3
Weightage	14	15	14	15	15
Weighted percentage					
of Course	2.8	3.0	2.8	3	3.0
Contribution to Pos					

Subject Code	Subject Name C at eg or y RESEARCH METHODOLOGY Learning Objectives	L	T P	-	C r e d i t s	I n s t	C I A	E x t e r n a l	T o t a l
CLO1	To familiarize the students to the		cond	cept	s o	f R	esea	rch a	nd
	operationalize research problem	1 1							
CLO2	To provide insights on research design and				7				
CLO3 CLO4	To throw light on data collection and press To elucidate on Hypothesis Testing and ot			va1 7	Cact				
CLO ₅	To summarize and present research results						nd nl	agiaris	em
		, with	1000	, 011	No. of Learning				
UNIT	Details				Hours			Objec	_
I	Introduction to Business Research - Research - Research Process - Characteristics - Nature and scope - sig Research, Criteria of good research Research Research Design - Meaning - Need - Featuresearch design - Types (Exploratory,	Objegnification of the control of th	ective ince of pes of Good	of of od e,	15			CLO	D1
П	Casual,) Factors affecting research design. of hypothesis - types. Measurement- cha sound measurement tool, sampling charges	racter	istics	-				CLO2	
Ш	Sources and Collection of Data - F secondary sources, problems in using sec Questionnaires - Guidelines of Questionnaires - schedules. Different questionnaire and schedules.	15			CLO3				
IV	Data Analysis: Statistical tools and tector Data analysis - Parametric and non parametric nutroduction to statistical packages - SP SPSS - Precaution on using SPSS	netric	tests	-		15		CLO4	
V	Report preparation – Significance of Regular Guidelines and precautions for interpretation Report writing – Style of research reports – Mechanics of report writing –Layout or report - Precaution for writing research rep	in A)	CL		CLO	D5			
	Total				7	75			

	Course Outcomes								
Course Outcomes	On completion of this course, students will;								
CO1	Understand the concepts and principles of Research	PO1, PO2, PO6, PO7							
CO2	Comprehend and decide the usage of design and	PO1, PO2, PO6							
CO3	formulate hypothesis Analyze data collection sources and tools	PO1, PO2,PO7							
	Summarize and establish solutions through data	, ,							
CO4	analysis	PO1, PO2,PO6							
CO5	Compare and justify the process of writing and organizing a research report.	PO1,PO2,PO3, PO4, PO6							
	Reading List	100							
W I awrence Newman" Social Research Methods: Qualitative and Quantitative									
1	Approaches 7 th Edition, Pearson Education India 2014								
2	Mark Saunders, Philip Lewis. Adrain Thornhill" Research	Methods for Business							
	Students" 5 th Edition Pearson India 2011								
3	John W Creswell, Research Design: Qualitative, Quantita Approaches, Sage, 4th Edition, 2014	itive and Mixed Method							
	Emma Bell, Bill Harley, and Alan Bryman, Business Resea	arch Methods Oxford							
4	University Press, 6th Edition, 2022	iren Methods, Oxford							
5	Naresh K Malhotra, Marketing Research An applied Orientation, Pearson, 7th								
3	Edition,2019								
Reference Books									
1.	C.R Kothari, Gaurav Garg, Research Methodology Methods and Techniques, 4th edition, New Age International Publisher 2019.								
2.	Donald R.Cooper, Pamela S. Schindler, Business Research	n Methods, 12th edition,							
2.	Tata McGraw Hill,2018.								
3.	Kumar R, Research Methodology, a step-by-step guide for Asia 2011.	or beginners, Sage South							
4.	Richard L.Levin, Davis S.Rubin, Sanjay Rastogi, Masoo	d H. Siddiqui, Statistics							
4.	for Management, Pearson Education, 8th edition, 2017.								
5.	Dr.R.K.Jain, Research Methodology, Methods and Techn	niques, Vayu Education							
	Web Resources								
	https://mrcet.com/downloads/digital_notes/CSE/Mtech/I%	20Vear/RESEARCH%							
1.	20METHODLOGY.pdf	20 TCat/RESE/IRC11/0							
2	https://kamarajcollege.ac.in/Department/BBA/III%20Year	/004%20Core%2016%2							
2.	0-%20Research%20Methodology%20-V%20Sem%20BB								
3.	https://prog.lmu.edu.ng/colleges_CMS/document/books/El	E%20510%20LECTU							
	RE%20NOTES%20first.pdf	10							
4.	https://gurukpo.com/Content/BBA/ResearchMethod_in_M https://ebooks.lpude.in/commerce/mcom/term_2/DCOM40								
5.	RCH_METHODOLOGY.pdf	DO_DMO1404_KESEA							
	Methods of Evaluation								
	Continuous Internal Assessment Test								
Internal	Assignments								
Evaluation	Seminars	25 Marks							
	Attendance and Class Participation								
External	End Semester Examination	75 Marks							

Evaluation							
	Total	100 Marks					
	Methods of Assessment						
Recall (K1)	all (K1) Simple definitions, MCQ, Recall steps, Concept definitions						
Understand/ Comprehend (K2)	MCQ, True/False, Short essays, Concept explanations, Shooverview	ort summary or					
Application (K3)	Suggest idea/concept with examples, Suggest formulae, So Explain	lve problems, Observe,					
Analyze (K4)	Problem-solving questions, Finish a procedure in many ste between various ideas, Map knowledge	ps, Differentiate					
Evaluate (K5)	Longer essay/ Evaluation essay, Critique or justify with pro-	os and cons					
Create (K6) Check knowledge in specific or offbeat situations, Discussion, Debat Presentations							

	PO 1	PO 2	PO 3	PO 4	PO 5	PO 6	PO 7	PO 8
CO 1	S	S	M	M	M	S	S	S
CO 2	S	S	M	M	M	S	S	S
CO 3	S	S	M	M	M	S	S	S
CO 4	S	S	M	M	M	S	S	S
CO 5	S	S	S	S	S	S	S	M

S-Strong M-Medium L-Low

CO-PO Mapping (Course Articulation Matrix) Level of Correlation between PSO's and CO's

	PSO 1	PSO 2	PSO 3	PSO 4	PSO 5
CO 1	3	3	3	3	3
CO 2	3	3	3	3	3
CO 3	3	3	2	3	3
CO 4	3	3	3	3	3
CO 5	3	3	3	3	3
Weightage	15	15	14	15	15
Weighted percentage of Course Contribution to Pos	3.0	3.0	2.8	3.0	3.0

								Š	Marks		
Subject Code	le Supject Name at 1 L H O	Credits	Inst. Hours	CIA	External	Total					
	HUMAN RESOURCE MANAGEMENT	C or e	Y	-	ı	-	5	4	25	75	100
		Lear	ning	Obj	ectiv	es					
CLO1	Explain the concepts, f	unct	ions	and p	roce	ss of H	IRM				
CLO2	Examine the selection	and ₁	place	ment	proc	ess					
CLO3	Evaluate the training a										
CLO4	Understand the import				yee e	engage	ment a	nd co	mpensa	tion	
CLO5	Understand the recent	trend	ls in l	HR	4						
UNIT	I	Detai	ls					No. o Hour		Learr Object	
I	Introduction - Characteristics - Functions - Nature and scope of Human Resources Management -Roles & responsibilities of HR manager-HR Policies & procedures-Differences between personnel management and HRM							12		CLO)1
II	Human Resource Planning- Job Evaluation- methods- Job analysis-Job description, Job specification .Recruitment – Selection – Process, Methods – Interview, Tests, Induction and Placement							12		CLO) 2
III	Training and Development , Training Process, Methods, Training Need Assessment, Career Development. Transfer and Promotion.							12		CLC)3
IV	Employee Engagement- Meaning- Importance- evaluation- measuring employee employee engagement- Employee Compensation- components- incentives- benefits- welfare and social security measures							12		CLO) 4
V	Human Resource Audit – Nature – Benefits – Scope – Recent trends in HRM: Green HRM &Virtual HRM Practices,								2 CLO5)5
			60								

	Course Outcomes						
Course Outcomes	On Completion of the course the students w	ill Program Outcomes					
CO1	Explain the concepts, functions and process HRM	of PO1,PO2,PO4,PO6					
CO2	Examine the selection and placement process	PO1,PO2,PO4,PO6,PO7, PO8					
CO3	Evaluate the training and performance apprais	sal PO2,PO 3, PO5,PO6,PO8					
CO4	Understand the employee engagement a compensation	PO1 PO2,PO3,PO4,PO5,PO6					
CO5	Understand the recent trends in HR	PO2,PO3,PO6,PO7, PO8					
	Reading List						
1.	Shashi K. Gupta & Rosy Joshi, Human Reso Publisher 1st Edition, 2018						
2.	Steve Brown, HR on Purpose: Developing De						
	for Human Resource Management, 1st Edition						
3	Bernard Marr, Data-Driven HR: How to Use DrivePerformance, Kogan Page, 1st Edition, 2	·					
	Kirs Wayne Cascio and John Boudreau, Inves						
4	of Human Resource Initiatives, Prentice Hall	-					
5	Srinivas R Kandula, , Compentency Based Human Resource Managemet, PHI						
5	Learning, 1st Edition, 2013						
	References Books						
1.	V S P Rao, Human Resource Management : T Edition ,2010						
2.	K.Ashwathappa, Human Resource Manageme Education India, 6 th Edition	ent- Text and cases, McGraw Hill					
3.	Garry Deseler, Human Resource Managemer						
4.	L M Prasad, Human Resource Management, Edition, 2014	Sultan Chand and Sons 3 rd					
5.	Tripathi. P C, Human Resource Management, Sultan Chand and Sons 1st Edition, 2010						
	Web Resources						
1	https://mrcet.com/downloads/MBA/digitalnotes/F .pdf						
2	http://kamarajcollege.ac.in/Department/BBA/III%20Year/e003%20Core%2019 %20-%20Human%20Resource%20Management%20-%20VI%20Sem.pdf						
3	https://backup.pondiuni.edu.in/sites/default/fi 230113.pdf	https://backup.pondiuni.edu.in/sites/default/files/HR%20Management-					
4	https://www.studocu.com/row/document/jagannath-university/business-communication/hrm-notes-bba/4305835						
5	http:///// 130 185 6/walsita/SDE/SLM						
	Methods of Evaluation	-					
Internal	Continuous Internal Assessment Test						
Evaluatio	Assignments	25 Marks					
n	Seminars	20 Mains					
	Attendance and Class Participation						

External Evaluatio n	End Semester Examination	75 Marks			
	Total	100 Marks			
	Methods of Assessment				
Recall (K1)	Simple definitions MCO Recall steps. Concept definitions				
Understan d/ Comprehe nd (K2)	MCQ, True/False, Short essays, Concept explanations, Short summary or overview				
Applicatio n (K3)	Suggest idea/concept with examples, Suggoster, Explain	gest formulae, Solve problems,			
Analyze (K4)	Problem-solving questions, Finish a procedure in many steps, Differentiate between various ideas, Map knowledge				
Evaluate (K5)	Longer essay/ Evaluation essay, Critique or justify with pros and cons				
Create (K6)	Check knowledge in specific or offbeat situations, Discussion, Debating or Presentations				

	PO 1	PO 2	PO 3	PO 4	PO 5	PO 6	PO 7	PO 8
CO 1	S	S	M	M	M	S	M	M
CO 2	S	S	M	M	M	S	M	M
CO 3	S	S	M	M	M	S	M	S
CO 4	S	S	M	M	S	S	M	M
CO 5	S	S	M	M	M	S	M	M

S-Strong M-Medium L-Low

CO-PO Mapping with Programme Specific Outcomes (Course Articulation Matrix): Level of Correlation between PSO's and CO's

	PSO 1	PSO 2	PSO 3	PSO 4	PSO 5
CO 1	3	3	3	3	3
CO 2	3	3	3	3	3
CO 3	3	3	2	3	3
CO 4	3	3	3	3	3
CO 5	3	3	3	3	3
Weightage	15	15	14	15	15
Weighted percentage					
of Course	3.0	3.0	2.8	3.0	3.0
Contribution to Pos					

BBA DSE2 PROJECT WORK (GROUP)-

5 Hours, 3 Credits

A group of 3 students will be assigned a project in the beginning of the final year. The project work shall be submitted to the college 20 days before the end of the final year and the college has to certify the same and submit to the university 15 days prior to the commencement of the University examination.

The project shall be evaluated externally. The external examiner shall be forming the panel of examiners suggested by the board of studies from to time.

	Learning Objectives
CLO1	To Give Idea about Research Project
CLO2	To identify the research problem
CLO3	To review Literature
CLO4	To give knowledge on Data Collection and Analysis
CLO5	To Learn Project Preparation

Course	On completion of this course, students will;	
Outcome		
CO1	Gain knowledge about Research Project	PO1
CO2	Increase knowledge on research problem	PO2
CO3	Improve practice in review of literature	PO3
CO4	Gain knowledge on Data Collection and Analysis	PO1,PO2
CO5	Be Proficient in Project Preparation	PO6,PO7,PO8

PROJECT DESCRIPTION GUIDELINES

- 1. Project report is to bridge theory and practice.
- 2. The project work should be neatly presented in not less than 50 pages and not more than 120 pages
- 3. Paper Size should be A4
- 4. 1.5 spacing should be used for typing the general text. The general text shall be justified and typed in the Font style Font: Times New Roman / Font Size: 12 for text)
- 5. Subheading shall be typed in the Font style (Font: Times New Roman / Font Size: 14 for headings. The report should be professional.
- 6. The candidate should submit periodical report of the project to the supervisor.
- 7. Two reviews will be conducted before the Viva Voce
- 8. Each candidate should submit hardcopy (3 copies) and a soft copy to the Department. After the Evaluation of the project report one hard copy will be returned to the candidate.

Methods of Evaluation							
Internal	Continuous Internal Assessment Test						
	Review I	20Marks					
Evaluation	Review II						
External Evaluation	Project Report – Viva Voce	80 Marks					
	Total	100 Marks					

Method of Assessment					
Review I	Problem Identification and Review of Literature				
Review II	Rough Draft				
Final	Project Report – Viva Voce				

CO-PO Mapping

CO-PO Mapping (Course Articulation Matrix)

CO/PO	PSO1	PSO2	PSO3	PSO4	PSO5
CO1	3	3	3	3	3
CO2	3	3	3	3	3
CO3	3	3	3	3	3
CO4	3	3	3	3	3
CO5	3	3	3	3	3
Weightage	15	15	15	15	15
Weighted percentage of					
Course Contribution to	3.0	3.0	3.0	3.0	3.0
PO's					

	PO 1	PO 2	PO 3	PO 4	PO 5	PO 6	PO 7	PO 8
CO 1	S	S	M	M	M	S	S	S
CO 2	S	S	M	M	M	S	S	S
CO 3	S	S	M	M	M	S	S	S
CO 4	S	S	M	M	M	S	S	S
CO 5	S	S	M	M	M	S	S	S

								Marks			KS
Subject Code	Subject Name	Category	L	Т	P	o	Credits	Inst. Hours	CIA	External	Total
	FREIGHT FORWARDING & PORT OPERATIONS	Elec tive	Y	-	-	-	3	4	25	75	100
CLO1	Learning Ob Developing an understanding of the pr Port Operations and their concepts.			ram	ewo	ork (of Fr	eight	Forv	vardin	g &
CLO2	To know and understand the important Operations.			Δ							
CLO3	To develop skills for planning the of analytical and critical understanding.	peration	al f	acili	ties	of	Port	Oper	ation	s with	the
CLO4	To understand about cargo security	7									
CLO5	To understand containerization									Lea	rning
UNIT	Details							No. Hou		Obj	ective s
I	Basic Concepts of Cargo Work - Bale Capacity-Grain Capacity - Stowage Factor - Broken Stowage - Load Density-Optional Cargo - Cargo Documents-Mate's Receipt- Precautions before loading - Dunnage-Separation- Pilfering-Contamination-Handling / Chafing /Crushing-Lashing- Lifting Gear - Safe Working Load-Heavy lift Jumbo Derrick-Precautions when handling heavy lifts-Stuelcken Derricks- Cranes.					d s s = 12			CI	LO1	
IÍ	Code of Safe Practice for Solid Bulk Cargoes; Flow Moisture Point-Transportable Moisture Limit- Hazards due to Bulk Cargoes-Structural Hazards and Precautions-General Precautions when holding Bulk Cargoes-Safety Precautions-Properties of Concentrates-Hazards of Concentrates-Precautions when Carrying Concentrates - Some Common Cargoes - Hazards- Precautions-Hold Preparation-Cotton- Rice- Dunnage-Spar Ceiling-Loading and Vertilation, Cargoett IMDC Code						ls s- cy of -	12	2	CI	LO2
III	and Ventilation- Cement, IMDG Code Aim-Application-Classification-Packing- Marking/Labeling/Placarding-Documents-Stowage Requirements- Precautions for Loading Dangerous Goods, Paletisation- Containers- Physical Characteristics of Containers-Types of Containers- Refrigerated and Deck Cargoes - Types of Refrigerated Cargoes-Refrigeration Systems-Cargo Operations-Deck Cargoes, Tanker Operation Systems and their Associated Pipelines-Types of Cargo Pipeline Systems-Operational Procedures-Safety Procedures-Gas Detecting Instruments-Inert Gas System-Crude Oil Washing- Pollution. Some Common Cargoes Hazards-Precautions-Hold Preparation-Cotton-Rice-Dunnage-Spar Ceiling- Loading						eal es- ed eir as- ag n.	12			LO3

V	and Ventilation-Cement, More Cargoes ,Sugar-Rubber-Salt-Pulp & Paper Rolls-Iron and Steel Cargoes, - Principle of Stowing Cargo-Safety of Ship and Crew-Safety of Cargo-Properties of Cargoes Dock Laborers Act,1934 Inspectors-Powers of Inspectors- Obligations of Dock Workers Introduction – genesis of freight forwarding – understanding concepts of containerization LCL / FCL concepts – various sectors of container markets – Pre stuffing procedures; De stuffing formalities – channelization of return / empty containers – reverse process.	12	CLO5				
	Total Course Outcomes	60					
Course		D	0-4				
Outcomes	On completion of this course, students will;		Outcomes				
CO1	Knowhow of Freight Forwarding and Port Operation PO1,PO2,PO4,PO6 functions and activities. PO7,PO8						
CO2	Understand warehousing operations, modes of transport, packaging, import & export documentation etc. PO1,PO2,PO4,PO6						
CO3	Comprehend the structure and components of a port and their underlying need for existence in the country. PO1,PO2,PO4,PO						
CO4	Students to be able to become adept in improving operational discipline among organizations in the domains of port & shipping industry PO4,PO5,PO6,PO7 PO8						
CO5	Containerization procedures PO4,PO5,PO6,PO7, PO8						
	Reading list						
1.	Port management and operations: Lloyd's practical shipping g London Informa 2008	guides, Patri	ck Alderton,				
2.	Port Management – a 360 degree view, Mihir Das, JBS Academy						
3	Port Management and Operations, Maria G. Burns, 2014						
5	Port Operations, Planning and Logistics, Khalid Bichou, 2009 Maritime Logistics: A Guide to Contemporary Shipping and Dong-Wook Song, 3rd Edition	Port Mana	gement,				
	Reference Books						
1.	International Logistics by Supply Chain Imperative, Pierre David, Biztantra 5. Port						
2.							
3.	A text book on container and multimodal transport management K V Hariharan						
4.	4. International Logistics, Donald F. wood, Amacom						
5.	Logistics Management, S.K. Ganpathi, Oxford						
1	Web Resources https://www.upes.ac.in/media/1646/freight-forwarding-port-op- 2nd-year.pdf	perations-bb	a-lm-				
2	https://fresatechnologies.com/wp-content/uploads/2020/01/Intro Forwarding.pdf	oduction-to-	-Freight-				
https://www.ijmsbr.com/wp- content/plugins/JournalManager/download.php?name=Journal&path=www.ijmsbr. com/wp-content/uploads/jm_articles/167_1605280226.pdf							

4	https://sinay.ai/en/what-are-port-operations/					
5	https://mis.alagappauniversity.ac.in/siteAdmin/dde-admin/uploads/4/PG_M.B.A%20Logistics%20Manage20Logistics%20and%20Documentation_CRC_6554.pdf	ement_English_Maritime%				
	Methods of Evaluation					
	Continuous Internal Assessment Test					
Internal	Assignments	25 Marks				
Evaluation	25 Warks					
	Attendance and Class Participation					
External Evaluation	End Semester Examination	75 Marks				
	Total	100 Marks				
	Methods of Assessment					
Recall (K1)	Simple definitions, MCQ, Recall steps, Concept defi	nitions				
Understand/ Comprehend (K2)	MCQ, True/False, Short essays, Concept explanation overview	ons, Short summary or				
Application (K3)	Suggest idea/concept with examples, Suggest for Observe, Explain	mulae, Solve problems,				
Analyze (K4)	Analyze (K4) Problem-solving questions, Finish a procedure in many steps, Differentiate between various ideas, Map knowledge					
Evaluate (K5)	Longer essay/ Evaluation essay, Critique or justify with	n pros and cons				
Create (K6)	Check knowledge in specific or offheat situations. Discussion Debating or					

	with program outcomes								
	PO1	PO2	PO3	PO4	PO5	PO6	PO7	PO8	
CO1	S	S	M	S	S	S	S	S	
CO2	S	S	M	S	M	S	M	M	
CO3	S	S	M	S	L	S	L	S	
CO4	L	L	M	S	S	S	S	S	
CO5	L	S	M	S	S	S	S	S	

CO-PO Mapping (Course Articulation Matrix)
Level of Correlation between PSO's and CO's

Level of Correlation between 1 50 s and CO s									
CO/PO	PSO1	PSO2	PSO3	PSO4	PSO5				
CO1	3	3	3	3	3				
CO2	3	3	3	3	3				
CO3	3	3	3	3	3				
CO4	3	3	3	3	3				
CO5	3	3	3	3	3				
Weightage	15	15	15	15	15				
Weighted percentage of Course Contribution to PO's	3.0	3.0	3.0	3.0	3.0				

		_						S		Marl	KS .
Subject Code	Subject Name	Category	L	Т	P	o	Credits	Inst. Hours	CIA	External	Total
	TOTAL QUALITY MANAGEMENT	Elec tive	Y	-	-	-	3	4	25	75	100
	Learning Ob	jective	S								
CLO1	To understand the concept of Quality										
CLO2	To understand the Implication of Qualit	y on Bu	ısine	SS							
CLO3	To Implement Quality Implementation l										
CLO4	To have exposure to challenges in Qua	ality Im	pro	vem	ent	Prog	gram	IS			
CLO5	To understand the need of ISO										
UNIT	Details							No. (Hou		Lear: Object	
I	Definition of Quality, Dimensions of Quality, Quality costs, Top Management Commitment, Quality Council, Quality Statements, Barriers to TQM Implementation, Contributions of Deming, Juran and Crosby, Team Balancing					y	12		CL	01	
II	Customer satisfaction — Customer Perception of Quality, Customer Complaints, Service Quality, Customer Retention, Continuous Process Improvement,5S, Kaizen, Just-In- Time and TPS					1,	12		CL	O2	
Ш	The seven tools of quality, New seven Management tools, Statistical Fundamentals – Measures of central Tendency and Dispersion, Population and Sample, Normal Curve, Control Charts for variables and attributes, Concept of six sigma				d	12 6		CL	О3		
IV	Quality Policy Deployment (QPD), Quality Function Deployment (QFD), Benchmarking, Taguchi Quality Loss Function, Total Productive Maintenance (TPM), FMEA						12		CL	O4	
V	Need for ISO 9000 and Other Quality Systems, ISO 9001:2008 QualitySystem – Elements, Implementation of Quality System, Documentation, Quality Auditing, ISO 14001:2004						12		CL	05	
	Total							60			

	Course Outcomes			
Course Outcomes	On completion of this course, students will;	Program Outcomes		
CO1	To understand the concept of Quality	PO1,PO2,PO4,PO5, PO7		
CO2	To understand the Implication of Quality on Business	PO1,PO2,PO4,PO5, PO7,PO8		
CO3	To Implement Quality Implementation Programs	PO1,PO2,PO4,PO5, PO7,PO8		
CO4	to have exposure to challenges in Quality Improvement Programs	PO1,PO2,PO4,PO5, PO6,PO7,PO8		
CO5	To understand the need of ISO	PO4,PO5,PO6,PO7, PO8		
	Reading list			
1.	Dale H.Besterfield et al, Total Quality Managemen Education (First Indian Reprints 2004).	t, Third edition, Pearson		
2.	Shridhara Bhat K, Total Quality Management – Text and House, First Edition 2002	Cases, Himalaya Publishing		
3	Poornima m Charantimath, Total Quality Management,			
4	Dr.S. Rajaram and Dr. M.Sivakumar, Total Quality Man	agement, Dream tech		
5	Joel E. Ross, Total Quality Management, Text, Cases ar Taylor & Francis Ltd.	nd Readings, third edition,		
	Reference Books			
1.	Vijayan V and Ramakrishnan H, Total Quality Manageme			
2.	Suganthi L, Samuel A Anand, Total quality management,	PHI Learning		
3.	Dr.Kiran, Total Quality Management: An Integrated Appre			
4.	Kiritharan Gana, Total Quality Management, A system to	*		
5.	Mitra, A. (2016). Fundamentals of quality control and imp Sons.	rovement. John Wiley &		
	Web Resources			
1	https://www.investopedia.com/terms/t/total-quality-manag	•		
	https://www.google.com/search?q=total+quality+managem	•		
2	1C1RXQR_enIN973IN973&oq=TOTAL+QUALITY+MA	•		
-	US&aqs=chrome.1.0i512l4j0i20i263i512j0i512l2j0i22i30l	• •		
	hrome&ie=UTF-8#fpstate=ive&vld=cid:bab8469f,vid:3sdI			
3	https://kanchiuniv.ac.in/coursematerials/ECE_COURSE_N	_		
3	EMESTER/ECE_COURSE%20MATERIAL_ODD%20S1 _TOTAL%20QUALITY%20MANAGEMENT.pdf	EMESTER/MIS.V.UMA		
4	https://oms.bdu.ac.in/ec/admin/contents/160_P16MBA18_	2020051812512021 ndf		
-	http://ebooks.lpude.in/management/mba/term_4/DMGT52	*		
5	MANAGEMENT.pdf			
	Methods of Evaluation Continuous Internal Assessment Test			
T4 1				
Internal Evaluation	Assignments Seminar	25 Marks		
rvatuation				
	Attendance and Class Participation			
Tr4 1	End Semester Examination 75 Marks			
External Evaluation	Total	100 Marks		

	Methods of Assessment
Recall (K1)	Simple definitions, MCQ, Recall steps, Concept definitions
Understand/ Comprehend (K2)	MCQ, True/False, Short essays, Concept explanations, Short summary or overview
Application	Suggest idea/concept with examples, Suggest formulae, Solve problems,
(K3)	Observe, Explain
Analyze (K4)	Problem-solving questions, Finish a procedure in many steps, Differentiate between various ideas, Map knowledge
Evaluate (K5)	Longer essay/ Evaluation essay, Critique or justify with pros and cons
Create (K6)	Check knowledge in specific or offbeat situations, Discussion, Debating or Presentations

	PO1	PO2	PO3	PO4	PO5	PO6	PO7	PO8
CO1	S	S	M	S	S	M	S	M
CO2	S	S	M	S	S	M	S	S
CO3	S	S	M	S	S	M	S	M
CO4	S	S	M	S	S	M	S	M
CO5	M	M	M	S	S	S	S	M

CO-PO Mapping (Course Articulation Matrix)

CO/PO	PSO1	PSO2	PSO3	PSO4	PSO5
CO1	3	3	3	3	3
CO2	3	3	3	3	3
CO3	3	3	3	3	3
CO4	3	3	3	3	3
CO5	3	3	3	3	3
Weightage	15	15	15	15	15
Weighted percentage of Course Contribution to PO's	3.0	3.0	3.0	3.0	3.0

						P			S		Mark	KS
Subject Code	Subject Name	Category	L	Т	P	o	Credits	Inst. Hours	CIA	External	Total	
	DIGITAL MARKETING Elec tive Y 3							4	25	75	100	
	Learning Ob	jective	S									
CLO1	To provide basic knowledge about	digital	mai	rket	ing.							
CLO2	To understand and develop various											
CLO3	To know the digital analytics marketing.	and n	neas	sure	mer	nt t	ools	use	d f	or dig	ital	
CLO4	To familiarise online and Social me	edia ma	ırke	ting	5							
CLO5	To Understand various data an marketing	alytics	and	d n	neas	sure	men	t to	ols	in dig	ital	
UNIT	Details							No. d Hou		Learning Objectives		
I	Introduction to Digital Marketing – Origin & Development of Digital Marketing – Traditional vs Digital Marketing – Opportunities & Challenges-Online Marketing Mix –Digital Marketing Channels - Benefits and Challenges Factors of Success of Digital Marketing							12		CL	01	
II	Content Marketing – Content creation process – Content pillar - Types – A/B Testing – Display Advertising – Search Engine Marketing –Search Engine Optimization (On page & Off page optimization) - Email Marketing, – Mobile Marketing.						12		CL	O2		
III	Social Media Marketing: Building successful social media digital strategy – Piggy bank theory – Personal branding in social media – Crowd sourcing						12 CLO4			O4		
IV	Online Reputation Management: Social commerce: Ratings & Reviews -Word of Mouth- User generated content – Co-Marketing – Affiliate Marketing - Influencer Marketing.							12		CLO5		
V	Digital Analytics & Measurement: Importance of Analytics in digital space – Data capturing in online space – Types – Tracking Mechanism – Google Analytics structure – Conversion tracking – Digital Engagement funnel							12		CL	O3	
	Total							60				

	Course Outcomes			
Course Outcomes	On completion of this course, students will;	Program Outcomes		
CO1	Discuss digital marketing and its framework	PO1, PO2, PO7, PO8		
CO2	Identify, use appropriately and explain digital marketing tools	PO1, PO2, PO4, PO6, PO7, PO8		
CO3	Explain social media marketing and crowd sourcing	PO1, PO2, PO4, PO6, PO7, PO8		
CO4	Discuss online reputation management and its influence	PO1, PO2, PO6, PO7, PO8		
CO5	Identify the various data analytics and measurement tools in digital marketing	PO1, PO2, PO6, PO7, PO8		
	Reading List			
1.	Journal of Digital & Social Media Marketing			
2.	International Journal of Internet Marketing and Advertisin	g		
3.	Understanding Digital Marketing, Damian ryan,4 th Edition page limited USA			
4.	Digital Marketing current trends ,vandanahuja,7 th edition press ,Chennai			
5.	Digital Marketing essentials you always wanted to know publishers USA	w,7 th edition2012,Vibran		
	References Books	California Caratina		
1.	Ian Dodson, The Art of Digital Marketing: The Definitive Strategic, Targeted, and Measurable Online Campaigns, V. First Edition, 2016.	_		
2.	Nitin C Kamat & Chinmay Nitin Kamat, Digital Social M Himalaya Publishing House, 2018.	edia Marketing,		
3.	Philip Kotler, Marketing 4.0, Moving from Traditional to Publications, 2017.	Digital, Wiley		
4.	Vandhana Ahuja, Digital Marketing, Oxford University P	ress, 2015.		
5.	Romi Sainy, Rajendra Nargundhkar, Digital Marketing C Notion Press, Incorporated, 2018.	ases from India,		
	Web Resources			
1	.https://www.soravjain.com/ebook/ebook.pdf			
2	.https://testbook.com/digital-marketing/digital-marketing-content-for-beginners	-course-syllabus-and-		
3	https://www.optron.in/blog/digital-marketing/			
4	. https://www.tutorialsduniya.com/notes/digital-marketing	<u>g-notes</u>		
5	https://digitalmarketinginstitute.com/resources/ebooks			
	Methods of Evaluation			
	Continuous Internal Assessment Test			
Internal	Assignments	25 Marks		
Evaluation	Seminar			
T4 1	Attendance and Class Participation			
External Evaluation		75 Marks 100 Marks		
	Total			

	Methods of Assessment							
Recall (K1)	Simple definitions, MCQ, Recall steps, Concept definitions							
Understand/ Comprehend (K2)	MCQ, True/False, Short essays, Concept explanations, short summary or overview							
Application (K3)	Suggest idea/concept with examples, suggest formulae, solve problems, Observe, Explain							
Analyze (K4)	Problem-solving questions, finish a procedure in many steps, Differentiate between various ideas, Map knowledge							
Evaluate (K5)	Longer essay/ Evaluation essay, Critique or justify with pros and cons							
Create (K6)	Check knowledge in specific or offbeat situations, Discussion, Debating or Presentations							

	PO1	PO2	PO3	PO4	PO5	PO6	PO7	PO8
CO1	M	M	S	S	S	S	S	M
CO2	M	M	S	M	S	M	S	M
CO3	M	M	S	M	S	M	S	M
CO4	M	M	S	S	S	M	S	M
CO5	M	M	S	S	S	M	S	M

CO-PO Mapping (Course Articulation Matrix)

CO/PO	PSO1	PSO2	PSO3	PSO4	PSO5
CO1	3	3	3	3	3
CO2	3	3	3	3	3
CO3	3	3	3	3	3
CO4	3	3	3	3	3
CO5	3	3	3	3	3
Weightage	15	15	15	15	15
Weighted percentage of					
Course Contribution to	3.0	3.0	3.0	3.0	3.0
PO's					

								S		Marl	KS
Subject Code	Subject Name	Category	L	Т	P	О	Credits	Inst. Hours	CIA	External	Total
CONSUMER BEHAVIOR Elec tive Y						-	3	4	25	75	100
	Learning Ob	jective	S								
CLO1	Understand the different concepts consumer behavior	relatin	g to	na	ture	s, sc	ope	and	appl	ication	of
CLO2	Understand the various internal influ	ences o	on c	onsi	ume	er be	ehavi	ior			
CLO3	Comprehend the various psychol actions of the consumer in the glob	al mar	ket.							avior	and
CLO4	Learn about the various external in										
CLO5	Understand the process of human of	lec1s101	n ma	ıkın	g 1n	a n					
UNIT	Details							No. (Hou		Lear: Object	_
I	Introduction to Consumer Behaviorapplication; Importance of consumer decisions; characteristics of consumer consumer research; consumer behapproach; E-Buying Behavior, The Brick-and mortar Buyer	r behav mer be avior	ior i hav inter	n mior;	nark rol cipl	etin le c inar	g of y	12		CL	O1
II	Internal Influences on Consumer Needs & Motivation: Characteristics of motives; theories of needs & hierarchy of needs, McClelland's AI	s of mo motiv	tiva ⁄atio	tion	, ar	ousa	al	12		CL	O2
Ш	Consumer Personality- theories of patheory, Jungian theory, Trait theories; Role of self-conscional Perception: Perceptual Process- self-conscional Process- self-consciona	ory; Tł ousness	neor	y o Con	f se	elf- ner		12		CL	О3
IV	External Influences on Consumer Behavior: consumer reference groups: Different types of reference groups; Family & Consumer Behavior: Consumer socialization process; consumer roles within a family; purchase influences and role played by children; family life cycle. Social Class										O4
V	Consumer Decision Making: Consumer Decision making process: problem recognition; pre-purchase search influences; information evaluation; purchase decision; post-purchase evaluation									CL	O5
	Total							60	1		

	Course Outcomes							
Course Outcomes	On completion of this course, students will;	Program Outcomes						
CO1	Explain the concept of Consumer Behaviour & describe Consumer research process in detail.	e PO4						
CO2	Interpret psychological and environmental influences that are relevant for understanding consumer behaviour.	t PO2, PO3, PO4, PO6						
CO3	Analyze the consumer decision process.	P06, PO8, PO2						
CO4	Assess the impact of consumer's motivation, personality on the buying behaviour. PO6,PO8							
CO5	Determine customer satisfaction and consequent pos purchase behavior	PO3, PO1, PO2						
	Text Books							
1.	Consumer Behaviour – Satish K Batra, S H H Kazmi							
2.	Consumer Behaviour in Indian Context – K K Srivastava, Suj	<u> </u>						
3.	Consumer Behaviour- Suja Nair – Himalaya Publishers. Assa Thomson 2006	el: Consumer Behaviour, 6e						
4.	Henry Assael, Consumer Behaviour and Marketing Action (2							
5.	Leon G Schiffman, Joseph Wesen Blit, S. Ramesh Ku Pearson Publication, 11th Edition, 2015	ımar; Consumer Behavior,						
	References Books							
1.	Schiffman L. G., Wisenblit J. and Kumar S.R. Consume Education India.	er Behaviour. Pearson						
2.	Blackwell, R.D., Miniard, P.W., & Engel, J. F. Consumer Behaviour. Cengage India Private Limited							
3.	Sarkar A Problems of Consumer Behaviour in India, Disco New Delhi	overy Publishing House						
4.	Anita Ghatak, Consumer Behaviour in India, D K Agencie							
5.	David L. Louden and Albert J Della Bitta, Consumer Bo New Delhi 2002.	ehavior, McGraw Hill,						
	Web Resources							
1.	https://www.economicsdiscussion.net/consumer-behavio	our/factors-influencing-						
1.	consumer-behaviour-top-9-factors-with-examples/31457							
2.	https://issuu.com/thenappanganesen/docs/e-							
	book consumer behaviour 11th edition							
3.	https://www.youtube.com/watch?v=ssexfXwoeuc&list=	PLGqT-						
4	zAqQhjQ3NAgn9jcA18W5hPFeeuDr	1 4221/11 1 01 10						
4.	https://www.ebookbou.edu.bd/Books/Text/SOB/MBA/n							
5.	https://www.iedunote.com/attitude-and-consumer-behave	<u>10r</u>						
	Continuous Internal Assessment Test							
Internal	Assignments	25 Marks						
Evaluation	Seminar	23 Marks						
	Attendance and Class Participation							
External Evaluation	End Semester Examination	75 Marks						
	Total	100 Marks						
	Methods of Assessment							
Recall (K1)	Simple definitions, MCQ, Recall steps, Concept definitions							
Understand/	MCQ, True/False, Short essays, Concept explanation	ons, Short summary or						

Comprehend	overview						
(K2)							
Application	Suggest idea/concept with examples, suggest formulae, Solve problems,						
(K3)	Observe, Explain						
Analyza (VA)	Problem-solving questions, Finish a procedure in many steps, Differentiate						
Analyze (K4)	between various ideas, Map knowledge						
Evaluate (K5)	Longer essay/ Evaluation essay, Critique or justify with pros and cons						
Create (V6)	Check knowledge in specific or offbeat situations, Discussion, Debating or						
Create (K6)	Presentations						

S-Strong M-Medium L-Low

CO-PO Mapping (Course Articulation Matrix)

CO/POS			PSO 1	PSO 2	PSO 3	PSO 4	PSO 5
CO 1			3	3	3	3	3
CO 2			3	3	3	3	3
CO 3			3	3	3	3	3
CO 4			3	3	3	3	3
CO 5			3	3	3	3	3
Weightage			15	15	15	15	15
Weighted	Percentage	of	3.0	3.0	3.0	3.0	3.0
Course Cont	tribution to PS	SO					

	PO 1	PO 2	PO 3	PO 4	PO 5	PO 6	PO 7	PO 8
CO 1	M	M	M	S	M	M	M	M
CO ₂	M	S	S	S	M	S	M	M
CO 3	M	S	M	M	M	S	M	S
CO 4	M	M	M	M	M	S	M	S
CO 5	S	S	S	M	M	M	M	M

											Marks		
Subject Code	Subject Name	Category	LT	P	O	Credits	Inst. Hours	CIA	External	Total			
	SECURITY ANALYSIS AND PORTFOLIO MANAGEMENT	Elec tive	Y	-	-	-	3	4	25	75	100		
	Learning Ob	•											
CLO1	Understand the basic concepts and term			_	_		stoc	k ma	rket				
CLO2	Evaluate the value of different equity a			_									
CLO3	Comprehend the different methods analysis	of per	fori	ning	g fi	unda	amer	ıtal	and	techni	ical		
CLO4	Evaluate portfolio based on different p	ortfolio	the	eorie	es								
CLO5	Possess a basic knowledge of derivative	es, its	type	s ar	nd c	hara	icter	istic	S				
UNIT	Details							\ \	o. of ours	Obj	rning ective s		
I	Introduction: Meaning ,objective investment. Investment versus specule primary and secondary, market indices and NIFTY. Stock exchanges—BSE, functions and structure. Financial interpretable Risk—Meaning, types of risk.	ation. s- calcu , NSE,	sec latio	on c	y n of Sl	nark ENS SEE	SEX BI –		12	CI	.O1		
II	Equity and bond valuation Equity analysis & valuation, Types of immunization, bond volatility, bond co			men	its,	bon	d]	12	CI	LO2		
Ш	Security analysis: Fundamental Analysis: Economic an Analysis: Industry Life Cycle. Comprise Financial Statement Analysis. Technology, Elliot wave theory, Efficient	Fundamental Analysis: Economic analysis: factors, Industry Analysis: Industry Life Cycle. Company Analysis: Tools of Financial Statement Analysis. Technical Analysis: Dow Theory, Elliot wave theory, Efficient Market Hypothesis; Concept and Forms of Market Efficiency. Charts, Patterns,											
IV	Portfolio management steps in portfolio management, Portfol Pricing Model, Arbitrage Pricing Theory	io Mod	dels	-C	apita	al A	Asset		12	CI	LO4		
V	Derivatives: <i>Theory:</i> characteristics, type participants in derivative market. Character swaps, options.	1	12	CLO5									
	Total								50				

Course	Course Outcomes	Program
Outcomes	On completion of this course, students will;	Outcomes
CO1	Recall the meaning of the basic terminologies used in st market.	POI
CO2	Explain and infer the final worth of various investment processes	PO2, PO6, PO7
CO3	Solve problems relating to various investment decisions	P02, PO4, PO8
CO4	Analyze theories and problems relating to stock market	PO8.PO6
CO5	Interpret the various investment models that aid in investment decision making	PO6, PO2
	Text Books	
1.	Punithavathy Pandian (2012), Security Analysis & Portfolio M. Publishing 2nd edition	Ianagement, Vikas
2	Prasanna Chandra, (2021) Investment Analysis & Portfolio I Hill 6 th edition	Management, McGraw
3	E. Fischer Donald, J. Jordan Ronald, K. Pradhan Ashwini (2 Portfolio Management, Pearson 7 th edition	018) Security Analysis
4	S Kevin (2006) Portfolio Management, PHI publishing, 2nd	Revised edition
5	L.Natarajan, (2012), Investment Management, 1st Ed., Marg Chennai	hamPublicaitons,
	References Books	
1.	Reilly & Brown, Investment Analysis and Portfolio Manager edition, 2016.	ment, Cengage, 10th
2.	Bodi, Kane, Markus, Mohanty, Investments, 8 th edition, Ta	ta McGraw Hill, 2011.
3.	V.A.Avadhan, Securities Analysis and Portfolio Managemer PublishingHouse, 2013.	t, Himalaya
4.	V.K.Bhalla, Investment Management, S.Chand& Company I	Ltd., 2012
5.	Jay M Desai, Nishag A Joshi, Investment Management, Drea	am Tech Press
	Web Resources	
1.	www.stock-trading-infocentre.com	
2.	www.sebi.gov.in	
3.	https://corporatefinanceinstitute.com/resources/knowledge/trading	-investing/fundamental-
	analysis/	
4.	https://www.investopedia.com/terms/t/technicalanalysis.asp	
5.	https://groww.in/p/portfolio-management	
	Methods of Evaluation	
T 4 1	Continuous Internal Assessment Test	
Internal	Assignments	25 Marks
Evaluation	Seminar Attendance and Class Participation	
External	Attendance and Class Participation	
External Evaluation		75 Marks
	Total	100 Marks

	Methods of Assessment
Recall (K1)	Simple definitions, MCQ, Recall steps, Concept definitions
Understan d/ Comprehe nd (K2)	MCQ, True/False, Short essays, Concept explanations, Short summary or overview
Application (K3)	Suggest idea/concept with examples, Suggest formulae, Solve problems, Observe, Explain
Analyze (K4)	Problem-solving questions, Finish a procedure in many steps, Differentiate between various ideas, Map knowledge
Evaluate (K5)	Longer essay/ Evaluation essay, Critique or justify with pros and cons
Create	Check knowledge in specific or offbeat situations, Discussion, Debating or
(K6)	Presentations

	PO 1	PO 2	PO 3	PO 4	PO 5	PO 6	PO 7	PO 8
CO 1	S	M	M	M	M	M	M	M
CO 2	M	S	M	M	M	S	S	M
CO 3	M	S	M	S	M	M	M	S
CO 4	M	M	M	M	M	S	M	S
CO 5	M	S	M	M	M	S	M	M

CO-PO Mapping (Course Articulation Matrix)

CO/POS	PSO 1	PSO 2	PSO 3	PSO 4	PSO 5
CO 1	3	3	3	3	3
CO 2	3	3	3	3	3
CO 3	3	3	3	3	3
CO 4	3	3	3	3	3
CO 5	3	3	3	3	3
Weightage	15	15	15	15	15
Weighted Percentage of Course	3.0	3.0	3.0	3.0	3.0
Contribution to PSO					

Subje ct Code	Subject Name	Cat L T P O Credits In				T	Marks				
		ego ry					t. Ho urs	CIA	Exter nal	Total	
	FUNDAMENTA LS OF FIN TECH					2	2	25	75	100	

Learnir	ng Objectives:								
LO1:	To educate the students to introduce Fintech								
LO2:	To gain knowledge in Financial Technology and Digital payments								
LO3:	To acquire knowledge in digital payments								
LO4:	To know the knowledge in crypto currencies								
LO5:	To understand the effects of Block chin Technology								
	Course Outcomes:								
	After the successful completion of the course, the students will be able to:								
CO1:	Identify the benefits of Fin Tech industry;								
CO2:	Enable a better understanding of Financial Technology								
CO3:	Explain the importance of Digital Payments								
CO4:	Analyse the functioning of Cryptocurrency								
CO5 :	Explain the impact of Block Chain Technology								

Unit I: Introduction to Fintech

Introduction – Meaning of FinTech - Definitions - The History and Evolution of the FintechIndustry - FinTech Ecosystem - Recent Developments - FinTech In India - FinTech Market Trends In India - Types Of FinTech or Transformation of Financial Services - Benefits OfFinTech - Drawbacks Of FinTech - Key Growth Drivers - Challenges.

Unit II: Financial Technology and Digital Payments

Introduction -Artificial Intelligence (AI) in FinTech-Machine Learning in FinTech - MachineLearning in Accounting and Finance - Robotic Process Automation (RPA) — Financial Data Analytics

- Data Science and Big Data in FinTech -

Unit III: Digital Payments - Cashless Society - DFS Eco System -Developing Countries and DFS: The Story of Mobile Money - RTGS networks.

Unit IV: Crypto currencies

Crypto currencies - features, benefits, disadvantages- Outline of crypto currency – types wallet - Legal and Regulatory Implications - legal position of crypto currencies in India - Impact on crypto currencies.

Unit V: Block chain Technology

Block chain Technology in FinTech – An understanding of Block chain technology, its potential, and applications - BCT in Banking – Benefits of BCT in banking - BCT in IndianBanking Sector - BCT in supply chain management.

Recent Trends in Fintech

Faculty member will impart the knowledge on recent trends in Fintech to the students and these components will not cover in the examination.

Text Books:

- 1. Dheenadhayalan V and Vijay C, 2022 Fintech, Vijay Nicole Imprints Pvt. Ltd.Chennai
- 2. Sanjay Phadke., 2020 Fintech Future: The Digital Dna of Finance Paperback –
- 3. Agustin Rubini, 2021 Fintech in a Flash: Financial Technology Made Easy (newedition) Kindle Edition

Supplementary Readings:

- 1. Aravind Narayanan 2022 Bitcoin and Cryptocurrency Technologies: A Comprehensive Introduction
- 2. Joseph Bonneau, Edward Felten, Andrew Miller, Steven Goldfeder, 2022Princeton University
- 3. Slava Gomzin 2020 Bitcoin for Non-Mathematicians: Exploring thefoundations of Crypto, Universal Publishers, USA
- 4. The Robotics Process Automation, Handbook: A Guide to Implementing, TomTaulli/Apress, Latest 1 ST Edition 2020 Website

Reference: https://www.ibm.com/industries/banking-financial-markets/resources/omni channel banking-paper/.
https://thefinancialbrand.com/111080/evolution-future-digital-banking-baas

5. Diamandis, P. H., & Kotler, S. 2020. The Future Is Faster Than You Think: How Converging Technologies Are Disrupting Business, Industries, and Our Lives. New York: Simon & Schuste

SEME	STER VI	SUBJECTS		Т	D	_	eek	CREDI	MA KS	TOTAL	
COURSE COMPONENT			L	1	r	U	Hrs/week	CR	CI	H X F	TO
	Core Paper–XIII	Entrepreneurial Development	Y	-	-	1	6	4	25	75	100
	Core Paper–XIV	Warehousing and Inventory Management	Y				6	4	25	75	100
Part III	Core Paper– XV	Services Marketing	Y				6	4	25	75	100
	Elective– VI	Or E-business	Y	-	-	1	5	3	25	75	100
	Elective- VII	Supply Chain Management Or Innovation Management	Y	-	-	1	5	3	25	75	100
Part	Naan Mudhalvan										
IV		* Substitute Paper : Quantitative Aptitude					2	2	25	75	100
Part V		ension Activities	_	-	Y	-		1			
	Total						30	21			

								I		Mark	S
Subject Code	Subject Name	C at eg or y	L	Т	P	O	C r e d i t s	n s t H o u r s	C I A	e r n a l	T o t a l
	ENTREPRENEURSHIP DEVELOPMENT Core Y								25	75	100
	Course Obje	ectives									
CLO1	To impart knowledge on the concept		repi	ene	ur a	and	Entr	eprei	neur	ship.	
CLO2	To know the various ideas and imple									~ <u>r</u> ·	
CLO3	To throw light on importance of the								on.		
CLO4	To discuss the role of Government in										
CLO5	To understand the problems and ren										
UNIT	Details						N	lo. o	f	Cou	
01,12			<u> </u>	C"			_	lour	S	Objec	tives
I	Entrepreneur- Meaning & definition, Classification of entrepreneurs, Function of Entrepreneurs, Role of Entrepreneurs. Entrepreneurship- Concept of Entrepreneurship, Growth of Entrepreneurship in India, Role of Entrepreneurship in Economic Development, Factors Influencing Entrepreneurship							18		CLO1	
II	Generating innovative ideas of business-Brainstorming, focus group, survey, customer advisory boards. Creativity and selection of Products. Project profile preparation, matching entrepreneur with the project,. Steps for Starting Small Industry.									CLO2	
III	Business Plan Development- Business Idea Generation Technique, Identification of Business Opportunity, Feasibility Study, Marketing, Finance, Technology and Legal Formalities, Preparation of Project Report, Tools of Appraisal.							18		CLO3	
IV	Awareness of various government schemes for start-up business- Start-up India, Stand-up India, 'Make in India' Program, MUDRA. Role of Women Entrepreneurs in Economic developmentSchemes for Women entrepreneurs-Annapurna scheme, Dena shakti scheme, Mudra loan for							18		CLO4	
V	women, Stree Shakti scheme. Problems and remedies of sick industries, Concept of Industrial Sickness- Signals and Symptoms of Sickness-Magnitude of Industrial Sickness- Causes and Consequences of Industrial Sickness- Corrective Measures.									CLO5	
	Total							90			

Course	Course Outcomes							
Outcomes	On completion of this course, students will;							
CO1	To understand the concepts of Entrepreneurship development.	PO1,PO2						
CO2	To apply knowledge in the business plans and implementation. PO1, PO2,PO3							
CO3	To analyze the various analyses of business in setting up of enterprises. PO2,PO4, PO5,PO8							
CO4	To create the awareness about various schemes and subsidies of government for entrepreneurial development. PO3,PO4, PO5 PO6,PO7							
CO5	To evaluate and assess the various problems and remedies of entrepreneurship	PO1,PO2,PO3, PO8						
	Reading List							
1.	Sangeeta Sharma, Entrepreneurship Development, PHI Le							
2.	Kuratko/rao, Entrepreneurship: a south asian perspective	Cengage, New Delhi.						
3.	Leach/Melicher, Entrepreneurial Finance – Cengage.							
4.	K.Sundar – Entrepreneurship Development – Vijay Nicole Limited Reddy, Entrepreneurship: Text & Cases - Cengago Delhi.							
5.	Khanka S.S., Entrepreneurial Development, S.Chand & Co 2001.	o. Ltd., New Delhi,						
	References Books							
1.	Barringer, B., Entrepreneurship: Successfully Launching Edition, Pearson, 2011.							
2.	The Lean Startup: How Today's Entrepreneurs Use Conti Create Radically Successful Businesses by Eric Ries							
3.	http://www.simplynotes.in/role-of-government-in-promot							
4.	Innovation and Entrepreneurship: Practice and Principles b							
5.	Desai, V., Small Scale Industries and Entrepreneurship, House, 2011.							
6.	Nagendra and Manjunath, V.S., Entrepreneurship and M 2010							
7.	Stokes, D., and Wilson, N., Small Business Management 6th Edition, Cengage Learning, 2010	and entrepreneurship,						
	Web Resources	DD D						
1.	https://www.iare.ac.in/sites/default/files/lecture_notes/IAl Development_NOTES.pdf							
2.	https://www.hit.ac.in/download/LectureNote/MBA/2ndSeSem%20Entrepreneurship%20Developement.pdf							
3.	https://www.hhrc.ac.in/ePortal/Commerce/I%20M.Com.% %2018PCO1%20- %20Dr.%20R.%20Sathru%20Sangara%20Velsamy%20& ailaja.pdf							
4.	http://sdeuoc.ac.in/sites/default/files/sde_videos/ENTREPDEVELOPMENT.pdf	PRENEURSHIP%20						

	Methods of Evaluation							
	Continuous Internal Assessment Test							
Internal	Assignments	25 Marks						
Evaluation	Seminars	23 IVIAI KS						
	Attendance and Class Participation							
External Evaluation	End Semester Examination	75 Marks						
	Total	100 Marks						
	Methods of Assessment							
Recall (K1)	Recall (K1) Simple definitions, MCQ, Recall steps, Concept definitions							
Understand/	MCQ, True/False, Short essays, Concept explanations, Short summary or							
Comprehend (K2)	overview	, Short summary of						
Application	Suggest idea/concept with examples, Suggest formul	ae, Solve problems,						
(K3)	Observe, Explain							
Analyze (K4)	Problem-solving questions, Finish a procedure in many between various ideas, Map knowledge	y steps, Differentiate						
Evaluate (K5)	Longer essay/ Evaluation essay, Critique or justify with pr	ros and cons						
Create (K6)	Check knowledge in specific or offbeat situations, Dis Presentations	cussion, Debating or						

	PO 1	PO 2	PO 3	PO 4	PO 5	PO 6	PO 7	PO 8
CO 1	M	S	M	S	S	S	M	M
CO 2	S	S	M	S	S	S	M	S
CO3	S	S	M	S	S	S	S	S
CO 4	S	S	M	S	S	M	S	S
CO 5	M	S	M	S	M	S	M	M

S-Strong M-Medium L-Low

CO-PO Mapping (Course Articulation Matrix) Level of Correlation between PSO's and CO's

	PSO 1	PSO 2	PSO 3	PSO 4	PSO 5
CO 1	3	3	3	3	3
CO 2	3	3	3	2	3
CO 3	3	2	3	3	3
CO 4	3	3	3	3	3
CO 5	3	3	3	3	2
Weightage	15	14	15	14	14
Weighted percentage					
of Course	3.0	2.8	3.0	2.8	2.8
Contribution to Pos					

								<u>z</u> Marks						
Subject Code	Subject Name	Category	L	T	P	O		Inst. Hours	CIA	External	Total			
	WAREHOUSING AND INVENTORY MANAGEMENT	Cor e	Y	-	•	-	4	6	25	75	100			
	Learning Ob	jective	S											
CLO1 To help the students in explaining the significance of Warehousing and its strategic aspects														
CLO2		Γο familiarize students to the operations of warehouse												
CLO3	To appreciate the importance of inve		nana	ager	nen	t in	sup	ply c	hain	proce	SS			
CLO4	To define Materials Requirements plan													
CLO5	Use of technology in inventory manag	ement	syste	ems										
UNIT	Details							No. d How		Lear: Object				
I	Introduction to Warehousing -Types, Decisions and Operations, Selection of Location for a Warehouse, Layout of a Warehouse, Importance & Scope of Inventory Control, Types of Inventory, Inventory Control, Selective Inventory Control.									CL	01			
П	Introduction, Objectives, Warehouse Operations, Receiving inventory, Locating inventory, Organising in inventory, Equipment Used for a Ware	Picki ventory	ing y, l	in	ven	tory	,	18		CL	02			
III	Role of Inventory Management Importance of role of inventory, Inventory Management Systems, Replenishment of Inventory, Forecasting Techniques, Selective Inventory Control, Economic Order Quantity, Safety Stocks, Inventory Management Systems - execution -Ratio Analysis on Inventory, Profit Margin.									CL	03			
IV	Material Requirement Planning Costs associated with Inventories, Material Requirement Planning, Accounting for Inventories, Purpose of Inventory, Goods, Types of Goods, Finished Goods Inventories, General, Management of Inventory, Stocks Types of Stocks, Tracking the Paper Life									CLO4				
V	Inventory - Work-in-Process Inventories Spare Parts Inventories, Multi-Echel Spare Parts Inventories, Use of Communication of Performance Evaluation of Performance Evaluation of Performance Inventories Total	s, y	18		CLO5									
								90						

	Course Outcomes							
Course Outcomes		Program Outcomes						
CO1	Ability in explaining the significance of Warehousing and its strategic aspects	PO1,PO2,PO6,PO7, PO8						
CO2	Familiarity with the operations of warehouse	PO1,PO2,PO6,PO7, PO8						
CO3	Appreciate the importance of inventory management in supply chain process	PO1,PO2,PO6,PO7, PO8						
CO4	Define Materials Requirements planning	PO1,PO2,PO6,PO7, PO8						
CO5	Use of technology in inventory management systems PO1,PO2,PO6,PO7, PO8							
	Reading list	,						
1.	Supply Chain Network Design: Applying Optimization and A Chain, Michael Watson, 2012	nalytics to the Global Supply						
2.	Inventory Accuracy: People, Processes, & Technology, David	l J. Piasecki, 2003						
3	Inventory Strategy: Maximizing Financial, Service and with Inventory Strategy, Edward Frazelle, 2015							
4	The Time, Space & Cost Guide to Better Warehouse Design,	Maida Napolitano, 2017						
5	Excellence in Warehouse Management: How to Minimize Stuart Emmett, 2005	Costs and Maximize Value,						
	Reference Books							
1.	"Warehouse Management", Gwynne Richards, Kogan Pag	e, 2017						
2.	"The Definitive Guide to Warehousing", Scott Keller, Brain Press, 2013							
3.	"World-Class Warehousing and Material Handling", Edward Center Management, 2017	ard Frazelle, Distribution						
4.	"Essentials of Inventory Management", Max Muller, AMA	COM; 2 nd Edition, 2011						
5.	"Achieving Effective Inventory Management", Jon Schreil Inventory Management, Inc., 2017							
	Web Resources							
1	https://www.irjet.net/archives/V6/i10/IRJET-V6I10209.pd							
2	https://www.studocu.com/row/document/university-of-the-caribbean/warehouse-and-inventory-management/warehouse							
	management-basic-notes/1644347							
_	https://www.academia.edu/27022744/WAREHOUSING_a							
3	NAGEMENT WAREHOUSING and INVENTORY MA	ANAGEMENT_Course_						
	Material	1.*						
4	https://atecentral.net/r23000/log_104_applied_warehouse_ment	, ,						
5	https://www.researchgate.net/publication/360734122_WANDENTORY_MANAGEMENT	REHOUSING_AND_IN						
	Methods of Evaluation							
Internal	Continuous Internal Assessment Test Assignments							
Evaluation	Assignments Seminar	25 Marks						
Evaluation	Attendance and Class Participation							
External Evaluation	End Semester Examination	75 Marks						
	Total	100 Marks						

	Methods of Assessment
Recall (K1)	Simple definitions, MCQ, Recall steps, Concept definitions
Understand/ Comprehend (K2)	MCQ, True/False, Short essays, Concept explanations, Short summary or overview
Application (K3)	Suggest idea/concept with examples, Suggest formulae, Solve problems, Observe, Explain
Analyze (K4)	Problem-solving questions, Finish a procedure in many steps, Differentiate between various ideas, Map knowledge
Evaluate (K5)	Longer essay/ Evaluation essay, Critique or justify with pros and cons
Create (K6)	Check knowledge in specific or offbeat situations, Discussion, Debating or Presentations

	Trial bring with program outcomes											
	PO1	PO2	PO3	PO4	PO5	PO6	PO7	PO8				
CO1	S	S	M	M	S	S	S	S				
CO2	S	S	M	M	S	S	S	S				
CO3	S	S	M	M	S	S	S	S				
CO4	S	S	M	M	S	S	S	S				
CO5	S	S	M	M	S	S	S	S				

CO-PO Mapping (Course Articulation Matrix)

Level of Correlation between PSO's and CO's

CO/PO	PSO1	PSO2	PSO3	PSO4	PSO5
CO1	3	3	3	3	3
CO2	3	3	3	3	3
CO3	3	3	3	3	3
CO4	3	3	3	3	3
CO5	3	3	3	3	3
Weightage	15	15	15	15	15
Weighted percentage of Course Contribution to PO's	3.0	3.0	3.0	3.0	3.0

		1						S		Marks		
Subject Code	Subject Name	Category	L	Т	P	o	Credits	Inst. Hours	CIA	External	Total	
	SERVICES MARKETING	Core	Y	-	-	-	4	6	25	75	100	
	Learning	Objectives	S									
CLO1	To recall the basic concepts of So	ervices Ma	rket	ing.								
CLO2	To know the Marketing Mix in S	ervice Ma	rketi	ing.								
CLO3	To examine effectiveness of Serv	vice Marke	ting									
CLO4	To discuss on delivering Quality	Service.										
CLO5	To analyze the Marketing of Service	vices.										
UNIT	Details							lo. oi Iours		Learı Objec	_	
I	Marketing Services: Evolution & sector. Characteristics of service Services - classification of services, blueprinting using tech Issues in Services Marketing	- Nature a	and gnir	Sco ng c	pe of t	of he		18		CLO1		
II	Marketing Mix in Service Man product decision, pricing st promotion of service and dis services. Service market segme positioning.	rategies tribution	and met	ta hod	ctic s f	es, or				CLO2		
III	Effective Management of Servi life cycle - New service develop service quality - Measuring SERVQUAL - Internal marketin versus internal Orientation of servi	oment - G g service g of service	AP q ces -	moo uali	del ty	of -		18		CLO3		
IV	Delivering Quality Service: Des system, Service channel - Pricing Service marketing triangle - Managing supply - Integrat communication.	signing ser g of service Managi	vice es, r ng	neth der	nods man	s - id,		18	CLO4			
V	Marketing of Service With Spring Financial services, 2. Health services including travel, how Professional service, 5. Public Educational services and e-services	ervices, 3 tels and ic utility	. H	ospi risn	itali n,	ty 4.		18 CLO5				
	Total						9	90				

	Course Outcomes							
Course Outcomes	On completion of this course, students will;							
CO1	To define and understand the concepts of Services Marketing.	PO1, PO4, PO6, PO8						
CO2	To Examine and apply Marketing Mix in Service Marketing.	PO2, PO3, PO4, PO6, PO7, PO8						
CO3	To analyze and design various strategies in the field of Services Marketing.	PO4, PO5, PO6						
CO4	To evaluate the role of delivering Quality Service.	PO2, PO7						
CO5	To design the tools of Marketing	PO1, PO3, PO5, PO8						
	Reading List							
1.	Reddy P.N. (2011) - Services Marketing - Himalaya Publica	ation						
2.	Christopher Lovelock ,Jochen Wirtz (2016) – Services Marke Publisher							
3.	The Journal Of Services Marketing							
4.	Valarie A Zeithmal and Mary JO Bitner, Services Marketing Focus across the firm, Tata Mc Graw Hill NewDelhi	:Integrating Customer						
5	C.Bhattacharjee, Services Marketing, Excel Books, New Delh	i						
	References Books	-						
1.	Dr. B. Balaji, Services Marketing and Management, S. Chan	nd & Co. New Delhi.						
2.	S.M. Jha, Services marketing, Himalaya Publishers, India							
3.	Baron, Services Marketing, Second Edition. Palgrave Macmillan							
4.	Dr. L. Natarajan Services Marketing, Margham Publications, Chennai.							
5.	Thakur.G.S. Sandhu supreet & Dogra Babzan, Services man Publishers, Ludhianna.							
1	Web Resources							
1	https://www.managementstudyguide.com/seven-p-of-servic							
2	https://www.economicsdiscussion.net/marketing-2/what-is-marketing/31875	service-						
3	https://www.marketingtutor.net/service-marketing/							
4	https://www.marketing91.com/service-marketing/							
5	https://www.marketing91.com/service-marketing-mix/							
	Methods of Evaluation							
	Continuous Internal Assessment Test							
Internal	Assignments	25 Marks						
Evaluation	Seminars	23 WILLING						
	Attendance and Class Participation							
External Evaluation	End Semester Examination	75 Marks						
	Total	100 Marks						
	Methods of Assessment							
Recall (K1)	Simple definitions, MCQ, Recall steps, Concept definition	S						
Understand/ Comprehen	MCQ, True/False, Short essays, Concept explanations overview	, Short summary or						
d (K2) Application	Suggest idea/concept with examples, Suggest formula	ae, Solve problems,						
(K3)	Observe, Explain	D'CC						
Analyze	Problem-solving questions, Finish a procedure in many steps, Differentiate							

(K4)	between various ideas, Map knowledge
Evaluate (K5)	Longer essay/ Evaluation essay, Critique or justify with pros and cons
Create (K6)	Check knowledge in specific or offbeat situations, Discussion, Debating or Presentations

	PO1	PO2	PO3	PO4	PO5	PO6	PO7	PO8
CO1	M	S	S	M	S	M	S	M
CO2	S	M	S	M	S	M	M	M
CO3	S	S	S	M	M	M	S	S
CO4	S	M	S	S	S	S	M	S
CO5	M	S	M	S	M	S	S	M

CO-PO Mapping (Course Articulation Matrix)

Level of Correlation between PSO's and CO's

CO/PO	PSO1	PSO2	PSO3	PSO4	PSO5
CO1	3	3	3	3	3
CO2	3	3	3	3	3
CO3	3	3	3	3	3
CO4	3	3	3	3	3
CO5	3	3	3	3	3
Weightage	15	15	15	15	15
Weighted percentage					
of Course Contribution	3.0	3.0	3.0	3.0	3.0
to Pos					

								I	Marks		
Subject Code	Subject Name	C at eg or y	at eg L	Т	P	0	C r e d i t s	n s t . H o u r s	C I A	E x t e r n a l	T o t a l
	INTERNATIONAL BUSINESS	Elec tive		1	-	-	3	5	25	75	100
	Learning Obj	_	5								
CLO1	To familiarize students with basic co			nter	nat	iona	l Bu	sine	SS		
CLO2	To impart knowledge about theories										
CLO3	To know the concepts of foreign exc						eign	direc	ct inv	estme	ent
CLO4	To understand the global environment						<u> </u>				
CLO5	To gain knowledge on the Contempo		sues	of	Inte	erna	tiona	al Bu	sine	SS	
UNIT	Details							lo. oi	U		
I	Introduction to International Business: scope of international business- Modes Corporations and their involvement in Advantage and problems of MNCs.	of entry	/- M	ultir	atio	onal	15			CLO1	
II	Introduction of Trade theories— Mer Advantage — Comparative Advantage Theory — The New Trade Theory Competitive Theory.	e — H	leck	sche	r-O	hlin		15		CL	O2
III	Foreign Investments-Pattern, Foreign e impact on trade and investment flows Exchange Market- Foreign Direct In influencing FDI — Modes of FDI e Vertical Foreign Direct Investment — A Home Countries.	s-Functi vestmen ntry -	ons nts Hori	of I	Fore Fac tal	eign tors and		15		CL	O3
IV	Drivers in Globalisation - Globalisation of Markets, production, investments and Technology. World trade in goods and services — Major trends and developments- World trade and protectionism — Tariff and non-tariff barriers.								CLO4		
V	Regional Economic Groupings in Practice- Levels of							CL	Ο5		
	Total						1	75			

	Course Outcomes								
Course	On completion of this course, students will;								
Outcomes	*								
CO1	Discuss the modes of entry to International Business	PO1, PO5, PO6							
CO2	Explain international trade theories	PO3, PO4, PO5							
CO3	Understand Foreign exchange market and FDI PO1, PO2								
CO4	Outline the Global Business Environment	PO4, PO5, PO6							
CO5	Identify the relevance of international institutions and trading blocs.	PO7, PO8							
	Reading List								
1.	Gupta CB, International Business, S Chand & Co. Ltd, 201								
2.	Bhattacharya, B., Going International: Response Strategies of t Publishing, New Delhi.								
3.	Hill, C.W.L. and Jain, A.K., International Business: Co	ompeting in the Global							
1	Marketplace, 11th Edition, Tata McGraw-Hill Education, 2018.	ion DIII I coming 2010							
<u>4.</u> 5.	Cherunilam, F., International Business: Text and Cases, 5th Edit Paul, J., International Business, 5th Edition, PHI Learning, 2010								
J.	References Books								
	Deresky, H., International Management: Managing Across Bo	orders and Cultures 6th							
1.	Edition, Pearson, 2011.	racis and Cartares, oth							
2.	Griffin, R., International Business, 7th Edition, Pearson Education, 2012.								
3.	Tamer Cavusgil S, Gary Knight, John Riesenberger, International Business The New Realities, 4 th edition, Pearson ,2017								
4.	Aswathappa K, International Business, 7th Edition, McG	raw-Hill, 2020							
5.	Subba Rao P,International Business, (Text and Cases), House, 2016								
	Web Resources								
1	https://online.hbs.edu/blog/post/international-business-exa	<u>amples</u>							
2	https://saylordotorg.github.io/text_international-business								
3	https://www.imf.org/en/home								
4	https://courses.lumenlearning.com/suny-internationalbusinwhat-is-international-business/	ness/chapter/reading-							
5	http://www.simplynotes.in/e-notes/mbabba/international-bmanagement/	ousiness-							
	Methods of Evaluation								
	Continuous Internal Assessment Test								
Internal	Assignments	25 Marks							
Evaluation	Seminars	25 Iviai KS							
	Attendance and Class Participation								
External Evaluation	End Semester Examination	75 Marks							
	Total	100 Marks							
	Methods of Assessment								
Recall (K1)	Simple definitions, MCQ, Recall steps, Concept definition	ns							
Understand/ Comprehend (K2)	MCQ, True/False, Short essays, Concept explanations overview	, Short summary or							
Application (K3)	Suggest idea/concept with examples, Suggest formul. Observe, Explain	ae, Solve problems,							

Analyze (K4)	Problem-solving questions, Finish a procedure in many steps, Differentiate						
Analyze (K4)	between various ideas, Map knowledge						
Evaluate (K5)	Longer essay/ Evaluation essay, Critique or justify with pros and cons						
Create (K6)	Check knowledge in specific or offbeat situations, Discussion, Debating or						
Create (IXO)	Presentations						

	PO 1	PO 2	PO 3	PO 4	PO 5	PO 6	PO 7	PO 8
CO 1	S	M	M	M	S	S	M	M
CO 2	M	M	S	S	S	S	M	S
CO 3	S	S	M	M	M	S	M	M
CO 4	S	S	M	S	S	S	M	S
CO 5	M	M	M	M	M	M	S	S

S-Strong M-Medium L-Low

CO-PO Mapping with Programme Specific Outcomes (Course Articulation Matrix): Level of Correlation between PSO's and CO's

CO/PO	PSO 1	PSO 2	PSO 3	PSO 4	PSO 5
CO 1	3	3	3	3	3
CO 2	3	3	3	3	3
CO 3	3	3	3	3	3
CO 4	3	3	3	3	3
CO 5	3	3	3	3	2
Weightage	15	15	15	15	14
Weighted Percentage of					
Course Contribution to	3.0	3.0	3.0	3.0	2.8
Pos					

								S		Mark	s
Subject Code	Subject Name	Category	L	Т	P	O	Credits	Inst. Hours	CIA	Objec CLO CLO	Total
	E-BUSINESS	Elec tive	Y	-	-	-	3	5	25	75	100
	Learning Obje	ctives									
CLO1	To understand the basic concepts of	f electr	onio	e bu	sine	ess.					
CLO2	To identify web-based tools.										
CLO3	To examine the security threats to		ess.								
CLO4	To discuss the strategies on market		Ÿ								
CLO5	To analyze the business plan for e-	busines	SS.								
UNIT	Details							lo. of lours	0		
I	Introduction: Definition and scope of and evolution of e-business - Types of (B2B, B2C, C2C) - Advantages and dibusiness - the Internet and the web business	f e-busir isadvant	ness ages	mo	dels e-			15		CLO	D 1
II	Web based tools for e - business - e - overview of packages	- busin	iess	sof	twa	re		15		CLO	02
III	Security threats to e - business - imfor e - commerce and electronic pay Ethical considerations in e-business	•	_			.y		15		CLO3	
IV	E-marketing strategies and techniques - Online advertising and promotion - B2C and strategies for purchasing and support activities - B2B - web auction virtual - web portals						15 CL		O4		
V	The environment of e-business - international - legal ethical - tax issues - business plan for implementing e-business							CLO	D5		
	Total						7	75			

	Course Outcomes							
Course Outcomes	On completion of this course, students will;							
CO1	To define and understand the basic concepts of business done through web PO2, PO6, PO7							
CO2	To Examine and apply web tools in real-time business situations. PO2, PO5, PO6, P							
CO3	To analyze the security threats in e-business.	PO6, PO7, PO8						
CO4	To evaluate strategies for marketing.	PO2, PO4, PO7						
CO5	To prepare the environment for e-business.	PO1, PO2, PO4, PO7, PO8						
	Text Books							
1.	Garry P Schneider and James T Perry - Electronic Comme Thomson Learning, 2000	rce, Course technology,						
2.	Diwan, Prag and Sunil Sharma - E-Commerce - Managers Business	guide to E-						
3.	Kosivr, David - Understanding E-Commerce							
4. 5.	Turban Efraim David King et el : Electronic Commerce: A Managerial							
	References Books							
1.	Dave Chaffey: E-Business and E-Commerce Management	, Pearson Education.						
2.	Kalakota, Ravi: Frontiers of Electronic Commerce, Addison - Wesley, Delhi.							
3.	Smantha Shurety,: E-Business with Net Commerce, Addison - Wesley, Singapore.							
4.	David Whitely, E Commerce Strategy, Technology and Applications, TMH							
5.	J. Christopher Westle and Theodre H K Clarke, Global Ele Commerce – Theory and Case Studies, University Press	ectronic						
	Web Resources							
1	https://www.tutorialspoint.com/e_commerce/e_commerce	_tutorial.pdf						
2	https://www.techtarget.com/searchcio/definition/e-busines	<u>S</u>						
3	https://www.britannica.com/technology/e-commerce							
4	https://www.geeksforgeeks.org/different-types-of-threat-to-							
5	https://irp-cdn.multiscreensite.com/1c74f035/files/uploade	ed/introduction-						
	to-e-commerce.pdf							
	Methods of Evaluation	1						
	Continuous Internal Assessment Test							
Internal	Assignments	25 Marks						
Evaluation	Seminars							
D 4	Attendance and Class Participation							
External Evaluation	End Semester Examination	75 Marks						
	Total	100 Marks						
D 11/224	Methods of Assessment							
Recall (K1)	Simple definitions, MCQ, Recall steps, Concept definition	ns						
Understand/ Comprehend (K2)	MCQ, True/False, Short essays, Concept explanations overview	s, Short summary or						

Application	Suggest idea/concept with examples, Suggest formulae, Solve problems,						
(K3)	Observe, Explain						
Amalana (IZA)	Problem-solving questions, Finish a procedure in many steps, Differentiate						
Analyze (K4)	between various ideas, Map knowledge						
Evaluate (K5)	Longer essay/ Evaluation essay, Critique or justify with pros and cons						
Cweete (IZC)	Check knowledge in specific or offbeat situations, Discussion, Debating or						
Create (K6)	Presentations						

	PO 1	PO 2	PO 3	PO 4	PO 5	PO 6	PO 7	PO 8
CO 1	M	M	M	M	S	S	S	S
CO 2	M	S	S	M	S	S	S	M
CO 3	M	S	S	M	M	S	S	S
CO 4	M	M	S	S	M	M	S	M
CO 5	M	M	S	M	S	M	S	M

S-Strong M-Medium L-Low

CO-PO Mapping (Course Articulation Matrix)

Level of Correlation between PSO's and CO's

CO/POS	PSO 1	PSO 2	PSO 3	PSO 4	PSO 5
CO 1	3	3	3	3	3
CO 2	3	3	3	3	3
CO 3	3	3	3	3	3
CO 4	3	3	3	3	3
CO 5	3	3	3	3	3
Weightage	15	15	15	15	15
Weighted Percentage of Course Contribution to PSO	3.0	3.0	3.0	3.0	3.0

								Š		Marl	KS
Subject Code	e Subject Name Subject Name	P	O	Credits	Inst. Hours	CIA	External	Total			
	Supply Chain Management	Elec tive	Y	-	-	-	3	5	25	75	100
	Learning Ob	jective	S								
CLO1	To describe the various streams of the	supply	cha	in							
CLO2	To describe the drivers of the supply of										
CLO3	To understand the purchasing proc	ess									
CLO4	To identify the outsourcing in SCN										
CLO5	To understand Performance measu	rement							ı		
UNIT	Details							No. o How		Lear: Object	_
I	SCM – Definition – objectives – E involved in developing SCM Franactivities - constituents - Organization	nework						15		CL	01
II	Supply chain Integration-Stages integration-Achieving Excellence of Supply Chain Excellence-Fore Emotions, Physical and Financial list for Excellence.	in SC ces inf	M- luer	Dir ncin	nen g	sion SC	is E	15		CL	02
III	Purchasing and Supply Management-Introduction-importance Objectives purchasing process-purchasing & other functions-Purchasing and integrated logistics interfaces-Types of purchases- Purchasing partnerships-Materials sourcing-Just- in-time purchasing						es	15		CL	О3
IV	Outsourcing in SCM-Meaning need-outsourcing risks- outsourcing process outsourcing in SCM- New opportunities in SCM outsourcing-Myths of SCM outsourcing							15		CL	04
V	Performance Measurement in SCM-Meaning-Advantages of performance measures-The benefits of performance							CL	O5		
	Total							75			

	Course Outcomes							
Course Outcomes	On completion of this course, students will;	Program Outcomes						
CO1	Identify the concepts of supply chain PO1,PO2,PO5,PO							
CO2	Describe the drivers of the supply chain	PO2,PO4,PO5,PO6						
CO3	Explain the purchasing process	PO6,PO7,PO8						
CO4	identify the outsourcing in SCM	PO4,PO5,PO6,PO7						
CO5	Analyze Performance measurement	PO2,PO4,PO5,PO6						
	Reading list							
1.	Sunil Chopra, Peter Meindl, Supply Chain Managemen Operation, Pearson, 2010.	nt: Strategy, Planning, and						
2.	Janat Shah, Supply Chain Management, Pearson Education In	dia, 2009						
3	Supply Chain management, Chandrasekaran, N., Oxford University							
4	. Supply Chain Management for The 21st Century by B S SA 2001	AHAY. Macmillan Education,						
5	Joel D.Wisner, Keah – Choon Tan, G.Keong Leong – Management ABalanced Approach – CENGAGE, New Delhi	Principles of Supply Chain						
	Reference Books							
1.	Chase, R.B., Shankar, R and Jacobs, F.R. 'Operations Management and Supply Chain Management', McGraw Hill Publications, 13th edition, 2018.							
_	Chopra, S., Meindl, P. and Kalra, D.V. 'Supply Chain Man	nagement', Pearson						
2.	Education India, 6th edition, 2016.							
3.	Supply Chain Management: Strategy, Planning, and Opera Sunil Chopra and Peter Meindl. Prentice Hall, 2012.	tions (5th Edition) by						
4.	Operations Strategy: Principles and Practice by Jan A. Van Ideas, 2008.	n Mieghem. Dynamic						
5.	David Frederick Ross, Distribution Planning and Control: Supply Chain last edition, Springer, 2015.	Managing in the Era of						
	Web Resources							
1	https://www.camcode.com/blog/supply-chain-managemen	t-guide/						
	https://library.ku.ac.ke/wp-							
2	content/downloads/2011/08/Bookboon/Magement% 20and	Organisation/fundamental						
	s-of-supply-chain-management.pdf							
3	https://www.youtube.com/watch?v=PmR2SKeY9Ms							
4	https://www.youtube.com/watch?v=IqmrNUoiy7g&list=P	LF9071540F59BA1F0						
5	https://rccmindore.com/wp-content/uploads/2015/06/Supp Management.pdf							

	Methods of Evaluation								
	Continuous Internal Assessment Test								
Internal	Assignments	25 Marks							
Evaluation	Seminar	23 Warks							
	Attendance and Class Participation								
External Evaluation	End Semester Examination	75 Marks							
	Total	100 Marks							
	Methods of Assessment								
Recall (K1)	Simple definitions, MCQ, Recall steps, Concept definitions								
Understand/ Comprehend (K2)	MCQ, True/False, Short essays, Concept explanati overview	ons, Short summary or							
Application (K3)	Suggest idea/concept with examples, Suggest for Observe, Explain	mulae, Solve problems,							
Analyze (K4)	Problem-solving questions, Finish a procedure in n between various ideas, Map knowledge	nany steps, Differentiate							
Evaluate (K5)	Longer essay/ Evaluation essay, Critique or justify with	pros and cons							
Create (K6)	Check knowledge in specific or offheat situations Discussion Debating or								

	PO 1	PO 2	PO 3	PO 4	PO 5	PO 6	PO 7	PO 8
CO 1	M	S	M	S	S	S	M	M
CO 2	M	S	M	S	S	S	L	L
CO 3		M	M	M	M	S	S	S
CO 4	M	M	M	S	S	S	S	
CO 5		S		S	S	S	S	

CO/PO	PSO1	PSO2	PSO3	PSO4	PSO5
CO1	3	3	3	3	3
CO2	3	3	3	3	3
CO3	3	3	3	3	3
CO4	3	3	3	3	3
CO5	3	3	3	3	3
Weightage	15	15	15	15	15
Weighted percentage					
of Course Contribution	3.0	3.0	3.0	3.0	3.0
to POs					

Subject Code	Subject Name	C at eg or y	L	Т	P	o	C r e d i t s	I n s t H o u r s	C I A	Mark E x t e r n a	T o t a l
	INNOVATION MANAGEMENT	Core	Y	-	-	-	3	5	25	75	100
	Course Obje	ctives									<u> </u>
CLO1	To have a broad understanding on th		ept i	innc	vat	ion	man	agen	ent.		
CLO2	To familiarize the students about the development.										
CLO3	To have a broad understanding of advantage.										
CLO4	To provide the knowledge about the technical innovation and its need and importance.								and		
CLO5	To understand the business strategy and objectives in current										
UNIT	Details							lo. of Lours		Course Objectives	
I	Concept, Scope, Characteristics, Evolution of Innovation Management, Significance, Factors Influencing, process of innovation, types of innovation, challenges and barriers of Innovation.							15		CLO	O 1
II	Tools for Innovation Traditional V/Thinking, Individual Creativity Tech Self-Awareness, &Creative Focus.				atio	n,	15			CLO2	
III	Areas of Innovation Product Innovation: Concept, New product development, Packaging And Positioning Innovation Process Innovation: Concept, Requirement & Types							15	15 CLO3		O3
IV	Create customer value, grow market share, entering into new markets, increasing profitability ratio, competitive marketing strategy.						15 CLO ²		Э4		
	Need and importance of technical innovation, continuous flow of small increments of productivity and efficiency, application of practical knowledge into a productive process.							1.5		CI. (
V	application of practical knowledge in	-				,		15		CLO	35

	Course Outcomes	
Course Outcomes	On completion of this course, students will;	
CO1	To understand the concepts of Innovation management.	PO1,PO2
CO2	To apply knowledge new business plans and strategy.	PO1, PO2,PO3
CO3	To demonstrate the value of customers in increasing the profitability ratio.	PO2,PO4, PO5,PO8
CO4	To impart knowledge about the need and importance of technical innovation	PO3,PO4, PO5, PO6,PO7
CO5	In short the goal of this study is to understand the current state of your business.	PO1,PO2,PO3, PO8
	Reading List	
1.	Innovation and Entrepreneurship, Peter F. Drucker	
2.	The Innovator's Dilemma: The Revolutionary Book that Wi Do Business, Clayton M. Christensen	
3.	"Creativity, Innovation, and Entrepreneurship Across Culture: (Innovation, Technology, and Knowledge Management)" by Ig G Carayannis	gor N Dubina and Elias
4.	"Innovator's Dilemma: When New Technologies Cause (Management of Innovation and Change)" by Christensen	
5.	Creativity and Innovation in Entrepreneurship by S S Khanka & Sons	Published Sultan Chand
	References Books	
1.	Innovation Management by C S G Krishnamacharyulu & Lalith Publishing House	
2.	James A Christiansen, "Competitive Innovation Management", Business, 2000	
3.	Paul Trott, "Innovation Management & New Product Development Pitman, 2000.	
4.	Kelley, Tom, Jonathn Littmant, and Tom Peters. The Art of Creativity from IDEO, America's Leading Design Firm. New York	
5.	Wagner, Tony. Creating Innovators: The Making of Young Inthe World. New York: Scribner, 2012.	People Who Will Change
1	Web Resources	
1. 2.	https://www.coursera.org/learn/innovation-management	
3.	https://sloanreview.mit.edu/tag/innovation-management/ https://www.worldscientific.com/worldscinet/ijim	
	https://innovationmanagementsystem.com/wp-	
4.	content/uploads/2020/03/Introduction-to-IMS-2020.pdf	Iona coment Notes
5.	https://www.scribd.com/document/554019056/Innovation-Mocorday-Materials	ianagement-notes-
	Methods of Evaluation	
	Continuous Internal Assessment Test	
Internal	Assignments	3535 :
Evaluation		25 Marks
	Attendance and Class Participation	
External	•	75 Marks

Evaluation								
	Total	100 Marks						
	Methods of Assessment							
Recall (K1)	Simple definitions, MCQ, Recall steps, Concept definition	ns						
Understand/	MCO True/Folsa Short assays Concept avalenations	chart summary or						
Comprehend	MCQ, True/False, Short essays, Concept explanations, short summary or							
(K2)	overview							
Application	Suggest idea/concept with examples, suggest formulae, solve problems,							
(K3)	Observe, Explain							
Analyze (K4)	Problem-solving questions, finish a procedure in many between various ideas, Map knowledge	steps, Differentiate						
Evaluate (K5)	Longer essay/ Evaluation essay, Critique or justify with pr	os and cons						
Create (K6)	Check knowledge in specific or offbeat situations, Dis	cussion, Debating or						
Citale (NU)	Presentations							

	PO 1	PO 2	PO 3	PO 4	PO 5	PO 6	PO 7	PO 8
CO 1	S	S	M	M	M	S	M	S
CO 2	S	S	M	M	S	S	M	S
CO3	S	S	S	M	S	M	M	M
CO 4	S	S	M	M	S	S	M	S
CO 5	S	S	M	M	M	M	M	M

S-Strong M-Medium L-Low

CO-PO Mapping with Programme Specific Outcomes (Course Articulation Matrix): Level of Correlation between PSO's and CO's

CO/PO	PSO 1	PSO 2	PSO 3	PSO 4	PSO 5
CO 1	3	3	3	3	3
CO 2	3	3	3	3	3
CO 3	3	3	3	3	3
CO 4	3	3	3	3	3
CO 5	3	3	3	3	3
Weightage	15	15	15	15	15
Weighted Percentage of					
Course Contribution to	3.0	3.0	3.0	3.0	3.0
POs					

								70	Marks		
Subject Code	Subject Name		L	Т	P	O	Credits	Inst. Hours	CIA	External	Total
	QUANTITATIVE APTITUDE Y 2								25	75	100
	Learning Ob	jective	S								
CLO1	Tocategorize, applyanduse thought preasoning	rocesst	odi	stin	guis	shbo	etwe	enco	ncep	otsof	
CLO2	Toprepareandexplainthefundamenta esandprobabilitiesrelatedtoquantita				riou	spc	ssib	iliti			
CLO3	To explain and interpret data suffici-	ency									
CLO4	To analyze the applications of Base system										
CLO5	To critically evaluate numerous por	ssibilit	ies	rela	ted	to p	ouzz	les.			
UNIT	Details							No. Hour		Learning Objectives	
I	Numerical Reasoning: Problems related to Number series, Analogy of numbers, Classification ofnumbers,Letterseries,Seatingarrangements,Directions,bl oodrelationsandpuzzletest.							5	(CLO1	
II	Combinatorics: Counting techniques, Permutations, Combinations and Probability							6			
III	Syllogisms and data sufficiency							6 CLO3			
IV	Application of Base system: Clocks(Base24),Calendars(Base7),Cutting of Cubes and cuboids							6 CLO4			
V	PuzzleSolving&TimeManagementusingvariousprobl emssolvingtoolsandtechniques						ol (б	(CLO5	
	Total							30			

	Course Outcomes							
Course Outcomes	On completion of this course, students will;	Program Outcomes						
CO1	Use their logical thinking and analytical abilities to solve reasoning questions	PO1						
CO2	Solve questions related to combinations	PO1						
CO3	Solve questions based on syllogisms	PO1						
CO4	Solve questions based on clocks, calendars	PO1						
CO5	Solve puzzles	PO1						
	Reading List	1						
1.	QuantitativeaptitudebyRSAgarwal,SChandPublication.							
2.	PuzzlestopuzzleyoubyShakunataladeviorientpaperback	publication						
3.	Reasoning For Competitive Examinations 2019 Edition by PEARSON INDIA	y Nishit K Sinha,						
4.	A Modern Approach To Logical Reasoning (2 Colour Edition) byRSAgarwal,SChandPublications							
5.	General Reasoning Ability for Competitive Exams -							
	SSC/Banking/Defence/Railway/Insurance by Disha Expe	erts, Disha Publications						
1	References Books	11:						
1.	Barron"sbySharonWelnerGreenandIraKWolf(GalgotiaPu	iblicationspvt.Ltd.)						
2.	QuantitativeAptitudebyUMohanRaoScitechpublications							
3.	QuantitativeAptitudebyArunSharmaMcGraw-Hillpublications							
4.	QuantitativeAptitudebyAbhijitGuha							
5.	QuantitativeAptitudebyPearsonpublications							
1	Web Resources							
1.	www.m4maths.com							
2.	www.Indiabix.com							
3.	https://www.123test.com/numerical-reasoning-test/							
4.	https://www.bankexamstoday.com/p/data-interpretatio	on-questions-sets.ntml						
5.	https://playquiz2win.com/reasoning.html							
	Methods of Evolvetion							
	Methods of Evaluation Continuous Internal Assessment Test							
Internal	Assignments	25 Marks						
Evaluation	Assignments Attendance and Class Participation	23 IVIAIRS						
External Evaluation	End Semester Examination	75 Marks						
	Total	100 Marks						
	Methods of Assessment							
Recall (K1)	Simple definitions, MCQ, Recall steps, Concept definition	ons						
Understand/ Comprehend (K2)	MCQ, True/False, Concept explanations, Short summary							
Application (K3)	Suggest idea/concept with examples, Suggest form Observe, Explain							
Analyze (K4)	Problem-solving questions, Finish a procedure in many steps, Differentiate between various ideas, Map knowledge							

S-Strong M-Medium L-Low

CO-PO Mapping with Programme Specific Outcomes (Course Articulation Matrix): Level of Correlation between PSO's and CO's

CO/PO	PSO 1	PSO 2	PSO3	PSO 4	PSO 5
CO 1	3	-	3	3	-
CO 2	3		3	3	-
CO 3	3	-	3	3	-
CO 4	3	-	3	3	-
CO 5	3	-	3	3	-
Weightage	15	-	15	15	-
Weighted Percentage of					
Course Contribution to	3.0	-	3.0	3.0	-
POs					

	PO 1	PO 2	PO 3	PO 4	PO 5	PO 6	PO 7	PO 8
CO 1	S	S	M	M	S	S	M	M
CO 2	S	M	M	M	M	S	M	M
CO3	S	S	M	M	M	S	M	M
CO 4	S	S	M	M	S	S	M	M
CO 5	S	M	M	M	M	S	M	M